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IIA Practice of Internal Auditing Sample Questions (Q607-Q612):

NEW QUESTION # 607

The balanced scorecard approach differs from traditional performance measurement approaches because it adds which of the following measures?

1. Financial measures.
2. Internal business process measures.
3. Client satisfaction measures.
4. Innovation and learning measures.

- A. II, III, and IV only
- B. III and IV only
- C. I only
- D. II and IV only

Answer: A

NEW QUESTION # 608

Which requirement should the chief audit executive consider when communicating results of the quality assurance and improvement program to the board of a large organization?

- **A. The rating conclusions and the impact from results of the external assessment should be explained**
- B. The results of the external assessment should be discussed every seven years.
- C. The internal assessment results should be discussed once every five years
- D. The qualifications and independence of the internal assessment team should be discussed

Answer: A

Explanation:

When communicating the results of the quality assurance and improvement program (QAIP) to the board of a large organization, the chief audit executive (CAE) should explain the rating conclusions and the impact of the results from the external assessment. This ensures transparency and helps the board understand the effectiveness and areas for improvement in the internal audit function.

* Rating Conclusions: These provide a summary of the overall quality and performance of the internal audit function.

* Impact Explanation: Discussing the impact helps the board understand how the results affect the internal audit's ability to fulfill its responsibilities and improve its processes.

* Transparency: Clear communication of these aspects helps build trust and provides a basis for informed decision-making by the board.

References:

"Internal Audit Quality Assurance and Improvement Program," which emphasizes the importance of explaining rating conclusions and impacts to the board .

NEW QUESTION # 609

Which of the following would present the most critical external risk to an organization?

- A. After minimal testing, the organization implements a new system to replace a legacy system
- **B. Regulators announce broad legislative reforms applicable to the industry within which the organization operates**
- C. The organization experiences a merger, and the management team is reorganized and redistributed globally
- D. The organization launches a product into new global markets

Answer: B

Explanation:

Broad legislative reforms present the most critical external risk to an organization because they can fundamentally change the regulatory environment in which the organization operates. Such changes can impact compliance requirements, operational processes, and strategic planning. The organization must quickly adapt to remain compliant and avoid penalties or legal issues. This type of risk is external and largely uncontrollable, making it particularly critical compared to internal changes or new market entries.

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Institute of Internal Auditors (IIA), International Standards for the Professional Practice of Internal Auditing (Standards), Standard 2120 - Risk Management.

NEW QUESTION # 610

An investor has acquired an organization that has a dominant position in a mature, slow-growth industry and consistently creates positive financial income Which of the following terms would the investor most likely label this investment in her portfolio?

- **A. A cash cow.**
- B. A star.
- C. A dog
- D. A question mark.

Answer: A

Explanation:

Investment Portfolio Terms:

- * Cash Cow: A business unit with a dominant market position in a mature, slow-growth industry that generates consistent positive cash flow and profits. It requires little investment to maintain its market position and provides funds for other investments.
- * Star: A business unit with a high market share in a fast-growing industry. It requires significant investment to maintain its position and support further growth.
- * Question Mark: A business unit with a low market share in a high-growth industry. It requires substantial investment to increase market share.
- * Dog: A business unit with a low market share in a slow-growth industry, generating minimal profit or loss.

Characteristics of a Cash Cow:

- * Dominant Position: The acquired organization has a strong market position.
- * Mature Industry: The industry is mature with slow growth.
- * Positive Financial Income: Consistently generates positive cash flow and profits, requiring minimal investment.

Investment Strategy:

- * Portfolio Management: Investors typically use cash cows to fund other investments, maintaining a balanced portfolio that supports growth while providing stable returns.

References:

- * The term "cash cow" accurately describes an organization with a dominant position in a mature, slow-growth industry that consistently generates positive financial income, fitting the investor's description.

NEW QUESTION # 611

As part of an operational audit, an auditor compared records of current inventory with usage during the prior two-year period and determined that the spare parts inventory was excessive. What step should the auditor perform first?

- A. Determine whether a clear policy exists for setting inventory limits.
- B. Determine who approved the purchase orders for the spare parts.
- C. Determine the effects of a stock-out on the organization's profitability.
- D. Determine whether purchases were properly recorded.

Answer: A

NEW QUESTION # 612

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