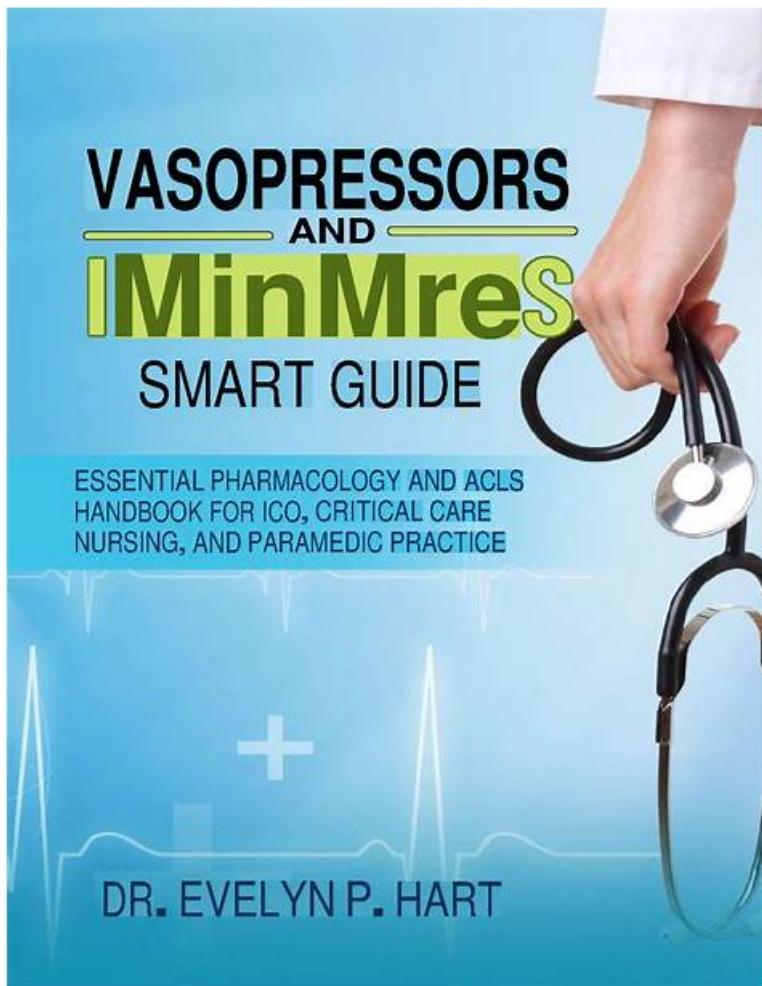


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## ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.</li></ul>
Topic 4	<ul style="list-style-type: none"><li>Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.</li></ul>
Topic 5	<ul style="list-style-type: none"><li>Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.</li></ul>
Topic 6	<ul style="list-style-type: none"><li>Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.</li></ul>

## ISACA COBIT Design and Implementation Certificate Sample Questions (Q31-Q36):

### NEW QUESTION # 31

When reviewing the risk profile of an enterprise during the governance design phase, what MUST be established prior to conducting a high-level risk analysis?

- A. Risk response strategy
- B. Key risk indicators (KRIs)
- C. Enterprise's risk appetite**
- D. Risk management framework

**Answer: C**

Explanation:

In the COBIT 2019 Design Guide, when dealing with the risk profile as a design factor, it is emphasized:

"To understand and assess risk at a strategic level, the enterprise's risk appetite must be established. Risk appetite defines the level and type of risk that the enterprise is willing to accept in pursuit of its objectives." This is critical because all subsequent risk assessments, including high-level risk analyses and responses, depend on knowing what level of risk is tolerable or unacceptable to the organization. Without a defined risk appetite, risk prioritization becomes speculative and misaligned with enterprise strategy.

Reference:COBIT 2019 Design Guide, Section 4.4.3

**NEW QUESTION # 32**

When adapting the goals cascade of the COBIT 2019 framework, an enterprise with a growth strategy is MOST likely to select which of the following enterprise goals?

- A. Optimization of business process costs
- B. Quality of management information
- C. Managed digital transformation programs
- D. Portfolio of competitive products and services

**Answer: D**

Explanation:

When adapting the goals cascade of the COBIT 2019 framework, an enterprise with a growth strategy is most likely to select the enterprise goal "Portfolio of competitive products and services." This goal aligns with the enterprise's focus on growth through innovation and market competitiveness.

In COBIT 2019, the goals cascade is used to translate stakeholder needs into specific, actionable goals for IT governance and management. For an enterprise with a growth strategy, focusing on a competitive portfolio ensures that the organization is continually innovating and improving its products and services to capture market share and drive growth.

COBIT 2019 Framework References:

\* COBIT 2019 Framework: Introduction and Methodology, Chapter 5:Describes the goals cascade and how it aligns enterprise goals with IT-related goals and enablers.

\* COBIT 2019 Design Guide, Chapter 2:Discusses how to adapt the goals cascade based on the enterprise's strategic objectives, such as growth.

By selecting the goal "Portfolio of competitive products and services," the enterprise can ensure that its IT initiatives support and drive its growth strategy.

**NEW QUESTION # 33**

Which of the following is an example of a governance system component?

- A. The risk register of the enterprise
- B. The role of IT for the enterprise
- C. The geopolitical landscape in which the enterprise operates
- D. The compliance regulations applicable to the enterprise

**Answer: A**

Explanation:

COBIT 2019 identifies governance system components, which include processes, organizational structures, policies and procedures, information flows, culture, ethics and behavior, skills, and infrastructure.

"Governance system components are the elements required to build and sustain a governance system.

Examples include the risk register, policies, organizational structures, etc." The risk register is a specific component that provides information used in governance processes.

Reference:COBIT 2019 Framework: Introduction and Methodology, Section 3.2

**NEW QUESTION # 34**

Which of the following is a KEY change enablement task that must be completed during the driver identification phase of an IT initiative?

- A. Define high-level improvement targets.
- B. Establish urgency for the changes needed.
- C. Assign high-level roles and responsibilities.
- D. **Identify the business and governance drivers.**

**Answer: D**

Explanation:

A key change enablement task that must be completed during the driver identification phase of an IT initiative is to identify the business and governance drivers. Understanding these drivers is essential for aligning IT initiatives with the strategic objectives and governance needs of the enterprise.

Identifying business and governance drivers involves understanding the fundamental factors that influence the direction and priorities of IT initiatives. These drivers include strategic goals, regulatory requirements, market conditions, and internal organizational needs.

COBIT 2019 Framework References:

\* COBIT 2019 Design Guide, Chapter 2: Highlights the importance of identifying business and governance drivers as part of the design factors that influence the governance system.

\* COBIT 2019 Implementation Guide, Chapter 4: Discusses the process of identifying and analyzing drivers to ensure that IT initiatives are aligned with enterprise goals.

By identifying these drivers, the enterprise can ensure that the IT initiative is aligned with its strategic and governance objectives, thereby facilitating successful change enablement.

**NEW QUESTION # 35**

Which of the following should be used when translating design factor values into governance and management priorities?

- A. Pareto analysis
- B. Weighted average
- C. **Weighted calculation**
- D. Matrix calculation

**Answer: C**

Explanation:

When translating design factor values into governance and management priorities, a weighted calculation should be used. This method allows for the consideration of various factors according to their relative importance and impact on the governance system.

References in COBIT 2019 Design and Implementation:

\* COBIT 2019 Design Guide, Chapter 4: This chapter explains the process of translating design factor values into actionable governance and management priorities, emphasizing the use of weighted calculations to reflect the importance of different design factors.

\* COBIT 2019 Framework: Introduction and Methodology, Chapter 4: This chapter highlights how weighted calculations can help prioritize governance and management activities based on the enterprise's specific context and needs.

Using weighted calculations ensures a balanced and proportionate approach to prioritizing governance and management objectives, leading to a more effective and tailored governance system.

**NEW QUESTION # 36**

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