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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Analysis: This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.
Topic 2	<ul style="list-style-type: none">Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.

Topic 3	<ul style="list-style-type: none"> • Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.
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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q42-Q47):

NEW QUESTION # 42

In relation to validation, what is meant by review?

- A. The process to ensure that personnel have embraced business continuity and are complying with requirements
- B. The process to identify an event that could lead to disruption
- C. The ability of an organization to develop business continuity solutions and to train personnel to implement them effectively
- D. **The process for assessing the suitability, adequacy, and effectiveness of the Business Continuity Management System (BCMS) and identifying opportunities for improvement**

Answer: D

Explanation:

The CBCI 7.0 course explains that review refers to the systematic process of evaluating the BCMS to assess whether it remains suitable, adequate, and effective in meeting organizational needs and objectives. Reviews identify areas for improvement, ensuring continual enhancement of Business Continuity capabilities. This encompasses analysis of internal and external factors, performance data, audit results, and feedback from exercises and incidents. It differs from compliance checks or personnel engagement assessments by focusing on the overall system's fitness for purpose, promoting proactive adaptation to changing risks and environments.

Reference: CBCI 7.0 Study Guide, Module 6: Audit and Review, pages 135-137.

NEW QUESTION # 43

After all Business Impact Analyses (BIAs) have been completed, a consolidated analysis is carried out and a report is written to document the results. What is the purpose of this?

- A. For planning an exercise
- B. For internal audit
- C. **For submission to top management for final approval**
- D. For review by all BIA participants

Answer: C

Explanation:

The CBCI 7.0 course highlights that the consolidated BIA report, combining all individual BIAs, serves as a key governance document submitted to top management for review and approval. This final approval confirms that management understands the criticality of prioritized activities, recovery objectives, and resource requirements. It enables informed decision-making regarding resource allocation, strategy development, and risk treatment. While BIA participants, auditors, and exercise planners use the report, top management's endorsement is critical for organizational commitment and effective BCMS progression.

Reference:CBCI 7.0 Study Guide, Module 3: Business Impact Analysis and Reporting, pages 50-54.

NEW QUESTION # 44

In order to make it easier to manage risk, complexity and cost when establishing a Business Continuity Management System (BCMS), the initial scope of the BCMS should:

- A. Focus on crisis management
- B. Include as many of the organization's products and services as possible
- C. Be limited to information technology disaster recovery plans
- D. Be limited to specific high-value areas of the organization

Answer: D

Explanation:

The CBCI 7.0 course advises that when establishing a BCMS, an initial focused scope limited to high-value or critical parts of the organization is practical to manage complexity and costs effectively. This allows targeted efforts on areas that pose the greatest risks or have the most significant impact on continuity. Over time, the scope can be expanded as maturity develops. Including everything initially or focusing only on IT disaster recovery limits effectiveness or overcomplicates early efforts, respectively. Crisis management is part of BCMS but not the sole focus of the initial scope.

Reference:CBCI 7.0 Study Guide, Module 1: Scope and Planning, pages 30-33.

NEW QUESTION # 45

Which of the following statements about the methods used to collect information following an exercise is correct?

- A. One-on-one interviews with all exercise participants should be conducted within one month following the exercise
- B. Only senior level exercise participants should provide opinions during the debrief
- C. A hot debrief should be conducted within one month after the conclusion of an exercise
- D. Surveys are especially effective if an exercise and its participants are spread out over multiple locations

Answer: D

Explanation:

Surveys are a practical and efficient way to collect feedback from participants who may be geographically dispersed or involved in staggered exercise sessions. The CBCI 7.0 course emphasizes that surveys enable broad participation and timely input collection, which can be crucial when participants cannot all meet in person or at the same time. Hot debriefs are typically immediate post-exercise discussions, not extended over a month. One-on-one interviews and limiting input to senior personnel restrict breadth and may delay feedback.

Reference:CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 125-128.

NEW QUESTION # 46

The organization's requirements for information and data resources should be considered as part of the Activity Business Impact Analysis (BIA). Which of the following is correct in relation to the Recovery Point Objective (RPO)?

- A. The RPO is the point to which information must be restored to enable all priority activities to operate on resumption
- B. All data users and activities have the same requirements; so only limited consultation is required to determine the RPO
- C. The RPO establishes the amount of time that IT services can be disrupted before the organization is impacted
- D. The RPO should comply with data protection requirements

Answer: A

Explanation:

Recovery Point Objective (RPO) defines the maximum acceptable age of data to be recovered following a disruption, effectively setting the point in time to which information must be restored. The CBCI 7.0 course explains that RPOs vary depending on the priority and criticality of activities, requiring consultation with data users to ensure continuity needs are met accurately. RPOs are crucial for developing backup and data recovery strategies and directly influence the selection of technical solutions. While data protection compliance is necessary, it is not the primary function of RPO. Additionally, RPO focuses on data restoration points, not on the duration IT services can be disrupted—that relates to Recovery Time Objective (RTO).

Reference:CBCI 7.0 Study Guide, Module 3: Business Impact Analysis and Recovery Objectives, pages 56-

NEW QUESTION # 47

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