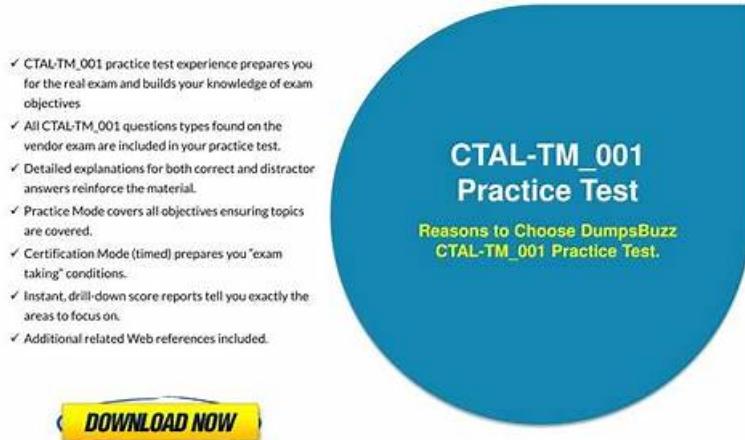


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### ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q108-Q113):

#### NEW QUESTION # 108

What occurs In the retrospective closing?

- A. The data collection methods are reviewed
- B. A brainstorming session is held to discuss the solutions to the root causes of the most significant issues
- **C. The strengths and opportunities for improvement in the retrospectives are discussed**
- D. Everyone shakes hands

**Answer: C**

Explanation:

\* Purpose of Retrospectives:

\* Retrospectives are team meetings aimed at reflecting on the work process to identify what went well (strengths) and areas that can be improved (opportunities).

\* This aligns with continuous process improvement practices.

\* Evaluation of Options:

\* A(Everyone shakes hands) is trivial and not a core activity.

\* B(Reviewing data collection methods) may be part of broader discussions but is not the primary focus.

\* C is correct because it directly reflects retrospective goals.

\* D(Brainstorming solutions) typically occurs in follow-up sessions, not during the retrospective itself.

References and Syllabus Alignment:

\* Retrospective practices are emphasized in "Improving the Test Process" (TM-1.5.4) in the syllabus.

#### NEW QUESTION # 109

In what way is the operations team usually Involved In testing?

- A. To conduct end-to-end transactional testing
- B. To conduct security testing
- **C. To conduct operational acceptance testing**
- D. To conduct user acceptance testing

**Answer: C**

Explanation:

Operations Team Role in Testing:

The operations team ensures that the system meets operational requirements such as deployment, maintenance, and disaster recovery, which are validated during Operational Acceptance Testing (OAT).

Evaluation of Options:

A is correct because OAT is typically conducted by the operations team.

B (User acceptance testing) is conducted by end-users, not the operations team.

C (Security testing) is typically handled by security experts.

D (End-to-end transactional testing) is a functional testing activity, not specific to the operations team.

Reference and Syllabus Alignment:

OAT is highlighted under "Acceptance Testing" in the ISTQB syllabus (TM-1.2.7)

### NEW QUESTION # 110

Which of the following phases in the fundamental test process is considered to deliver a document which can be used as a major input for test process improvement? 1 credit

- A. Test project closure
- B. Test implementation & execution
- C. Test planning and control
- D. Evaluating exit criteria and reporting

#### Answer: A

Explanation:

Topic 9, Scenario 9 "Test Management Documentation"

A software house is concerned about the number of defects found in software released to its customers. They are starting to plan a new software product. In the past, releases have often been stopped due to poor planning and too many defects found during high level testing. You have been recruited to the newly created position of test manager and asked to develop a test strategy, manage the testing of the project and organize the resources needed to carry out the testing.

### NEW QUESTION # 111

You are the Test Manager for a critical system and are using a risk-based approach for this project.

Which of the following would most clearly convey the current status to project stakeholders? [3]

- A. A Pareto graph showing requirements coverage
- B. A scatter chart showing test execution status
- C. A pie chart showing residual risk
- D. A bar graph showing defect density

#### Answer: C

Explanation:

The most clear way to convey the current status to project stakeholders is to use a pie chart showing residual risk. This is because a risk-based approach focuses on identifying, analyzing, and prioritizing the risks that may affect the quality of the system, and allocating testing resources accordingly. A pie chart can visually represent the proportion of each risk category (such as high, medium, or low) in the overall risk profile, and show how much risk has been reduced or remains after testing. This can help the stakeholders to understand the current level of confidence in the system, and the potential impact of any remaining risks. Reference: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Managing the Test Team - ISTQB not-for-profit association

### NEW QUESTION # 112

Which of the following is MOST likely to influence the choice of test levels for a project?

- A. The product domain
- B. The type of project
- C. Test resource constraints
- D. Availability of test data

#### Answer: B

Explanation:

According to ISTQB, test levels are defined based on project and product characteristics, including whether it's a safety-critical system, customer-facing application, or infrastructure update. Hence, the type of project is most influential.

ISTQB emphasizes adapting the lifecycle model (and hence the test levels) to the context of project and product characteristics.

### NEW QUESTION # 113

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