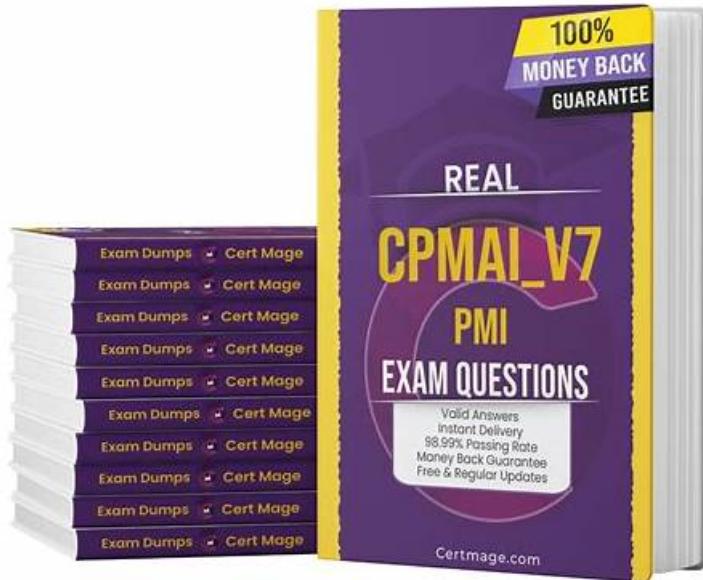


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PMI Certified Professional in Managing AI Sample Questions (Q101-Q106):

NEW QUESTION # 101

A project manager is overseeing the transition of a company's legacy system to a new AI-driven solution. The team has identified multiple cognitive patterns required for different aspects of the system. However, the project manager is concerned about overcomplicating the transition.

Which activity should be performed first?

- A. Establish a phased approach targeting one pattern at a time

- B. Identify parts of the project that do not require intelligent systems
- C. Train employees on all identified cognitive patterns simultaneously
- D. Consolidate all cognitive patterns into a single iteration

Answer: A

Explanation:

In the PMI-CPMAI guidance on transitioning from legacy systems to AI-enabled solutions, the project manager is encouraged to control complexity and risk through incremental, phased adoption rather than attempting to introduce multiple cognitive capabilities at once. The material emphasizes that when several cognitive patterns (e.g., classification, prediction, recommendation, NLP) have been identified, "the implementation roadmap should prioritize a limited set of use cases and patterns in early iterations, validating value and technical feasibility before expanding scope." This staged approach allows the team to learn from each iteration, refine data pipelines and integration, and adjust governance and risk controls before adding more advanced or additional cognitive components. PMI-CPMAI also highlights that overcomplication at the outset increases the chance of cost overruns, resistance to change, and technical failure, recommending that teams "sequence AI capabilities into manageable releases that deliver value quickly while minimizing disruption to existing operations." Establishing a phased approach targeting one pattern at a time directly addresses the project manager's concern: it avoids "big bang" AI deployment and enables structured change management, training, and stakeholder alignment with each step. Activities such as consolidating all patterns into a single iteration or training employees on everything at once contradict this incremental, value-focused evolution of AI capabilities. Therefore, the first activity should be to establish a phased approach focusing on one cognitive pattern at a time.

NEW QUESTION # 102

A project involves integrating AI systems across multiple departments, each with different access levels. This complex AI project has presented the project manager with significant issues related to data misuse. The project team has been focused on their ethics guidelines but continues to experience data misuse. The project involves different regional data protection regulations which further increases the complexity.

What issue will cause these challenges to occur?

- A. Overlooking algorithmic bias and fairness concerns
- B. Limited awareness of explainability requirements
- C. Lack of a detailed plan addressing a governance strategy
- D. Failure to implement robust encryption for data security

Answer: C

Explanation:

In PMI-CPMAI, persistent issues like data misuse across departments and jurisdictions point directly to weaknesses in AI and data governance, not just ethics awareness. While ethics guidelines are important, they are only one element of a complete governance framework. PMI's AI governance view stresses the need for a detailed, actionable governance strategy that defines roles (owners, stewards, custodians), access controls, data classification, data use policies, approval workflows, and compliance processes that consider regional regulations (e.g., differing data protection laws).

Without such a governance plan, teams may unintentionally share or use data in ways that conflict with internal policies or external regulations, even if they know and care about ethics. Algorithmic bias (option C) and explainability (option A) are important but do not directly address cross-department access management and regional regulatory differences. Failure to implement robust encryption (option D) concerns technical security of data in transit/at rest; it does not, by itself, prevent misuse by authorized but improperly governed users.

Therefore, the root issue causing these challenges is the lack of a detailed plan addressing a governance strategy (option B), which should integrate ethics, regulatory requirements, and operational controls for data use across departments and regions.

NEW QUESTION # 103

After implementing an iteration of an AI solution, the project manager realizes that the system is not scalable due to high maintenance requirements. What is an effective way to address this issue?

- A. Incorporate a generative AI approach to streamline model updates.
- B. Utilize cloud-based solutions to enhance maintenance scalability.
- C. Adopt a modular architecture to isolate different system components.
- D. Switch to a rule-based system to reduce maintenance complexity.

Answer: C

Explanation:

When an AI solution is described as "not scalable due to high maintenance requirements," PMI-style AI governance and lifecycle guidance points toward architectural refactoring rather than simply changing technologies or deployment environments. High maintenance often stems from tight coupling, monolithic design, and lack of clear separation between data, model, business logic, and interface layers.

Adopting a modular architecture to isolate different system components (option C) directly addresses this problem. In a modular or microservice-oriented design, each component—data ingestion, feature engineering, model training, model serving, monitoring, etc.—is separated behind clear interfaces. This makes it much easier to update or replace one part of the system without impacting the whole, which reduces maintenance overhead and improves scalability over time. It also supports independent deployment, targeted testing, and selective scaling of the components that receive the heaviest load.

Switching to a rule-based system (option A) typically increases maintenance complexity in dynamic environments. Incorporating generative AI (option B) may change the modeling approach but does not inherently solve structural maintenance issues. Utilizing cloud-based solutions (option D) helps with infrastructure scalability but does not fix architectural coupling. Therefore, the most effective way to address non-scalability caused by high maintenance requirements is to adopt a modular architecture.

NEW QUESTION # 104

An aerospace company is integrating AI into their manufacturing process to enhance safety and efficiency. The project team needs to evaluate potential security threats to prevent unauthorized access to sensitive data.

What is the highest risk?

- A. Employing a proprietary software with no open-source review
- B. Secure APIs and data flows by enforcing data governance
- C. Implementing an AI model without regular data updates
- D. **Operationalizing a decentralized data storage system**

Answer: D

Explanation:

PMI-CPMAI treats data privacy, governance, and security as central pillars of responsible AI, highlighting that AI projects often deal with sensitive and regulated information. When evaluating threats that could lead to unauthorized access to sensitive aerospace manufacturing data, the framework encourages looking at attack surface, distribution of data, and control complexity.

A decentralized data storage system (option C) significantly increases the potential risk: data is distributed across multiple locations or nodes, making consistent access control, identity management, logging, and incident response more challenging. Misconfigurations or weak endpoints in such an environment can create numerous entry points for attackers, magnifying exposure of proprietary designs, safety-critical parameters, or personal data. PMI-CPMAI's guidance on data governance stresses centralized policies, clear stewardship, and controlled data flows precisely to reduce this risk.

By contrast, proprietary software with no open-source review (A) may present transparency concerns but does not inherently imply broader data exposure. Lack of regular data updates (B) is more a model performance and drift issue than a direct security threat. Option D describes a mitigation—securing APIs and enforcing governance—not a risk. Therefore, the highest security risk for unauthorized access in this scenario is operationalizing a decentralized data storage system.

NEW QUESTION # 105

An AI project team has identified a gap in their data knowledge and experience. They need to address this issue in order to proceed with their AI implementation.

What is the effective solution?

- A. Deploy an adaptive data knowledge framework (ADKF) to bridge the expertise gap
- B. Engage in a comprehensive data immersion program to build internal capabilities
- C. **Hire an external data consultant to provide targeted guidance and training**
- D. Utilize an AI-specific data enhancement protocol to improve data quality

Answer: C

Explanation:

Within PMI-CPMAI guidance on AI readiness and capability enablement, a clearly identified gap in data knowledge and experience is treated as a critical skills and competency risk. The framework emphasizes that AI projects are highly dependent on data literacy, understanding of data sources, structure, quality, and regulatory constraints. When such gaps exist, PMI-consistent practice is to bring in specialized expertise to both support the current initiative and uplift the organization's internal capabilities.

Hiring an external data consultant provides immediate access to deep data expertise, including data modeling, governance, privacy, and AI-specific data requirements. This expert can perform targeted assessments, help define data strategies, guide data preparation, and deliver focused training or coaching to the project team. PMI-CPMAI stresses that leveraging external SMEs is often the most effective way to de-risk complex AI implementations when internal skills are insufficient, especially in early stages or high-stakes domains.

Options such as deploying abstract "frameworks" or "protocols" do not, by themselves, close a human expertise gap. A comprehensive internal data immersion program may be useful long-term, but it first requires guidance on what to learn and how to structure that learning. Therefore, the most effective and actionable solution to proceed with implementation is hiring an external data consultant to provide targeted guidance and training.

NEW QUESTION # 106

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