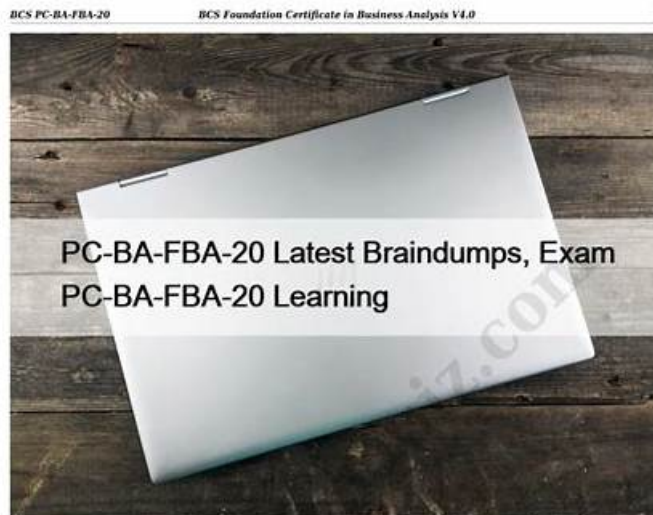


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### BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q38-Q43):

#### NEW QUESTION # 38

Every night at midnight a batch process is invoked to invoice all orders received that day.  
How will the time midnight be represented on a use case diagram?

- A. As an association.
- B. As a use case.
- C. As a system boundary.
- **D. As an actor.**

**Answer: D**

#### NEW QUESTION # 39

Which type of feasibility assessment would consider whether a proposal matches the objectives and strategy of the organisation?

- A. Legal
- B. Technical
- **C. Business**
- D. Financial

**Answer: C**

Explanation:

Feasibility assessment is a critical part of developing the Business Case and typically involves four key areas: Business, Technical, Financial, and Legal/Ethical. The assessment that addresses whether a proposed solution or change initiative aligns with the organisation's overall objectives, mission, and strategy is Business Feasibility. This check is vital because if a proposal does not support the strategic direction, it will not deliver the expected value, regardless of its technical or financial viability. It ensures that the change is the right thing for the business to do at a strategic level.

(Reference: BCS Business Analysis Practice - Feasibility Assessment, Business Case Development)

#### NEW QUESTION # 40

An analyst has discovered that a company wishes to hold information about departments and employees. A department may have many employees in it, but each employee can, at any one time, only work in one department. There is no requirement to store historical information. However, there are currently eight departments and over one hundred employees.

How would this relationship be shown on an Entity Relationship diagram?

- A. As a many-to-many between Department and Employee.
- B. As (8..100) at the Department end of the relationship.
- **C. As a one-to-many between Department and Employee.**

- D. As a one-to-one between Department and Employee.

**Answer: C**

#### NEW QUESTION # 41

Which of the following is NOT part of the review group for a formal requirements validation review?

- A. Tester
- B. Business owner of the requirement(s).
- C. Solution architect.
- D. Project manager

**Answer: D**

Explanation:

A formal Requirements Validation Review (or walkthrough/inspection) is conducted to ensure the requirements are correct, complete, and meet the business need before sign-off. The review group typically includes the Business Owner (A) to ensure correctness, the Solution Architect (C) and Developers to check technical feasibility, and the Tester (D) to ensure testability. The Project Manager (B) is usually the facilitator or organiser of the review process and is responsible for project delivery, but they are NOT usually a technical reviewer of the document content itself, as their direct involvement could compromise the impartiality of the review, which is focused on quality assurance, not project schedule.

(Reference: BCS Requirements Engineering - Requirements Validation Techniques)

#### NEW QUESTION # 42

Which of the following is NOT an example of a generic stakeholder group?

- A. Testers.
- B. Regulators.
- C. Employees.
- D. Competitors.

**Answer: A**

#### NEW QUESTION # 43

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