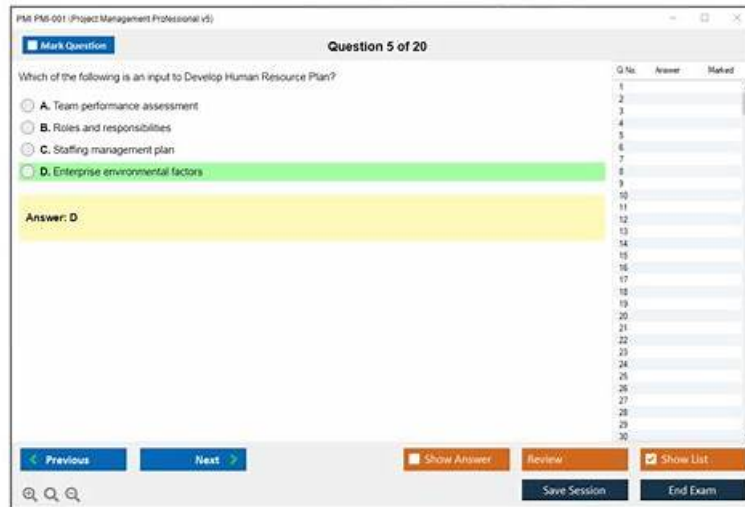


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PMI PMO Certified Professional Sample Questions (Q61-Q66):

NEW QUESTION # 61

What are PMO processes?

- A. They are the processes established for project planning and control.
- B. They are the processes established to define the functions of the PMO and resources to be allocated.
- C. They are the established processes to manage projects, programs and portfolio
- D. They are the processes established for each function performed by the PMO.

Answer: D

Explanation:

PMO processes refer to the specific processes established for each function that the PMO performs. These processes include

governance, reporting, resource management, risk management, and supporting project, program, and portfolio management functions. They are designed to ensure that the PMO operates efficiently and consistently while supporting project delivery and aligning with organizational objectives.

By establishing clear processes for each PMO function, the organization ensures that there is consistency in how projects are managed and delivered, which leads to better oversight and control.

NEW QUESTION # 62

The performance of the PMO should be evaluated:

- A. With a unique and indispensable performance indicator that demonstrates the impact of the PMO on the business.
- **B. In a different and specific way for each function.**
- C. Annually, to ensure the alignment of the PMO with the needs of the organization.
- D. By an independent audit, to ensure an exempt evaluation.

Answer: B

NEW QUESTION # 63

A PMO is working to refine its function offerings to better meet organizational needs. While some suggest providing a predefined list of functions for PMO stakeholders to choose from, others recommend focusing on stakeholder goals and benefits. What is the recommended method for PMOs to identify critical functions to offer?

- A. Providing a list of technical function options for stakeholders to select from
- B. Offering a fixed set of predefined functions without allowing for customization
- C. Concentrating solely on providing administrative processes and oversight
- **D. Asking stakeholders to identify and prioritize the benefits they want to achieve**

Answer: D

Explanation:

PMOs should identify critical functions by asking stakeholders to articulate their desired benefits. This ensures that the PMO aligns its offerings with organizational needs and value expectations rather than imposing predefined functions. It helps tailor services for maximum impact.

Reference:

PMI's The Standard for Portfolio Management.

PMO Value Ring Framework - Aligning functions with stakeholder benefits.

NEW QUESTION # 64

The balance of a PMO's mix of functions is fundamental because:

- A. It allows Investments to be made in a balanced way over time.
- B. Allows the workload to be balanced over time.
- C. It allows the costs of the PMO not to be concentrated in a specific period.
- **D. It allows stakeholders to realize and recognize the value of the PMO over time.**

Answer: D

Explanation:

The balance of a PMO's mix of functions is crucial because it ensures that stakeholders can realize and recognize the value the PMO provides over time. A well-balanced mix of functions helps the PMO deliver consistent results, aligning its activities with the organization's strategic goals and making its contributions visible and valuable to stakeholders. This approach helps maintain stakeholder support, ensures long-term sustainability, and enhances the PMO's credibility within the organization.

NEW QUESTION # 65

After completing a PMO maturity assessment, the team is discussing how to present the results. Some argue that focusing on a single dimension is sufficient, while others emphasize the need for a multidimensional perspective. Why should the outcome of the PMO maturity assessment always be presented in three dimensions?

- A. To address and align with the specific needs of upper management
- **B. Because maturity evolves independently across strategic, tactical, and operational dimensions**
- C. To ensure that the PMO is performing all the necessary functions effectively
- D. To align the PMO's goals with short, medium, and long-term organizational plans

Answer: B

Explanation:

PMO maturity must be assessed across strategic, tactical, and operational dimensions because these areas evolve independently. Each dimension provides critical insights into how the PMO aligns with organizational strategy, manages programs, and supports day-to-day operations, ensuring comprehensive evaluation.

References:

* PMI's PMO Maturity Model Guidelines.

* The Standard for Portfolio Management - Emphasis on multidimensional maturity evaluation.

NEW QUESTION # 66

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