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PRINCE2 Practitioner certification exam is a challenging exam that requires thorough preparation and understanding of the PRINCE2 methodology. PRINCE2-Practitioner Exam consists of 68 multiple-choice questions that need to be answered in 150 minutes. The passing score is 55%, and candidates who pass the exam are considered certified PRINCE2 Practitioners.

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PRINCE2 Practitioner Exam is a critical qualification for anyone seeking to become a certified project manager using the PRINCE2 methodology. PRINCE2-Practitioner Exam Tests the candidate's knowledge and skills in applying the PRINCE2 methodology in real-world project scenarios. To pass the exam, candidates need to have a thorough understanding of the PRINCE2 methodology and be able to apply it in a practical setting.

PRINCE2 Practitioner certification exam is designed for professionals who have already achieved the PRINCE2 Foundation certification and wish to further their knowledge and skills in project management. PRINCE2 (Projects IN Controlled Environments) is a widely recognized project management methodology used by organizations around the world. The PRINCE2 Practitioner certification exam is a globally recognized credential that demonstrates mastery of the PRINCE2 methodology and validates the ability to lead and manage projects effectively.

## PRINCE2 Practitioner Exam Sample Questions (Q31-Q36):

### NEW QUESTION # 31

This question provides a number of changes which may or may not be required to the Extract from the Communication Management Strategy provided in the additional information.

Which statement applies to the Information needs for each interested party section?

- A. Delete entry 14 because this relates to the development of a particular product and should be recorded under Development interfaces within the relevant Work Package.
- B. Move entry 13 to Tools and techniques because it describes the method to be used to communicate to the individual producing the staff newsletter.
- C. Delete entry 13 because the activity to provide the weekly updates should be scheduled in the relevant Stage Plan.

**Answer: A**

Explanation:

Explanation/Reference:

Question Set 2

## NEW QUESTION # 32

Scenario

Product Summary

A list of customers will be collated. This will use existing information from the Accounts department about current customers, and existing information from the Marketing department about prospective customers.

Using the tariff of mailing costs available from the Post Office, a production cost forecast will be produced to allow the CEO and the Marketing Director to decide whether to continue with the project. If they decide to continue, they will give the approval to launch the internal label design competition. Competition rules will be required to communicate details of the competition to the staff. The chosen label design will then be selected from the competition entries.

The photos for the calendar must be based on existing photo design ideas available from the Marketing department. The selected photos will be chosen from these. Monthly calendar displays will be created to show the required layout of each page.

Product Breakdown Structure (contains errors)

□ Extract from Stage Plan for stage 3.

(All entries are true statements but may not be shown under the correct heading or in the correct document).

□ Using the Project Scenario and the Extract from Stage Plan for stage 3 provided as additional intonation for this question in the Scenario Booklet, answer the following 5 questions.

The Stage Plan for stage 3 has been produced.

The Engineering Manager insists that there are to be no interruptions to operations whilst photographs are being taken of the engineering staff performing their everyday duties and operating machinery. Two weeks ago the professional photographer produced the photo session schedule based on the operational staff schedule. The operational staff schedule is produced weekly and maintained by the Engineering Manager.

None of the £500 change budget has been used to date and this is available for the stage.

Which 2 statements apply to the Plan prerequisites section?

- A. Delete entry 2 because these are project benefits not prerequisites of the stage.
- B. Add 'Engineering team must be made available for photos'.
- C. Delete entry 3 because the production cost forecast is a deliverable of stage 2, not a prerequisite for stage 3.
- D. Add 'Compliance with the Data Protection Act'.
- E. Delete entry 4 because the customer list is a deliverable of stage 2, not a prerequisite for stage 3.

**Answer: A,E**

## NEW QUESTION # 33

Project Scenario - Health and Safety Training Project:

ABC Company is a well-established training company that uses a standard model to develop training materials and deliver courses to customers.

ABC Company has commissioned a project in response to recent changes in government legislation relating to health and safety on construction sites. The project will deliver "capability to provide health and safety training", including the materials needed for classroom-based training and e-learning. The expected benefits for construction companies include a reduction in lost days and legal costs due to accidents.

The e-learning course will be developed by a specialist external consultancy. The materials for classroom-based training will be delivered by ABC Company's development team. All course materials will be piloted before they are used. ABC Company will deliver training to its customers and also hopes to sell the course materials to other training companies as part of their operational business. ABC Company will use their own sales and marketing departments to promote the courses.

The legislation requires construction companies to comply with the new legislation within two years. The course materials and trainers have to be accredited by a government agency before courses can be delivered. ABC Company is planning to deliver pilot courses within five months of starting the project.

The ABC Company standard development model for new courses recommends the following stages:

End of the Project scenario.

Additional Information:

The Chief Executive Officer (CEO) founded the company five years ago. Under her leadership, ABC Company has grown quickly into a successful training company. It delivers a range of accredited professional training.

The Finance Director is also a founder member of ABC Company and is responsible for authorizing budgets for the Operations and Development Teams. She authorizes all large contracts personally.

The Purchasing Manager reports to the Finance Director and is responsible for managing and monitoring supplier contracts.

The Operations Director is responsible for the delivery of all training and for the training development budget. His department organizes courses, venues and trainers. They work with the Product and the Sales teams to provide a comprehensive training schedule. ABC Company's IT manager reports to the Operations Director.

The Business Development Director has recently been appointed to identify new training needs and propose new products. She will work with the Operations Director to ensure a cost-conscious approach and that appropriate development technologies are used for the health and safety course.

The Training Development Manager reports to the Business Development Director and is responsible for developing training materials and gaining accreditation, in accordance with the standard course development model. Course developers in his team have skills in a range of development technologies and are allocated to projects as needed.

The Training Delivery Manager, who reports to the Operations Director, is responsible for ensuring that internal and external trainers deliver ABC Company training courses to the required standard. He also checks course materials to ensure they are fit for purpose and of the required quality.

The Central Services Director has responsibility for corporate communications, facilities management and configuration management. He recently led a project to consolidate all company quality systems into one quality management system and set up a corporate quality department, now managed by the Corporate Quality Manager.

The Corporate Document Manager reports to the Central Services Director. She helped establish the company's document management system and now operates it across the business. She manages a team of administrators and contracts staff when workload is high.

The Sales Director joined ABC Company two months ago and is keen to establish himself by suggesting new markets for the courses and material. All account managers and the marketing team report to him.

They promote existing training courses to other training companies and existing customers.

End of the additional information.

A quality review of the 'marketing materials' has started. The team manager for the 'marketing materials' has been unhappy with the team's workload throughout the project and refuses to attend the review meeting to present the material. The team manager suggests that a new marketing team member make the presentation. However, the chair decides to represent the marketing team and makes a list of actions to resolve later.

Is this an appropriate approach to the quality review, and why?

- A. No, because the chair should be independent from the product being reviewed.
- B. Yes, because the roles of chair, presenter and administrator may be combined.
- C. Yes, because the role of presenter should not be performed by a junior member of the team.
- D. No, because the role of presenter should be performed by the team manager.

**Answer: A**

#### **NEW QUESTION # 34**

Additional Information Product Description

□ Quality notes from the Daily Log

The Director of Information Technology Division (DIT) has been asked to ensure that any changes to the outsourced staff employment contracts adhere to employment law. The DIT will review future job descriptions of the transferred staff before the final contract is signed with the selected service provider.

The service level agreement between MFH and the selected service provider will specify the type and quality of service required.

The selected service provider must follow the industry standards for providing outsourced services.

MFH has a quality management system which contains a document control procedure for all its documentation, however this does not include change management.

All project documents will be subject to a quality review. Nominated products will require a formal approval record signed-off by the quality review chair.

Extract from the draft Quality Management Strategy (may contain errors)

## Introduction

1. This document defines the approach to be taken to achieve the required quality levels during the project.
2. The Project Board will have overall responsibility for the Quality Management Strategy.
3. Project Assurance will provide assurance on the implementation of the Quality Management Strategy.

## Quality management procedure - Quality standards

4. The selected service provider will operate to industry standards for providing outsourced services.
5. MFH document standards will be used.

## Records

6. A Quality Register will be maintained to record the planned quality events and the actual results from the quality activities.
7. Configuration Item Records will be maintained for each product to describe its status, version and variant.
8. Approval records for products that require them will be stored in the quality database. Roles and responsibilities
9. The DIT will check that the employment contracts for outsourced staff adhere to employment law.

10.

Team Managers will provide details of quality checks that have been carried out.

11.

Team Managers will ensure that the Quality Register is updated with the names of team members who are involved in the review process.

12.

The Senior User will review the Product Descriptions of the products to be produced by the selected service provider to ensure that they can be achieved.

Which statement applies to the Roles and responsibilities section?

- A. Delete entry 10 because this is the responsibility of the quality review chair.
- B. Delete entry 9 because this should only be recorded in the Product Description.
- C. Delete entry 11 because only the Project Manager can update the Quality Register.
- **D. Amend entry 12 because this is the responsibility of supplier assurance.**

**Answer: D**

Explanation:

Topic 5, Plans Theme

## NEW QUESTION # 35

The project is in stage 3. Zero time tolerance has been given for this stage. When checking progress, the project manager noticed that the checkpoint report from the external supplier of the 'e-learning course' is late.

As work package progress information is missing, the project manager has decided to raise an exception report.

Is this an appropriate action, and why?

- **A. Yes, because an exception report should be used to request guidance on how this situation should be handled.**
- B. No, because the project manager should check the operations and maintenance interfaces in the work package first.
- C. Yes, because there is zero time tolerance for this stage the checkpoint report must be delivered on time.
- D. No, because the team plan should be discussed with the supplier to check whether work will be completed on time.

**Answer: A**

## NEW QUESTION # 36

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