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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q18-Q23):

NEW QUESTION # 18

What does a P3O provide to support the principle 'govern effectively'?

- A. A benefits tracking service to business owners
- B. A fast track mobilization service to programmes and projects
- C. Independent gated review coordination and assurance
- D. Coaching and training to P3O roles

Answer: C

Explanation:

To support the 'govern effectively' principle, a P3O provides independent gated review coordination and assurance, as per the P3O Foundation (2013) manual. Section 7.3.2 notes, "P3O supports effective governance through independent gated reviews and assurance processes to ensure compliance and quality across change initiatives." This involves objective oversight, unlike coaching/training (A), benefits tracking (C), or fast-track mobilization (D), which serve different purposes (e.g., capacity building or delivery support). The 2013 edition underscores this assurance role as critical for maintaining governance standards, enabling senior management to monitor progress and mitigate risks. This aligns with the P3O's function of providing a robust control framework, ensuring strategic alignment and accountability throughout the change lifecycle.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 19

Which receives the benefit of the governance provided by a P3O?

- A. Change initiatives
- B. Business as usual
- C. Finance
- D. Commercial

Answer: A

Explanation:

The P3O Foundation (2013) manual states that change initiatives receive the benefit of P3O governance.

Section 2.1.2 notes, "The P3O model provides governance to ensure the success of change initiatives, including programmes and projects, by aligning them with strategic objectives." This differs from finance (A), business as usual (C), or commercial (D), which are supported indirectly. The 2013 edition focuses on P3O's role in enhancing change delivery through oversight and decision support. This ensures change initiatives are effectively managed and delivered, maximizing organizational value.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 20

Which should be documented in a Blueprint?

- A. Actual Highlight Reports issued by individual projects
- B. Need for Business Cases for mission-critical programmes to be reported to the Portfolio Board
- C. Transition plans for the implementation of business change into business as usual
- D. Benefit Profiles for individual benefits to be delivered by the P3O

Answer: C

Explanation:

The Blueprint should document transition plans for implementing business change into business as usual, according to the P3O Foundation (2013) manual. Section 4.3.3 states, "The Blueprint includes transition plans detailing how business change will be embedded into business as usual, providing a roadmap for implementation." This differs from Benefit Profiles (A), which are specific to benefits realization, Business Case needs (C), which are strategic inputs, and Highlight Reports (D), which are operational updates. The

2013 edition emphasizes the Blueprint's role in planning structural and process changes, ensuring smooth integration. This supports the P3O's implementation lifecycle.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION # 21

Who, as a minimum, should review the resourcing of a Programme Office whilst it is running?

- **A. Head of Programme Office and Programme Manager of the relevant programme**
- B. Head of P3O and P3O Sponsor
- C. Head of COE and Programme Specialist
- D. P3O Sponsor and Portfolio Analyst

Answer: A

Explanation:

The minimum review of a Programme Office's resourcing during operation involves the Head of Programme Office and the relevant Programme Manager, according to the P3O Foundation (2013) manual. Section 3.5.4 states, "The Head of Programme Office, in collaboration with the Programme Manager, is responsible for reviewing and adjusting resource allocation during the programme lifecycle." This ensures operational oversight and alignment with programme needs. Involving the Head of P3O and Sponsor (A), P3O Sponsor and Portfolio Analyst (C), or Head of COE and Programme Specialist (D) exceeds the minimum requirement, as their roles are more strategic or supportive. The 2013 guidance emphasizes this direct accountability to maintain efficiency and responsiveness in resource management.
Reference: P3O Foundation (2013) manual, Section 3.5.4, AXELOS.

NEW QUESTION # 22

What are risk identification and risk assessment workshops typically used for?

- A. Define the relative priority of each investment objective
- B. Define measures in a Benefit Profile
- C. Brainstorm objectives for a project
- **D. Identify threats as part of project initiation**

Answer: D

Explanation:

Risk identification and assessment workshops are typically used to identify threats during project initiation, according to the P3O Foundation (2013) manual. Section 6.3.3 states, "These workshops are conducted during project initiation to identify and assess potential threats and opportunities, forming the basis of the risk management plan." This contrasts with defining investment priorities (A), brainstorming objectives (C), or defining benefit measures (D), which serve different purposes. The 2013 edition highlights their role in early risk management, supporting P3O's governance function by ensuring proactive threat mitigation. This process enhances project success by addressing risks at the outset.
Reference: P3O Foundation (2013) manual, Section 6.3.3, AXELOS.

NEW QUESTION # 23

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