

# PMI-PMOCP Test Pass4sure & Test PMI-PMOCP Answers

The screenshot shows a web-based exam interface for a PMP PMP exam. The main content area displays a project network diagram with activities A through H and their durations. Activity A (10) is the starting point, leading to B (7) and F (7). B leads to C (5), and F leads to G (6). C leads to D (14), and G leads to E (2). D and E both lead to H (8). The question asks for the critical path, and the correct answer is D (A-B-C-E-H).

**Exhibit:**

```
graph LR; A[A 10] --> B[B 7]; A --> F[F 7]; B --> C[C 5]; F --> G[G 6]; C --> D[D 14]; G --> E[E 2]; D --> H[H 8]; E --> H
```

Please refer to the exhibit. You are a project manager for Picture Shades, Inc. It manufactures window shades that have replicas of Renaissance-era paintings on the inside for hotel chains. Picture Shades is taking its product to the home market, and you're managing the new project. It will offer its products at retail stores as well as on its website. You're developing the project schedule for this undertaking. Looking at the following graph, which path is the critical path?

A. A-B-C-E-H  
 B. A-F-G-E-H  
 C. A-F-G-H  
 D. A-B-C-E-H

**Answer: D**  
**Explanation:**

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## PMI Project Management Office Certified Professional Sample Questions (Q52-Q57):

### NEW QUESTION # 52

A newly hired PMO professional is tasked with improving the executives' level of satisfaction with the PMO's performance. The PMO was established last year and has not been very successful in attending to the needs of the PMO customers.

Which two actions should the PMO professional take to address this issue? (Choose 2)

- A. Evaluate the organization ' s project management capability across departments to determine the PMO ' s maturity level.
- B. Measure how well the organization manages portfolios, programs, and projects to assess the PMO ' s overall maturity.
- C. Review the compliance of PMO customers with the PMO processes to evaluate the PMO ' s maturity.
- **D. Ensure that the services the PMO provides are the correct ones for the current PMO customers ' needs.**
- **E. Assess the maturity of the services the PMO is delivering and determine which services need to elevate their proficiency levels.**

**Answer: D,E**

Explanation:

To improve executive satisfaction, the PMO professional must first assess the maturity of current PMO services to identify areas for improvement and elevate service proficiency. Simultaneously, the PMO should validate that the services offered align with actual customer needs, ensuring relevance and value delivery.

PMI-PMOCP stresses that customer-centric service management and continuous maturity assessments are essential for effective PMO governance and stakeholder satisfaction.

Measuring organizational maturity (option C), reviewing compliance (option D), or evaluating broader organizational capabilities (option E) provide context but are less directly related to immediate service improvement.

Reference:PMI Project Management Office Certified Professional (PMI-PMOCP) Examination Content Outline, PMI 2021.PMI-PMOCP Study Guide, Chapter on Service Delivery and Stakeholder Engagement.

### NEW QUESTION # 53

A PMO has been working for the past 3 years and generates moderate perceived value for senior management. The company's senior management is concerned with the lack of direction and the reactive working style that the PMO follows.

How should the PMO professional work with senior management to increase the PMO's perceived value?

- A. Ask the project managers to provide a performance report to senior management.
- **B. Create regular touch points with senior management to review and evolve the PMO's strategic roadmap.**
- C. Collect senior management's concerns regularly and address them with the project managers.
- D. Provide training and project competency development to project managers.

**Answer: B**

Explanation:

Increasing the PMO's perceived value requires active collaboration with senior management to co-create and evolve a strategic roadmap for the PMO. Creating regular touch points (Option B) ensures ongoing alignment of PMO activities with executive priorities, enables proactive adjustment to changing needs, and fosters trust and engagement.

Simply collecting concerns without structured strategic reviews (Option A) is reactive and less effective.

Training project managers (Option C) and requesting performance reports (Option D) contribute to execution but do not address the strategic direction or perception issue at the senior level.

PMI-PMOCP highlights the importance of strategic engagement and transparent communication to enhance the PMO's role and value.

References:

PMI-PMOCP Exam Content Outline, Strategic Alignment Domain

PMI Practice Standard for Project Management Offices (2013), Strategic Roadmapping and Stakeholder Engagement PMI PMO Value Ring, Strategic Communication

### NEW QUESTION # 54

The PMO has decided to expand its services by including project prioritization and status reporting to better visualize project execution.

Which action should the PMO professional take next?

- **A. Identify the PMO customers' needs and determine the most effective approach to meet expectations.**
- B. Develop new services and frameworks to ensure they are appropriately planned for implementation.
- C. Conduct regular project audits and reviews to ensure compliance and high quality.
- D. Employ new PMO team members to help provide the requested services.

**Answer: A**

Explanation:

Comprehensive and Detailed Explanation:  
[Same as Question 114]

### NEW QUESTION # 55

The chief strategy officer and the PMO professional are working on the strategic plan while defining the long-term strategic vision of a rapidly growing startup. They are setting the strategic goals and developing action plans.

What should be the PMO professional's primary focus to help ensure alignment to these strategic goals?

- A. Help senior management track project and program progress with predefined key performance indicators (KPIs).
- B. Help prioritize customer projects with the biggest monetary value and the highest impact on customer satisfaction.
- C. Help prioritize projects based on their contributions to overall strategy and work to ensure that high-impact projects get the needed resources.
- D. Help to obtain the project managers' feedback on the action plan to ensure continuous improvement and refinement of the objectives.

**Answer: C**

Explanation:

The PMO professional's primary role in strategic alignment is to prioritize projects based on their strategic contribution and ensure that high-impact projects receive sufficient resources. This prioritization maximizes organizational value and supports strategic goal achievement.

Tracking KPIs (Option B), prioritizing customer projects by monetary value (Option C), and gathering project managers' feedback (Option D) are supportive but secondary activities.

PMI-PMOCP Strategic Alignment stresses effective prioritization as critical to strategy execution.

References:

PMI-PMOCP Exam Content Outline, Strategic Alignment Domain

PMI Practice Standard for Portfolio Management (2017), Prioritization

PMI PMO Value Ring, Strategy Execution

### NEW QUESTION # 56

An organization is going through a transformation process that will impact its processes and employee job descriptions. The PMO professional needs to ensure continuous improvement of the organization's PMO in these turbulent times.

What should the PMO professional do in this situation?

- A. Regularly review the internal project management methodologies, processes, and tools.
- B. Ask senior management to be involved in defining job descriptions for the project managers.
- C. Continuously reassess which PMO functions are in scope according to the new organizational changes.
- D. Survey senior management and other PMO stakeholders to evaluate their satisfaction with PMO.

**Answer: C**

Explanation:

During organizational transformations, the PMO professional must continuously reassess the scope and functions of the PMO to ensure it remains aligned with evolving organizational structures and priorities. This dynamic adjustment enables the PMO to stay relevant and contribute effectively to change initiatives.

While reviewing methodologies and surveying stakeholders are important, focusing on the PMO's scope ensures its services and role evolve appropriately. Engaging senior management in job descriptions (Option A) is less direct to PMO continuous improvement.

PMI-PMOCP Lifecycle Management emphasizes adaptability and ongoing alignment as core to PMO sustainability.

References:

PMI-PMOCP Exam Content Outline, Lifecycle Management Domain

PMI Practice Standard for Project Management Offices (2013), Continuous Improvement PMI PMO Value Ring, Adaptability and Change Management

### NEW QUESTION # 57

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