

# 2026 PMI PMI-CPMAI: PMI Certified Professional in Managing AI Newest Latest Test Labs



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## PMI Certified Professional in Managing AI Sample Questions (Q84-Q89):

### NEW QUESTION # 84

An AI project team in the healthcare sector is tasked with developing a predictive model for patient readmissions. They need to gather required data from various sources, including electronic health records (EHR), patient surveys, and clinical notes. The team is

evaluating which technique will help to ensure the data is comprehensive and reliable.  
What is an effective technique the project team should use?

- A. Utilizing real-time data integration from EHR systems to ensure data freshness
- **B. Employing natural language processing (NLP) to extract relevant data from clinical notes**
- C. Using federated learning to train models across decentralized data sources without centralizing data
- D. Implementing data augmentation techniques to enhance dataset diversity

**Answer: B**

Explanation:

In the PMI-CPMAI body of knowledge, healthcare AI initiatives are repeatedly framed as data-intensive efforts that must integrate heterogeneous sources such as EHRs, patient-reported outcomes, and unstructured clinical narratives. The guidance stresses that "unstructured sources, including physician notes and narrative reports, often contain critical clinical context that will not appear in structured fields," and that project teams must use techniques that can reliably extract this information into analysis-ready form to achieve completeness and reliability of the dataset. This is where natural language processing (NLP) is highlighted as a key enabler: by systematically parsing and extracting diagnoses, treatments, comorbidities, timelines, and outcomes from free-text clinical notes, NLP makes these rich but messy data usable alongside structured EHR fields and survey data.

PMI-CPMAI also emphasizes that simply adding more data or distributing training (such as data augmentation or federated learning) does not guarantee that the underlying data are comprehensive; what matters is that all relevant signals are captured and normalized across modalities. NLP directly supports this by converting unstructured text into standardized features, reducing omissions and manual abstraction errors. Real-time EHR integration improves freshness, but not necessarily coverage across all sources. Therefore, to ensure the data is comprehensive and reliable for a readmission prediction model, employing NLP to extract relevant data from clinical notes is the most effective technique among the options.

#### NEW QUESTION # 85

A project manager is considering different project management approaches for an AI solution deployment. They need to ensure the approach allows for iterative improvements and accommodates changing requirements.  
Which approach is effective in this situation?

- **A. Adaptive/agile**
- B. Incremental
- C. Predictive
- D. Hybrid

**Answer: A**

Explanation:

PMI-CPMAI emphasizes that AI projects typically involve uncertainty, experimentation, and evolving requirements. Data can change, model behavior must be tuned, and stakeholders may refine success criteria as they see early results. Because of this, PMI frames AI work as well-suited to adaptive/agile approaches that support short iterations, continuous learning, and rapid feedback loops.

In an adaptive/agile approach, the team plans in smaller increments, regularly reprioritizes the backlog, and refines scope based on empirical evidence from model experiments and pilots. This allows them to update features, retrain models, and adjust data or architecture as new insights are gained. PMI-CPMAI links this directly to AI lifecycles, where experimentation, evaluation, and deployment are repeated cycles rather than one-off phases.

Predictive approaches are more rigid and assume stable, knowable requirements upfront, which is rarely realistic for AI behavior and data-driven insights. Incremental and hybrid can add some flexibility, but adaptive/agile is the explicit choice in PMI's guidance when iterative improvement and changing requirements are primary concerns. Therefore, the most effective approach for an AI solution deployment in this context is adaptive/agile.

#### NEW QUESTION # 86

A hospital wants to develop a medical records system with the primary goal of minimizing or eliminating paper records. They have identified where the cognitive AI solution will be applied. In addition, business objectives have been quantified and key performance indicators (KPIs) have been determined.

What else needs to be done to progress to the next Cognitive Project Management for AI (CPMAI) phase?

- A. Begin prototype development
- **B. Determine the project ROI**

- C. Create interdepartmental strategies
- D. Explore external data sources

**Answer: B**

Explanation:

CPMAI's Phase I - Business Understanding focuses on clearly defining the business problem, aligning AI efforts with organizational goals, and establishing measurable success criteria including ROI expectations. PMI's own overview of CPMAI notes that in this phase, teams should "set success criteria" and define both KPIs and ROI expectations so that everyone understands what success and failure look like before moving on. Other CPMAI-oriented resources describe Phase I artefacts such as a problem statement, AI pattern fit, stakeholder analysis, and a preliminary ROI sheet that quantifies expected benefits and costs. In the scenario, the hospital has already identified where the cognitive solution will be applied, quantified business objectives, and defined KPIs. What is still missing from the core Phase I deliverables is a clear view of the project's expected ROI, linking reduced paper records and process improvements to financial and operational value.

Beginning prototype development (B) belongs to later modeling phases, exploring external data sources (D) is part of Data Understanding, and interdepartmental strategies (C) are broader organizational actions rather than a specific Phase I gating item. To progress to the next CPMAI phase in a way that matches the methodology, the team must determine the project ROI, making option A the correct answer.

### NEW QUESTION # 87

A company plans to operationalize an AI solution. The project manager needs to ensure model performance is meeting selected thresholds before release.

What is an effective way to confirm these thresholds before this release?

- **A. Testing against validation datasets**
- B. Running multiple end-user acceptance tests
- C. Implementing an impact evaluation
- D. Conducting a series of penetration tests

**Answer: A**

Explanation:

Before operationalizing an AI model, PMI-CPMAI emphasizes confirming whether the model meets predefined performance thresholds using well-governed evaluation datasets. This is done by testing against validation (and/or test) datasets that are distinct from the training data and representative of real-world conditions. These datasets allow the team to compute agreed metrics-such as accuracy, precision, recall, F1, AUC, or domain-specific KPIs-and compare them directly against acceptance criteria defined earlier with stakeholders.

The PMI framework stresses traceability from business objectives → requirements → metrics → thresholds → evaluation results. Validation testing is where this chain is concretely confirmed: if the model consistently meets or exceeds thresholds on held-out data, it is a strong indicator that it is ready for controlled release. Impact evaluation (option B) is more appropriate once the model is in pilot or production, focusing on business outcomes. End-user acceptance tests (option C) mainly address usability and workflow fit, not detailed model performance. Penetration tests (option D) address security rather than predictive quality.

Thus, to confirm that model performance meets selected thresholds before release, the most effective method is testing against validation datasets (option A).

### NEW QUESTION # 88

Upper management is looking to roll out a new product and wants to see if there are any patterns and insights that can be discovered from customer data. The project team has been tasked with discovering the potential patterns and structures within the data.

Which type of machine learning approach should be used?

- A. Reinforcement Learning
- **B. Unsupervised Learning**
- C. All would work equally well

**Answer: B**

Explanation:

In PMI-CPMAI, selecting the appropriate machine learning approach starts with clarifying the type of question being asked of the data. When upper management wants to "see if there are any patterns and insights that can be discovered from customer data"

without predefined labels or outcomes, this maps directly to unsupervised learning.

Unsupervised learning techniques-such as clustering, dimensionality reduction, and association rule mining-are used to uncover hidden structure, segments, or relationships in data where no target variable is specified. PMI-CPMAI training descriptions highlight using such approaches in discovery phases to identify segments, behavioral groupings, or natural patterns that can later inform strategy, product design, or subsequent supervised models.

Reinforcement learning (option C) focuses on agents learning via rewards and penalties through interaction with an environment, which does not fit this "exploratory pattern discovery" objective. Saying "all would work equally well" (option A) contradicts PMI-style guidance, which requires fit-for-purpose selection of AI techniques based on problem framing and data characteristics.

Therefore, for discovering patterns and structure in customer data without pre-labeled outcomes, Unsupervised Learning (option B) is the correct choice in line with PMI-CPMAI principles.

## NEW QUESTION # 89

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