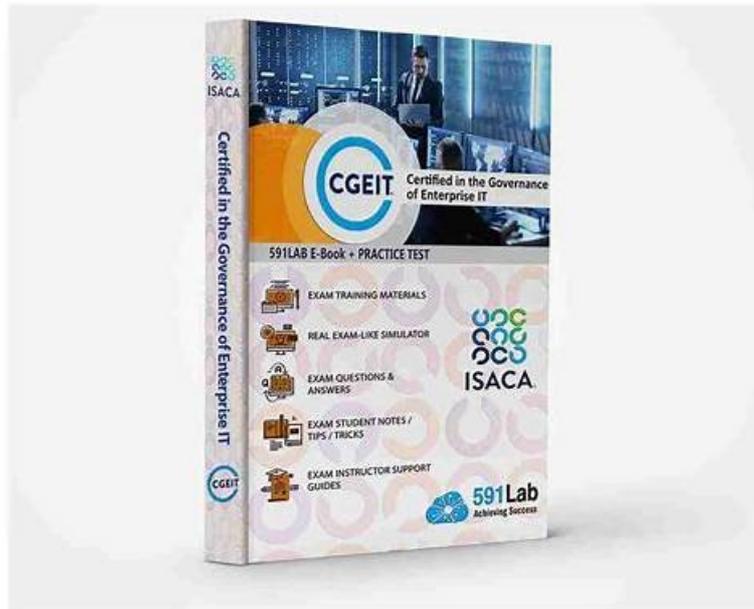


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ISACA Certified in the Governance of Enterprise IT Exam Sample Questions (Q493-Q498):

NEW QUESTION # 493

Which of the following would BEST help assess the effectiveness of a newly established IT governance framework?

- A. Benchmark the IT governance framework to industry best practice.
- B. Develop a business case for the program portfolio.
- C. Review results of IT audit reports.
- **D. Evaluate key performance indicator (KPI) results.**

Answer: D

Explanation:

* This is because KPIs are measurable values that indicate how well the IT governance framework is achieving its objectives and delivering value to the business. By evaluating KPI results, the organization can:

* Monitor and review the IT governance framework's progress, performance, quality, and outcomes

* Highlight the IT governance framework's achievements, challenges, and opportunities

* Demonstrate the alignment of the IT governance framework with the business strategy, goals, and priorities

* Provide recommendations and feedback for the IT governance framework's improvement and adjustment

Evaluating KPI results can provide a comprehensive and objective overview of the IT governance framework's effectiveness and impact.

The other options, developing a business case for the program portfolio, benchmarking the IT governance framework to industry best practice, and reviewing results of IT audit reports are not as effective as evaluating KPI results for assessing the effectiveness of a newly established IT governance framework. They are more related to the design and implementation of the IT governance framework, rather than its evaluation. They may also be too narrow or subjective for assessing the IT governance framework's effectiveness, as they may not cover all aspects or perspectives of the IT governance framework. They may also depend on external factors or standards that may not be relevant or applicable to the organization's specific context and needs.

NEW QUESTION # 494

Which of the following IT governance frameworks provides governance of IT investments, produced by the IT Governance Institute (ITGI), and is a formal statement of principles and processes for IT portfolio management?

- A. Risk IT
- **B. Val IT**
- C. VMM
- D. COBIT

Answer: B

NEW QUESTION # 495

Which of the following would a CIO use to present the overall view of IT performance to the board of directors?

- **A. Balanced scorecard**
- B. Key risk indicators (KRIs)
- C. Maturity model
- D. Key performance indicators (KPIs)

Answer: A

Explanation:

A balanced scorecard is a tool that a CIO would use to present the overall view of IT performance to the board of directors, because it is a framework that translates the enterprise's vision and strategy into a set of performance measures that cover four perspectives: financial, customer, internal business process, and learning and growth¹². A balanced scorecard can help to communicate and monitor the IT strategy and goals, and align the IT activities and resources with the business needs and expectations. A balanced scorecard can also provide a balanced and comprehensive view of the IT performance and value delivery, and highlight the strengths, weaknesses, opportunities, and threats for improvement¹². Reference: ISACA, CGEIT Review Manual, 7th Edition, 2019, page 43-44.

NEW QUESTION # 496

An IT department outsourced application support and negotiated service level agreements (SLAs) directly with the vendor. Although the vendor met the SLAs, business owner expectations are not met and senior management cancels the contract. This situation can be avoided in the future by:

- A. improving the business requirements gathering process
- **B. assigning responsibility for vendor management**
- C. improving the negotiation process for service level agreements (SLAs)
- D. implementing a vendor performance scorecard

Answer: B

Explanation:

Assigning responsibility for vendor management is the best way to avoid the situation where the IT department outsourced application support and negotiated service level agreements (SLAs) directly with the vendor, but the business owner expectations were not met and senior management cancelled the contract. Vendor management is the process of managing the relationship with a supplier, also known as a vendor or a third party¹. Vendor management involves selecting, contracting, monitoring, evaluating, and communicating with vendors to ensure that they deliver the goods and services that meet the business needs and objectives¹. Assigning responsibility for vendor management helps to ensure that there is a clear and consistent governance structure, strategy, and policy for working with vendors². It also helps to align the expectations and interests of all the stakeholders involved, such as the IT department, the business owners, and the senior management². Assigning responsibility for vendor management also helps to avoid duplication of efforts, conflicts of interest, or gaps in oversight that could result in poor vendor performance, dissatisfaction, or risk exposure².

References = 9 vendor management best practices for 2023 - Juro, Best Practices for Vendor Management | Smartsheet.

NEW QUESTION # 497

While assessing the feasibility of introducing new IT practices and standards into the IT governance framework, it is CRITICAL to understand an organization's:

- A. level of outsourcing.
- **B. enterprise architecture (EA).**
- C. culture.
- D. maturity of IT processes.

Answer: B

NEW QUESTION # 498

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