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CIPS Procurement and Supply in Practice Sample Questions (Q31-Q36):

NEW QUESTION # 31

What are the five stages in Tuckman's team Development model?

Answer:

Explanation:

Tuckman's team development model depicts from where a team is formed to the various stages they might experience before the end where the objective is achieved and these includes.

- 1) Forming: here they are just being put together
- 2) Storming: conflict and competition begin to arise
- 3) Norming: here agreement and consensus is reached as roles and responsibility is clear.
- 4) Perform: They start carrying out the roles and responsibility
- 5) Adjourning: Task is complete and they are discharged

NEW QUESTION # 32

What are the definition of a new buy and a modified re-buy?

Answer:

Explanation:

A new buy is the purchase of goods and services by an organization or an individual for its first time. For example a transport organization for the very first time contracting the purchase of a Lorry out to an external supplier. In situations like this, it is advisable to start the procurement cycle from the very first stage. Which is understanding the need and developing high level specification.

Modified re-buy is the purchase of goods or services that an organization has bought before there was a need but with changes to the specification or supplier or quantity or quality. In carrying out modified re-buy, procurement professional should start from the very first stage of the procurement cycle to justify the added need and follow through. Not in all cases that buyer would have to start from understanding the need. In a situation where the changes required is a change of supplier, the organization will start from its preferred suppliers list and contract the next ranking supplier as the case may be.

NEW QUESTION # 33

What is iso 14001?

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CIPS Project and Change Management Sample Questions (Q25-Q30):

NEW QUESTION # 25

A(n) _____ is an overall model for thinking about things as sets of interacting components working within an environment to fulfill some purpose.

- A. scope statement
- B. preventive actions
- C. finish-to-start
- D. systems philosophy

Answer: D

NEW QUESTION # 26

Validated changes and validated deliverables are the outputs of the _____ subprocess of project quality management.

- A. monitoring and controlling
- B. closing
- C. executing
- D. initiating

Answer: A

NEW QUESTION # 27

A(n) _____ is a tool used to document, monitor, and track problems that need resolution.

- A. requirements traceability matrix
- B. Gantt chart
- C. issue log
- D. power/interest grid

Answer: C

NEW QUESTION # 28

Cleo is a Project Manager and is drafting a set of objectives for her project. She has decided that the project must have completed stages 1 and 2 before the end of the financial year. This is an example of what type of objective?

- A. achievable
- B. relevant
- C. time-bound
- D. specific

Answer: C

Explanation:

In SMART objectives, "time-bound" refers to setting a deadline or timeframe. Cleo's inclusion of the end of the financial year defines clear timing.

Reference: CIPS L5M8 Study Guide, p.182.

NEW QUESTION # 29

Freeman defines six stakeholder categories who are able to influence the success of a project. Select THREE

- A. managers
- B. suppliers
- C. creditors
- D. owners
- E. government

Answer: A,B,D

Explanation:

Freeman's typology identifies categories such as owners, managers, employees, suppliers, customers, and local community as primary stakeholders with influence. From the list provided, owners, suppliers, managers align with that set.

Reference: CIPS L5M8 Study Guide, p.5.

NEW QUESTION # 30

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