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The Project Management Institute (PMI) created the Certified Associate in Project Management (CAPM) credential for entry-level project managers or individuals seeking to enter the project management profession. CAPM Exam is designed to assess the knowledge and understanding of project management terminology, concepts, and practices as outlined in the Project Management Body of Knowledge (PMBOK) by PMI.

## PMI Certified Associate in Project Management (CAPM) Sample Questions (O275-O280):

#### **NEW QUESTION #275**

What two key components of the project management plan are used as inputs to create the cost management plan?

- A. Schedule management and risk management plans
- B. Resource management and schedule management plans
- C. Procurement management and schedule management plans
- D. Schedule management and scope management plans

#### Answer: C

Explanation:

Section: Volume E

#### **NEW OUESTION #276**

Which document includes the project scope, major deliverables, assumptions, and constraints?

- A. Scope management plan
- B. Project document updates
- C. Project scope statement
- D. Project charter

Answer: C

#### **NEW OUESTION #277**

Which of the following activities are included as part of a project manager's responsibilities?

- A. Direct, control, and focus on structure.
- B. Control, maintain project status, and develop.
- C. Problem solve, achieve the bottom line, and focus on success.
- D. Inspire, engage, and build relationships with people.

Answer: B

#### **NEW QUESTION #278**

Which of the following helps to ensure that each requirement adds business value by linking it to the business and project objectives?

- A. Requirements documentation
- B. Requirements management plan
- C. Requirements traceability matrix
- D. Work breakdown structure (WBS) dictionary

#### Answer: C

Explanation:

Explanation/Reference:

Explanation:

5.2.3.2 Requirements Traceability Matrix

The requirements traceability matrix is a grid that links product requirements from their origin to the deliverables that satisfy them. The implementation of a requirements traceability matrix helps ensure that each requirement adds business value by linking it to the business and project objectives. It provides a means to track requirements throughout the project life cycle, helping to ensure that requirements approved in the requirements documentation are delivered at the end of the project. Finally, it provides a structure for managing changes to the product scope.

Tracing includes, but is not limited to, tracing requirements for the following:

Business needs, opportunities, goals, and objectives;

Project objectives;

Project scope/WBS deliverables;

Product design;

Product development;

Test strategy and test scenarios; and

High-level requirements to more detailed requirements.

Attributes associated with each requirement can be recorded in the requirements traceability matrix. These attributes help to define key information about the requirement. Typical attributes used in the requirements traceability matrix may include: a unique identifier, a textual description of the requirement, the rationale for inclusion, owner, source, priority, version, current status (such as active, cancelled, deferred, added, approved, assigned, completed), and status date. Additional attributes to ensure that the requirement has met stakeholders' satisfaction may include stability, complexity, and acceptance criteria.

#### **NEW QUESTION #279**

An output of the Validate Scope process is:

- A. Change requests.
- B. The scope management plan.
- C. Work performance reports.
- D. A requirements traceability matrix.

Answer: A

#### **NEW QUESTION #280**

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