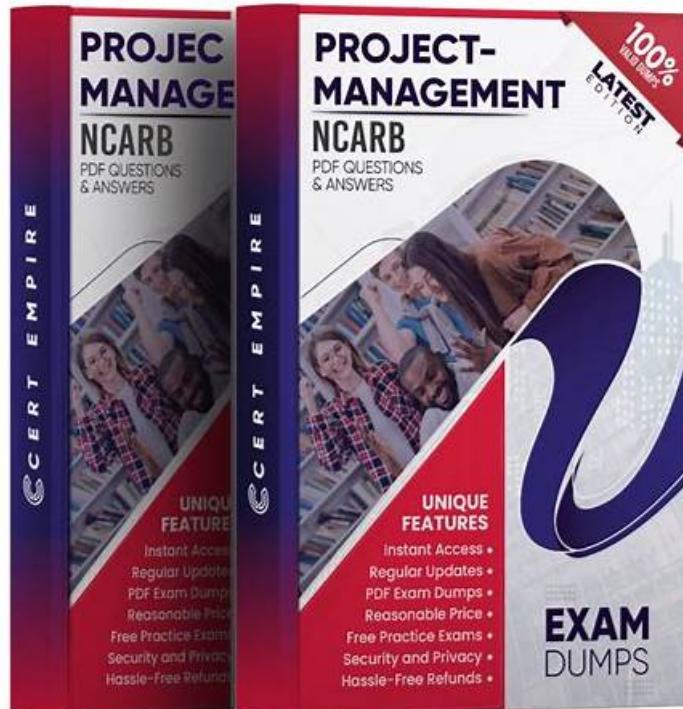


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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.
Topic 2	<ul style="list-style-type: none">Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.
Topic 3	<ul style="list-style-type: none">Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.

Topic 4	<ul style="list-style-type: none"> Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.
Topic 5	<ul style="list-style-type: none"> Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives

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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q55-Q60):

NEW QUESTION # 55

When is a change order required?

- A. To clarify ambiguous contract documents without affecting cost or schedule
- B. To approve contractor's payment request
- **C. To document changes in the scope of work that affect contract sum or time**
- D. To reject a contractor's submittal

Answer: C

Explanation:

A change order is a formal document modifying the contract scope, cost, or time. It is required when the owner requests changes or unforeseen conditions affect the work. Clarifications without impact do not require change orders but may be handled through interpretations or bulletins. Change orders must be documented and agreed upon by all parties to avoid disputes. This procedure is fundamental in ARE 5.0 PjM contract administration.

NEW QUESTION # 56

Which of the following is a key advantage of using Building Information Modeling (BIM)?

- **A. Allows integrated coordination of architectural, structural, and MEP systems**
- B. Replaces the contractor's role in construction
- C. Eliminates the need for construction documents
- D. Guarantees cost savings

Answer: A

Explanation:

BIM facilitates integrated coordination of multiple disciplines by enabling a shared digital model, reducing conflicts, improving visualization, and enhancing collaboration. It supports clash detection and improves efficiency but does not eliminate construction documents or replace contractors. ARE 5.0 PjM emphasizes technology's role in project delivery.

NEW QUESTION # 57

After redesigning an existing restaurant, the architect submits the plans to the county for building permit review. During the Zoning Review, the county requests the architect submit a site plan for review and approval. After researching the county's records, the architect discovers a 40-year-old approved site plan that is stamped, "Approval is based on the site plan and usage as indicated. Any interior partitioning of the original building will be subject to review and approval by the county." How should the architect proceed?

- A. Hire a consultant civil engineer to develop an updated site plan
- B. Submit the county's historical drawing that references the approved site plan
- C. **Require the client to contract with a civil engineer to update the site plan**

Answer: C

Explanation:

It is the architect's responsibility to inform the client that an updated site plan is required for zoning compliance. However, preparing the site plan is typically the scope of a civil engineer. Therefore, the architect should require the client to hire a civil engineer to prepare and update the site plan.

Architects are responsible for coordination but not directly preparing civil site plans unless within their licensure and scope. This aligns with standard architectural services and professional boundaries.

Reference: AIA B101 Owner-Architect Agreement - Article 3: Scope of Architect's Basic Services NCARB ARE 5.0 Handbook - PjM Content Area 1: Resource Management

NEW QUESTION # 58

The Integrated Project Delivery (IPD) method is used for a new football stadium project in an urban downtown area. After completing 60% implementation documents, the owner requests a digital scoreboard that is 20% larger than previously specified. The architect is concerned that the larger scoreboard will exceed the height limitations dictated by the city. The IPD team will conduct a constructability review and evaluate the modification of the scoreboard. Including the architect, which members of the IPD team are required to participate in the constructability review?

- A. City planning committee (AHJ), contractor, electrical engineer
- B. Construction manager, owner, scoreboard supplier
- C. **General contractor, structural engineer, owner**

Answer: C

Explanation:

In an IPD model, constructability reviews involve key decision-makers from the core project team. The architect, general contractor (or CM-at-risk), structural engineer, and the owner collaborate to assess how the change affects structural loading, coordination, permitting, and scheduling. The city planning committee (AHJ) may be consulted later, but not during constructability review.

References:

NCARB ARE 5.0 PjM Handbook - IPD team roles

AIA C191 - Standard Form of Multi-Party Agreement for IPD

NEW QUESTION # 59

□ Refer to the exhibit.

The following changes occur during the project:

- * The owner delayed the project kickoff until September Year 1 due to delays in finalizing the Owner- Architect Agreement.
- * The architect did not have enough staff available to start the project on time, so the firm hired temporary staff for 2 months.
- * The owner made a design change in January Year 2 that added 2 weeks to the schedule.
- * Not enough bids were received, and the project was bid a second time with additional advertising.
- * The owner made design changes in May and July of Year 2 that each added 3 weeks to the schedule.

When were the construction documents completed based on the project changes?

- A. August Year 3
- B. September Year 2
- C. June Year 3
- D. **November Year 2**

Answer: D

Explanation:

According to the baseline schedule in the exhibit, Construction Documents (CDs) were initially scheduled from March to July of Year 2 (5 months). Here are the project delays:

Owner kickoff delay: shifted the entire timeline by 1 month # CD starts April Year 2 January Year 2 change: +2 weeks May and July changes: +3 weeks each (6 weeks total) Rebid due to low response: +1 month

= Total added to CDs: ≈ 2.5 months

April to July = 4 months

2.5 months = mid-to-late September # factoring rebid delay leads to November References:

NCARB ARE 5.0 Handbook - Schedule management and owner-requested changes AIA B101 - Project schedule adjustments
Project Execution Plan and Change Management in Construction

NEW QUESTION # 60

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