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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.
Topic 2	<ul style="list-style-type: none"> Managing Data Preparation Needs for AI Projects (Phase III): This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.
Topic 3	<ul style="list-style-type: none"> Iterating Development and Delivery of AI Projects (Phase IV): This section of the exam measures the skills of an AI Developer and covers the practical stages of model creation, training, and refinement. It introduces how iterative development improves accuracy, whether the project involves machine learning models or generative AI solutions. The section ensures that candidates understand how to experiment, validate results, and move models toward production readiness with continuous feedback loops.
Topic 4	<ul style="list-style-type: none"> Testing and Evaluating AI Systems (Phase V): This section of the exam measures the skills of an AI Quality Assurance Specialist and covers how to evaluate AI models before deployment. It explains how to test performance, monitor for drift, and confirm that outputs are consistent, explainable, and aligned with project goals. Candidates learn how to validate models responsibly while maintaining transparency and reliability.

Topic 5	<ul style="list-style-type: none"> Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.
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PMI Certified Professional in Managing AI Sample Questions (Q16-Q21):

NEW QUESTION # 16

A project team is currently evaluating an AI solution. They need to ensure the machine learning model provides the expected business benefits.

Which critical factor should the project manager assess?

- A. Maximization of model interpretability
- B. Minimization of human intervention
- C. Volume of training data
- **D. Alignment with key performance indicators**

Answer: D

Explanation:

PMI-CPMAI consistently stresses that AI initiatives must be evaluated not just on technical metrics but on business value and outcomes. To ensure the machine learning model provides the expected business benefits, the project manager must verify that model performance is directly aligned with key performance indicators (KPIs) that were defined with stakeholders earlier in the project.

Within the PMI-CPMAI structure, KPIs link the problem statement and objectives (e.g., cost reduction, increased revenue, fewer failures, faster processing) to measurable AI outputs. This means: selecting the right performance metrics, setting thresholds, and confirming that improvements in those metrics correlate with real-world business gains. For example, in a financial, operational, or customer-focused AI system, the model's precision, recall, or uplift must translate into concrete improvements such as reduced churn, fewer false alerts, more accurate predictions, or improved customer satisfaction.

Maximizing interpretability (A), minimizing human intervention (C), or increasing training data volume (D) may be beneficial in some contexts, but they are means, not ends. PMI-CPMAI guidance is clear that decision-makers care primarily about whether the AI solution advances strategic objectives and measurable KPIs.

Therefore, the critical factor the project manager should assess is the alignment of the AI solution's performance with key performance indicators (KPIs).

NEW QUESTION # 17

A fintech AI project uses third-party data sources for credit risk modeling. The project manager is concerned about compliance and accountability if the external data quality changes. Which control best supports responsible and trustworthy AI delivery?

- A. Allow each team to apply its own data definitions
- B. Remove all external data sources immediately
- **C. Establish data governance and supplier controls, including auditability and monitoring**
- D. Only document model performance once at launch

Answer: C

Explanation:

PMI's trustworthy AI framing highlights governance, transparency, and accountability as essential ingredients for systems people can interpret and monitor. When third-party data feeds can change, the PMI-aligned approach is to establish governance and supplier controls that define data quality expectations, lineage, permitted uses, privacy constraints, and monitoring/audit mechanisms. This supports accountability by making data dependencies explicit and enabling early detection when upstream changes degrade model behavior. Removing external data (B) may be unnecessary and can reduce predictive power; a responsible approach is controlled use, not blanket elimination. One-time documentation at launch (C) fails to address lifecycle change. Allowing inconsistent definitions across teams (D) increases risk of aggregation errors and noncompliance. PMI-CPMAI's emphasis on responsible practices (privacy/security, governance, monitoring) supports the structured governance and monitoring option as the best control.

NEW QUESTION # 18

An AI project team has identified a gap in their data knowledge and experience. They need to address this issue in order to proceed with their AI implementation.

What is the effective solution?

- A. Engage in a comprehensive data immersion program to build internal capabilities
- **B. Hire an external data consultant to provide targeted guidance and training**
- C. Utilize an AI-specific data enhancement protocol to improve data quality
- D. Deploy an adaptive data knowledge framework (ADKF) to bridge the expertise gap

Answer: B

Explanation:

Within PMI-CPMAI guidance on AI readiness and capability enablement, a clearly identified gap in data knowledge and experience is treated as a critical skills and competency risk. The framework emphasizes that AI projects are highly dependent on data literacy, understanding of data sources, structure, quality, and regulatory constraints. When such gaps exist, PMI-consistent practice is to bring in specialized expertise to both support the current initiative and uplift the organization's internal capabilities.

Hiring an external data consultant provides immediate access to deep data expertise, including data modeling, governance, privacy, and AI-specific data requirements. This expert can perform targeted assessments, help define data strategies, guide data preparation, and deliver focused training or coaching to the project team. PMI-CPMAI stresses that leveraging external SMEs is often the most effective way to de-risk complex AI implementations when internal skills are insufficient, especially in early stages or high-stakes domains.

Options such as deploying abstract "frameworks" or "protocols" do not, by themselves, close a human expertise gap. A comprehensive internal data immersion program may be useful long-term, but it first requires guidance on what to learn and how to structure that learning. Therefore, the most effective and actionable solution to proceed with implementation is hiring an external data consultant to provide targeted guidance and training.

NEW QUESTION # 19

A team is getting ready to begin working on a machine learning project. They need to build a data preparation pipeline. A team member suggests reusing the same pipeline created for their last project.

What is wrong with this suggestion?

- A. Pipelines are pattern-needs specific; however, as long as it is the same pattern the pipeline can be reused.
- **B. Pipelines are pattern- and model-needs specific.**
- C. There is no issue due to the fact that pipelines can be reused as needed between projects.
- D. Pipelines are model operationalization-needs specific.

Answer: B

Explanation:

The best answer is A. Pipelines are pattern- and model-needs specific. PMI-CPMAI treats data preparation as something that must be tailored to the AI use case, the data involved, and the model being developed. The official outline includes defining required data, mapping data requirements to business objectives, overseeing data cleaning and preprocessing workflows, managing normalization, augmentation, and feature-related activities, and verifying that preprocessing results are valid before model training. In the CPMAI v7 outline, PMI also emphasizes engineering AI data pipelines, creating separate training and inference pipelines, and addressing AI-specific needs in data preparation. These points strongly support the idea that a previous project's pipeline should not be reused blindly.

This answer is also consistent with PMI's pattern-based thinking: different AI patterns and model approaches require different data structures, labels, transformations, and quality controls. As an inference from PMI's methodology, a pipeline that worked for one

project may be unsuitable for another because the new project may have different objectives, preprocessing requirements, or model behaviors. Option B is too broad, Option C is too permissive, and Option D is too narrow because the issue begins before operationalization.

NEW QUESTION # 20

A healthcare organization is implementing an AI system for patient data management. The project manager must ensure compliance with data privacy regulations. In addition, they need to verify that the AI tool adheres to all relevant data access protocols and compliance standards.

What should the project manager do first to address these requirements?

- A. Implement secure data protocols (SDPs) and monitoring.
- B. Establish a data privacy officer (DPO) role to oversee the AI system.
- C. Develop and enforce a data governance framework.
- **D. Conduct a comprehensive data protection impact assessment.**

Answer: D

Explanation:

The best answer is A. Conduct a comprehensive data protection impact assessment . PMI-CPMAI explicitly includes conducting privacy impact assessments as part of overseeing the privacy and security plan for AI initiatives. It also includes ensuring compliance with GDPR, CCPA, and other data protection regulations, establishing governance protocols for PII, and implementing encryption, access controls, and secure data handling procedures. In a healthcare setting, where patient data is sensitive and highly regulated, a privacy or data protection impact assessment is the most appropriate first action because it identifies privacy risks, access-control concerns, regulatory exposure, and required safeguards before controls are formally implemented.











Option B is important, but governance frameworks should be informed by the assessment findings. Option C comes after the organization understands what protections are required. Option D may support long-term oversight, but assigning a role is not the first direct action for evaluating compliance obligations in the project itself. PMI's trustworthy AI domain clearly prioritizes privacy assessment and regulatory compliance as foundational activities, making the impact assessment the strongest and most defensible first step.

NEW QUESTION # 21

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