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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q21-Q26):

NEW QUESTION # 21

Which should be documented in a Blueprint?

- A. Actual Highlight Reports issued by individual projects
- B. Need for Business Cases for mission-critical programmes to be reported to the Portfolio Board
- C. Benefit Profiles for individual benefits to be delivered by the P3O
- D. Transition plans for the implementation of business change into business as usual

Answer: D

Explanation:

The Blueprint should document transition plans for implementing business change into business as usual, according to the P3O Foundation (2013) manual. Section 4.3.3 states, "The Blueprint includes transition plans detailing how business change will be embedded into business as usual, providing a roadmap for implementation." This differs from Benefit Profiles (A), which are specific

to benefits realization, Business Case needs (C), which are strategic inputs, and Highlight Reports (D), which are operational updates. The

2013 edition emphasizes the Blueprint's role in planning structural and process changes, ensuring smooth integration. This supports the P3O's implementation lifecycle.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION # 22

What technique provides the benefit of checking the quality of the decision-support information being provided to the P3O?

- A. Management dashboards
- **B. Gated reviews**
- C. Capacity planning for resource management
- D. Business process swimlanes

Answer: B

Explanation:

Gated reviews provide the benefit of checking the quality of decision-support information, according to the P3O Foundation (2013) manual. Section 7.3.2 states, "Gated reviews offer an independent assessment to verify the quality and reliability of information used for P3O decision-making, ensuring governance standards are met." This contrasts with business process swimlanes (B), which map processes, capacity planning (C), which manages resources, and management dashboards (D), which visualize data. The 2013 edition highlights gated reviews as a key assurance technique, supporting P3O's role in maintaining high-quality decision support. This process enhances strategic alignment and risk management.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 23

Which describes the people or skills required for a Portfolio Office?

- A. Skills of Portfolio Office staff are the same as those for a role in a COE
- B. Should be resourced with people wanting to move into project management
- C. Should be resourced with a large number of administrative staff
- **D. Needs enough people who are able to interpret and challenge data**

Answer: D

Explanation:

The P3O Foundation (2013) manual indicates that a Portfolio Office requires staff skilled in interpreting and challenging data. Section 3.5.3 states, "The Portfolio Office should be staffed with individuals capable of interpreting complex data, challenging assumptions, and providing analytical support to inform portfolio decisions." This contrasts with aspirations for project management (A), identical COE skills (B), or heavy administrative staffing (D), which do not align with the analytical focus. The 2013 edition emphasizes the need for analytical expertise to support portfolio prioritization and risk management, ensuring strategic decision-making. This skill set is critical for the Portfolio Office's role in providing high-level support and insights.

Reference: P3O Foundation (2013) manual, Section 3.5.3, AXELOS.

NEW QUESTION # 24

What are risk identification and risk assessment workshops typically used for?

- A. Define measures in a Benefit Profile
- B. Define the relative priority of each investment objective
- C. Brainstorm objectives for a project
- **D. Identify threats as part of project initiation**

Answer: D

Explanation:

Risk identification and assessment workshops are typically used to identify threats during project initiation, according to the P3O Foundation (2013) manual. Section 6.3.3 states, "These workshops are conducted during project initiation to identify and assess potential threats and opportunities, forming the basis of the risk management plan." This contrasts with defining investment priorities

(A), brainstorming objectives (C), or defining benefit measures (D), which serve different purposes. The 2013 edition highlights their role in early risk management, supporting P3O's governance function by ensuring proactive threat mitigation. This process enhances project success by addressing risks at the outset.

Reference: P3O Foundation (2013) manual, Section 6.3.3, AXELOS.

NEW QUESTION # 25

Which of the following statements about the return of internal resources to an operational role when closing a temporary Programme Office are true?

1. Feedback to the line manager should be given on performance
 2. Staff members will be reluctant to return if they are to lose status
- A. Only 1 is true
 - **B. Both 1 and 2 are true**
 - C. Only 2 is true
 - D. Neither 1 or 2 is true

Answer: B

Explanation:

The P3O Foundation (2013) manual confirms both statements are true regarding resource return from a temporary Programme Office. Section 4.4.4 states, "Feedback on performance should be provided to line managers to support staff development," and "Staff may be reluctant to return if they perceive a loss of status or responsibility." The 2013 edition acknowledges these human resource dynamics, emphasizing the need for performance feedback to aid reintegration and recognizing status loss as a barrier. Options A, B, and D are incorrect as both factors are relevant, ensuring smooth transition and morale management during closure. Reference: P3O Foundation (2013) manual, Section 4.4.4, AXELOS.

NEW QUESTION # 26

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