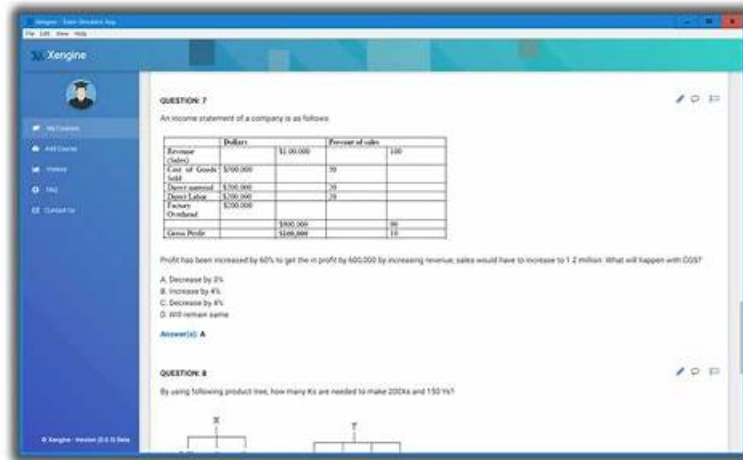


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Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.
Topic 2	<ul style="list-style-type: none"> Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.
Topic 3	<ul style="list-style-type: none"> Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.
Topic 4	<ul style="list-style-type: none"> Benefits Realization: Master techniques for identifying, defining, tracking and realizing the full range of benefits a programme is intended to deliver, with a focus on benefits measurement and realization.
Topic 5	<ul style="list-style-type: none"> Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively.
Topic 6	<ul style="list-style-type: none"> Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.
Topic 7	<ul style="list-style-type: none"> Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.
Topic 8	<ul style="list-style-type: none"> Governance and Control: Gain an in-depth understanding of programme governance, including setting up and maintaining governance structures, accountability mechanisms and assurance processes to deliver programme success.

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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q125-Q130):

NEW QUESTION # 125

Who has the responsibility for monitoring the progress of benefits realization against the plan?

- A. Programme Office
- B. Senior Responsible Owner
- C. Programme Manager
- **D. Business Change Manager**

Answer: D

Explanation:

The Business Change Manager (BCM) holds the primary responsibility for monitoring the progress of benefits realization against the plan. This role is focused on ensuring that the expected benefits from the programme's outputs and outcomes are actually realized in the business environment. The BCM works closely with stakeholders, operational managers, and programme teams to track benefit achievement, resolve issues that might impede benefit delivery, and report progress.

According to the MSP Practitioner: "BCM is responsible for monitoring benefits." This accountability includes validating that the changes introduced by the programme are embedded within business operations and are delivering measurable value as outlined in the Benefits Realization Plan. The BCM must maintain a clear line of sight on benefits, manage dependencies between projects and operational teams, and oversee any transition activities required to sustain benefits.

The Programme Manager and Senior Responsible Owner (SRO) have broader accountability for programme delivery and governance, but it is the BCM who acts as the day-to-day custodian of benefits. They translate strategic benefit objectives into operational terms and ensure the organisation adapts to new ways of working.

This ensures that benefits do not remain theoretical but are tangibly realized, measured, and maximized over time.

Effective benefits monitoring by the BCM mitigates the risk of programmes delivering outputs that do not translate into business improvements or strategic value, reinforcing MSP's emphasis on outcome-focused delivery.

NEW QUESTION # 126

Which of the following is an activity in Defining a Programme?

- A. Manage transition
- **B. Design the Projects Dossier**
- C. Produce the Programme Brief
- D. Align the projects with benefits realization

Answer: B

NEW QUESTION # 127

Who reviews Business Case?

- A. SRO
- B. Programme Manager
- C. Sponsoring Group
- **D. BCM**

Answer: D

Explanation:

The Business Change Manager (BCM) reviews the Business Case to confirm that the plans for benefits realization are sound and achievable. The BCM ensures that the expected benefits are realistic, measurable, and aligned with the organization's strategic objectives.

The MSP Practitioner states: "BCMs will review it to confirm that benefit realizations have been handled correctly." This review helps identify risks or gaps in benefit planning early, enabling corrective actions before programme progression.

While the SRO approves the Business Case and the Programme Manager produces it, the BCM's critical role is to validate the benefits-related aspects, ensuring the programme can deliver its expected value effectively and sustainably.

NEW QUESTION # 128

UU has always used a linear project management methodology in the past with varying degrees of success.

During the 'design the outcomes' process, UU has decided to trial an agile approach to deliver projects throughout Tranche 1.

Which theme is being applied to the 'design the outcomes' process?

- A. The 'structure' theme is being applied by using an agile delivery method to a complex piece of work
- **B. The 'design' theme is being applied by deliberately designing the work to make use of an iterative approach**
- C. The 'knowledge' theme is being applied by making use of lessons from their previous agile projects
- D. The 'decisions' theme is being applied by coming to a conclusive decision to use an agile approach for delivery

Answer: B

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Design Theme in MSP 5th Edition is not limited to the technical architecture of the solution; it also encompasses the design of the delivery approach and the path to the future state. According to the MSP 5th Edition guidance, during the 'Design the outcomes' process, the programme must determine the most effective lifecycle for its constituent projects and workstreams. This involves deciding whether a linear, iterative (agile), or hybrid approach is most suitable for the nature of the change.

In this scenario, UU's decision to trial an agile approach is a fundamental design choice. Option D is the correct answer because the Design Theme is responsible for defining how the programme will transition from the current state to the target operating model. By choosing an iterative approach, the programme is

"designing" the work to allow for rapid feedback, flexibility, and incremental value delivery. While this decision involves a "choice" (Option B), the MSP framework specifically categorizes the selection of delivery methodologies and lifecycles under the Design Theme because it shapes the entire strategy for how the outcomes will be realized. This alignment ensures that the delivery method matches the complexity and uncertainty of the programme's objectives, which is a key requirement of the Design Theme's focus on creating a viable and effective blueprint for transformation.

NEW QUESTION # 129

In which MSP theme would you expect to find the POTI model?

- **A. Blueprint Design and Delivery**
- B. Planning and Control
- C. Vision
- D. Leadership and Stakeholder Engagement

Answer: A

Explanation:

The POTI (Projects, Operations, Teams, and Infrastructure) model is used to define the high-level scope of the Blueprint. The Blueprint theme encompasses the detailed design and delivery aspects of the programme's transformation. As per MSP Practitioner, "POTI defines high level scope of blueprint," situating the model firmly within the Blueprint Design and Delivery governance theme.

NEW QUESTION # 130

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