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PMI Certified Professional in Managing AI Sample Questions (Q11-Q16):

NEW QUESTION # 11

A healthcare provider plans to deploy an AI system to predict patient readmissions. The project manager needs to conduct a risk

assessment to ensure patient safety and data integrity.

What is an effective method to help ensure the AI system adheres to ethical standards?

- A. Implementing a data encryption protocol
- B. Performing continuous monitoring and auditing
- **C. Using an explainability framework**
- D. Conducting a stakeholder impact analysis

Answer: C

Explanation:

According to the PMI Certified Professional in Managing AI (PMI-CPMAI) framework, ensuring that an AI system adheres to ethical standards—particularly in high-risk domains such as healthcare—requires establishing mechanisms that promote transparency, accountability, fairness, and human interpretability. PMI-CPMAI highlights that one of the most effective methods to accomplish this is the use of an explainability framework.

PMI's Responsible AI guidance states that "ethical assurance requires that stakeholders can understand how an AI model arrives at its decisions, especially when outcomes impact human safety or well-being." Explainability frameworks provide clear, interpretable insights into model reasoning, feature importance, and decision pathways. This transparency supports multiple ethical principles:

- * fairness (by identifying potential biases),
- * accountability (by documenting the basis of predictions),
- * trustworthiness (by enabling clinicians to validate or override predictions), and
- * patient safety (by ensuring decisions are understandable and clinically appropriate).

PMI-CPMAI emphasizes that explainability is especially critical in healthcare because medical decisions must be defensible, reviewable, and aligned with clinical judgment. The guidance states: "Opaque AI systems pose elevated ethical risk in regulated environments; explainable AI reduces this risk by enabling practitioners to interrogate and validate model outputs." While the other options support overall risk management, they do not directly ensure ethical adherence:

- * B. Stakeholder impact analysis identifies affected parties but does not ensure ethical behavior.
- * C. Continuous monitoring supports safety and performance but does not inherently make decisions explainable.
- * D. Data encryption protects confidentiality but does not address ethical reasoning or fairness.

Thus, the method most directly aligned with ensuring ethical standards during risk assessment is A. Using an explainability framework.

NEW QUESTION # 12

An aerospace company is integrating AI into their manufacturing process to enhance safety and efficiency. The project team needs to evaluate potential security threats to prevent unauthorized access to sensitive data.

What is the highest risk?

- A. Employing a proprietary software with no open-source review
- B. Secure APIs and data flows by enforcing data governance
- **C. Operationalizing a decentralized data storage system**
- D. Implementing an AI model without regular data updates

Answer: C

Explanation:

PMI-CPMAI treats data privacy, governance, and security as central pillars of responsible AI, highlighting that AI projects often deal with sensitive and regulated information. LPCentre+1 When evaluating threats that could lead to unauthorized access to sensitive aerospace manufacturing data, the framework encourages looking at attack surface, distribution of data, and control complexity.

A decentralized data storage system (option C) significantly increases the potential risk: data is distributed across multiple locations or nodes, making consistent access control, identity management, logging, and incident response more challenging. Misconfigurations or weak endpoints in such an environment can create numerous entry points for attackers, magnifying exposure of proprietary designs, safety-critical parameters, or personal data. PMI-CPMAI's guidance on data governance stresses centralized policies, clear stewardship, and controlled data flows precisely to reduce this risk.

By contrast, proprietary software with no open-source review (A) may present transparency concerns but does not inherently imply broader data exposure. Lack of regular data updates (B) is more a model performance and drift issue than a direct security threat.

Option D describes a mitigation—securing APIs and enforcing governance—not a risk. Therefore, the highest security risk for unauthorized access in this scenario is operationalizing a decentralized data storage system.

NEW QUESTION # 13

Doctors have been utilizing a sophisticated AI-driven cognitive solution to help with diagnosing illnesses. The AI system is integrated with several medical databases. This allowed the AI system to learn from new patient data and adapt to the latest medical knowledge and practices. The final project report indicated that the AI model had degraded over time, impacting reliability and effectiveness. The AI system must comply with healthcare regulations from various countries.

What is the likely cause for the degradation issue?

- A. Data drift affecting model precision
- B. Changes in business model requirements
- **C. Impact of data drift on model accuracy**
- D. Inadequate initial model validation

Answer: C

Explanation:

PMI's AI management guidance explains that models deployed in dynamic domains-such as healthcare-are particularly vulnerable to data drift, where "the statistical properties of input data or underlying real-world processes change over time, leading to performance degradation if models are not monitored and updated." In the scenario, the cognitive diagnostic system is continuously exposed to new patient data and evolving medical knowledge from multiple databases. PMI notes that in such cases, "AI models that are not periodically retrained, recalibrated, or revalidated against current data will show reduced accuracy, reliability, and clinical usefulness over time." The final report states that the model's performance degraded over time, affecting reliability and effectiveness, which is the hallmark symptom of data drift rather than an initial validation issue. PMI-CPMAI content stresses setting up continuous monitoring, performance dashboards, and drift detection mechanisms specifically to track "the impact of data drift on model accuracy and business or clinical outcomes," triggering model refresh or redesign when thresholds are exceeded. Changes in business model requirements could affect alignment of outputs to objectives but would not, by themselves, explain gradual technical degradation in predictions. Therefore, the most appropriate cause, as framed in PMI's lifecycle and MLOps perspective, is the impact of data drift on model accuracy, requiring ongoing monitoring and retraining to restore performance.

NEW QUESTION # 14

During the evaluation of an AI solution, the project team notices an unexpected decline in model performance. The model was previously achieving high accuracy but has recently shown increased error rates.

Which action will identify the cause of the performance decline?

- A. Increasing the amount of regularization to prevent overfitting
- **B. Analyzing the distribution of real-world data for potential shifts**
- C. Reviewing recent changes made to the model's architecture and parameters
- D. Checking for issues in the data preprocessing pipeline that may have introduced noise

Answer: B

Explanation:

In the PMI-CP in Managing AI guidance, monitoring and diagnosing AI model performance is framed as a lifecycle responsibility, not a one-time task. When a model that previously performed well suddenly shows increased error rates, PMI emphasizes first checking for data drift and concept drift-that is, changes in the distribution or meaning of the real-world input data compared with the data the model was trained and validated on. The material explains that teams should "systematically compare current production data distributions with training and validation distributions to detect shifts that may degrade model performance, even when the model architecture has not changed." This is because many performance issues in production are driven not by the model code itself, but by changes in user behavior, population characteristics, upstream systems, or environmental conditions. By analyzing the distribution of real-world data for potential shifts, the project team can determine whether the cause is data drift, data quality issues, or a change in the underlying patterns the model is supposed to learn. Only once this is understood should they proceed to architectural changes, hyperparameter tuning, or retraining strategies. Therefore, the action that best identifies the root cause of the performance decline is to analyze the distribution of real-world data for potential shifts.

NEW QUESTION # 15

A hospital wants to develop a medical records system with the primary goal of minimizing or eliminating paper records. They have identified where the cognitive AI solution will be applied. In addition, business objectives have been quantified and key performance indicators (KPIs) have been determined.

What else needs to be done to progress to the next Cognitive Project Management for AI (CPMAI) phase?

- **A. Determine the project ROI**
- B. Explore external data sources
- C. Begin prototype development
- D. Create interdepartmental strategies

Answer: A

Explanation:

CPMAI's Phase I - Business Understanding focuses on clearly defining the business problem, aligning AI efforts with organizational goals, and establishing measurable success criteria including ROI expectations. PMI's own overview of CPMAI notes that in this phase, teams should "set success criteria" and define both KPIs and ROI expectations so that everyone understands what success and failure look like before moving on. Other CPMAI-oriented resources describe Phase I artefacts such as a problem statement, AI pattern fit, stakeholder analysis, and a preliminary ROI sheet that quantifies expected benefits and costs. In the scenario, the hospital has already identified where the cognitive solution will be applied, quantified business objectives, and defined KPIs. What is still missing from the core Phase I deliverables is a clear view of the project's expected ROI, linking reduced paper records and process improvements to financial and operational value.

Beginning prototype development (B) belongs to later modeling phases, exploring external data sources (D) is part of Data Understanding, and interdepartmental strategies (C) are broader organizational actions rather than a specific Phase I gating item. To progress to the next CPMAI phase in a way that matches the methodology, the team must determine the project ROI, making option A the correct answer.

NEW QUESTION # 16

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