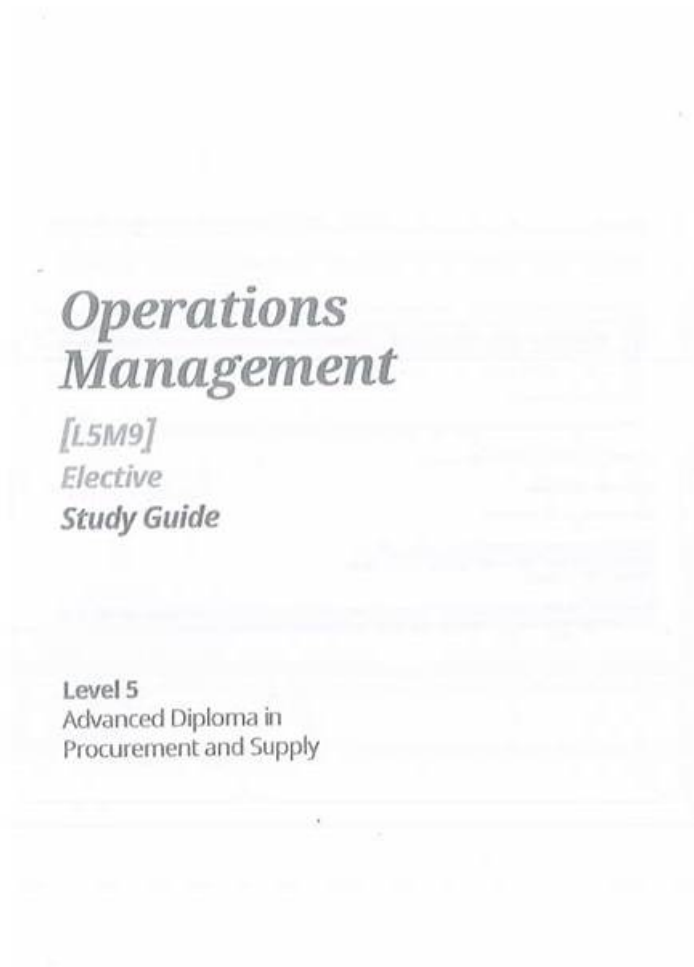


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CIPS Operations Management Sample Questions (Q75-Q80):

NEW QUESTION # 75

Which of the following situations would use a fixed-position layout?

- A. buffet style restaurant
- B. supermarket
- C. ship construction
- D. vehicle assembly

Answer: C

Explanation:

Ship construction would use a fixed-position layout. This is when you're making something that is too big/ heavy to pass through a traditional factory / conveyor belt set up. So rather than the item passing to different teams/ departments, each team/ department comes to the item when it is their time to work on it. In the other examples the item (vehicle, food in the supermarket or buffet) the products get moved around- the ship is the only item that remains where it is. This question is based on the 4 types of Plant Layout on p.17. This could form part of a drag and drop question too.

NEW QUESTION # 76

In order to keep processing costs down, which of the following should a company opt for in terms of operating processes?

- A. low variation, high visibility
- B. high volume, low variety
- C. low volume, high variety
- D. high variation, low visibility

Answer: B

Explanation:

2 is the correct response. This is the only response where both characteristics given keeps costs down. High volume means a lower unit cost and higher profits. Low variety keeps costs down as you don't need to produce many different products. In the other three options high variety, high variation and high visibility all lead to increased costs. P. 50

NEW QUESTION # 77

The methodology for defining customer requirements and creating products that meet those needs is commonly known as which of the following?

- A. business process re-engineering
- B. defining business needs
- C. value engineering
- D. quality function deployment

Answer: D

Explanation:

This is Quality Function Deployment. It's a framework for ensuring that products are designed in line with what customers want/ need. P.112

NEW QUESTION # 78

The DMAIC Methodology includes five phases, what are these?

- A. design, manufacture, analyse, implement, control
- B. define, measure, analyse, improve, control
- C. design, measure, apply, improve, consult
- D. define, manufacture, apply, increase, conclude

Answer: B

Explanation:

1 is the correct answer. DMAIC stands for define, measure, analyse, improve, control. It's a common methodology applied in Six-Sigma. P.137

NEW QUESTION # 79

In the Balanced Scorecard approach to measuring performance measures, which of the following is considered a 'hard parameter'?

- A. financial
- B. customer
- C. learning and growth
- D. business processes

Answer: A

Explanation:

Finance is the 'hard' parameter, and the other three are soft p.79. If you've not come across the Balanced Scorecard before this is one that's worth learning as it comes up in other modules at Level 5. I particularly like this YouTube video which explains the concept extremely well: <https://www.youtube.com/watch?v=IGJ-25hikHA>

NEW QUESTION # 80

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