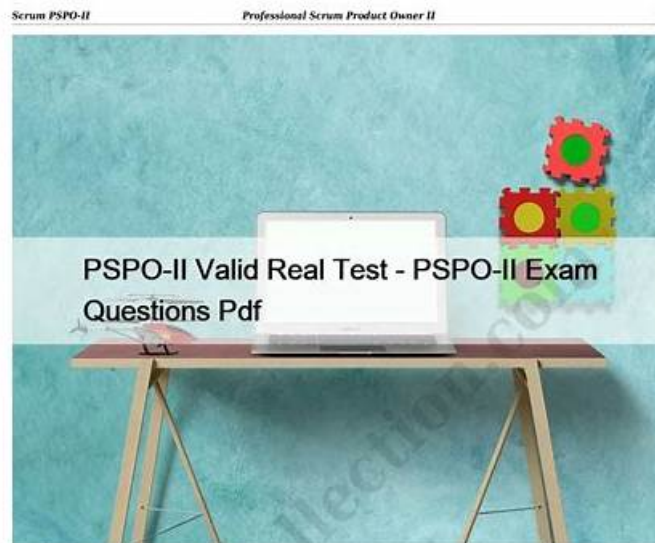


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Scrum Professional Scrum Product Owner II Sample Questions (Q15-Q20):

NEW QUESTION # 15

What is the stance of the Product Owner during the Sprint Retrospective? (choose the best answer)

- **A. A peer Scrum Team member.**
- B. He/she does not have to be there.
- C. A Scribe.
- D. A Manager.

Answer: A

NEW QUESTION # 16

A Product Backlog is: (choose the best three answers)

- **A. Ordered based on priority, value, dependencies, and risk.**
- **B. Managed by the Product Owner.**
- **C. An inventory of things to be done.**
- D. Only visible to the Product Owner and Stakeholders.
- E. An exhaustive list of requirements

Answer: A,B,C

NEW QUESTION # 17

Sharing people with unique skills across multiple teams will likely result in which of the following conditions? (choose the best answer)

- **A. Teams may wait more often, impeding the delivery of value.**
- B. Costs are lower since expensive resources are shared.
- C. More work gets done since people are better utilized.
- D. Teams do not have to develop deep technical skills.

Answer: A

Explanation:

Explanation

Sharing people with unique skills across multiple teams will likely result in teams having to wait more often for those people to be available, impeding the delivery of value. This is because those people will have to context-switch between different teams, products, and domains, reducing their focus and efficiency¹. Moreover, sharing people with unique skills will create bottlenecks and dependencies in the delivery process, increasing the risk of delays and quality issues². Furthermore, sharing people with unique skills will discourage teams from developing deep technical skills themselves, making them less cross-functional and self-organizing³. Therefore, the best answer is A.

The other options are not correct because:

- * B. Teams do not have to develop deep technical skills. This is not a desirable condition, as it contradicts the Scrum value of commitment and the principle of continuous improvement. Teams should strive to develop deep technical skills to deliver high-quality products and to respond to changing requirements and technologies⁴.
- * C. Costs are lower since expensive resources are shared. This is not necessarily true, as the costs of context-switching, waiting, and quality issues may outweigh the benefits of sharing resources. Moreover, this option implies a resource-oriented mindset, rather than a value-oriented mindset, which is not aligned with the Scrum framework and the Product Owner role⁵.
- * D. More work gets done since people are better utilized. This is not a valid measure of success, as the amount of work done does not reflect the value delivered. Moreover, this option implies a utilization-oriented mindset, rather than an outcome-oriented mindset, which is not aligned with the Scrum framework and the Product Owner role. References: 1: Context Switching, 2: Bottlenecks and Dependencies, 3: Cross-Functional Teams, 4: Technical Excellence, 5: Resource vs. Value Orientation, : Utilization vs. Outcome Orientation

NEW QUESTION # 18

The report shows that most of the features in the latest release are either never used or hardly used at all. What should you do to evaluate this situation? (choose all that apply)

- A. Spend more time talking with your users to understand their needs.
- B. Run experiments to find what is valuable to customers.
- C. Disable the features that are not giving value.
- D. Evaluate whether the rarely used features solve the intended problem.

Answer: A,B,D

NEW QUESTION # 19

Which phrase best describes a Product Owner?
(choose the best answer)

- A. Value maximizer.
- B. Team manager.
- C. Requirements engineer.
- D. Go-between for the Developers and customers.

Answer: A

Explanation:

According to the Scrum Guide, the Product Owner is accountable for maximizing the value of the product resulting from the work of the Scrum Team¹. This means that the Product Owner is responsible for defining, prioritizing, and delivering the features and functionalities that create the most value for the customers, users, and stakeholders of the product². The Product Owner does this by managing the Product Backlog, collaborating with the Developers and the Scrum Master, validating the product assumptions and hypotheses, and measuring the outcomes and impacts of the product³. The Product Owner is not just a go-between, a requirements engineer, a team manager, or any other traditional role, but rather a value maximizer who drives the product vision and strategy, and ensures that the product delivers the desired benefits and solves the real problems⁴

NEW QUESTION # 20

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