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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q36-Q41):

NEW QUESTION # 36

What technique provides the benefit of checking the quality of the decision-support information being provided to the P3O?

- A. Gated reviews
- B. Business process swimlanes
- C. Capacity planning for resource management
- D. Management dashboards

Answer: A

Explanation:

Gated reviews provide the benefit of checking the quality of decision-support information, according to the P3O Foundation (2013) manual. Section 7.3.2 states, "Gated reviews offer an independent assessment to verify the quality and reliability of information used for P3O decision-making, ensuring governance standards are met." This contrasts with business process swimlanes (B), which map processes, capacity planning (C), which manages resources, and management dashboards (D), which visualize data. The 2013 edition highlights gated reviews as a key assurance technique, supporting P3O's role in maintaining high-quality decision support. This process enhances strategic alignment and risk management.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 37

Which is NOT a functional role?

- A. Planning
- B. Project Officer
- C. Information Management
- D. Benefits and Value

Answer: B

Explanation:

The P3O Foundation (2013) manual lists Benefits and Value, Information Management, and Planning as functional roles, but Project Officer is not. Section 3.5.1 states, "Functional roles within a P3O include Benefits and Value, Information Management, and Planning, each providing specialized support." The Project Officer (C) is a delivery support role, not a functional one, as it focuses on execution (Section 3.5.6). The

2013 edition distinguishes these roles to clarify P3O's structure, ensuring functional roles drive strategy and support, while delivery roles handle operations. This delineation enhances organizational clarity.

Reference: P3O Foundation (2013) manual, Sections 3.5.1 and 3.5.6, AXELOS.

NEW QUESTION # 38

Which is NOT an objective of a programme?

- A. Align to strategic objectives
- B. Deliver outcomes and benefits
- C. Coordinate related projects and activities
- D. Deliver business products according to a Business Case

Answer: D

Explanation:

The P3O Foundation (2013) manual states that delivering business products according to a Business Case is not a programme objective. Section 2.1.1 notes, "Programme objectives include coordinating related projects and activities, delivering outcomes and benefits, and aligning with strategic objectives," while product delivery is a project-level task. This distinguishes programmes (A, C, D) from projects (B). The 2013 edition clarifies that programmes focus on outcomes, not specific deliverables, aligning with P3O's strategic oversight. This ensures clarity in role definitions within the change hierarchy.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 39

Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of

standards?

- A. Following a clearly defined business strategy
- B. Planning resource capacity at a local level
- C. Reviewing the Blueprint regularly
- **D. Tailoring core standards to meet local need**

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies tailoring core standards to meet local needs as a success factor for Hub Portfolio Offices. Section 5.3.1 states, "A key success factor for Hub Portfolio Offices is the tailoring of core standards to address local requirements, ensuring flexibility while maintaining consistency." This differs from resource planning (B), Blueprint reviews (C), or business strategy (D), which are broader or supportive factors. The 2013 edition emphasizes this adaptability to enhance localized effectiveness, aligning with the hub-and-spoke model's decentralized nature. This approach supports efficient change delivery. Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 40

Why is the same function carried out with a different focus by different offices within a P3O model?

- A. To consider risk from a strategic viewpoint
- **B. To provide appropriate decision support to the customers of each office**
- C. To provide ongoing prioritization of change initiatives
- D. To understand the capability to be delivered by the being supported

Answer: B

Explanation:

The P3O Foundation (2013) manual explains that the same function is performed with different focuses by various P3O offices to provide tailored decision support. Section 5.3.1 states, "Different offices within a P3O model perform the same functions with varying focuses to deliver appropriate decision support tailored to the needs of their specific customers, such as portfolio or programme teams." This contrasts with prioritization (A), capability understanding (B), or strategic risk (D), which are specific outcomes rather than the reason for focus variation. The 2013 edition highlights this customization to meet diverse organizational needs, enhancing efficiency and relevance. This approach supports effective governance across levels. Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 41

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