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## The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q97-Q102):

### NEW QUESTION # 97

Which of the following is guidance for creating value streams?

- A. Create an initial set of value streams that provide a one-to-one mapping to existing capabilities.
- **B. Clearly define the triggering stakeholder.**
- C. Include operational levels of detail.
- D. Identify the top-level value streams from components of capabilities.

**Answer: B**

Explanation:

Value streams represent the series of steps an organization takes to deliver value to a customer or stakeholder. A key principle in defining value streams is clarity about who initiates the value stream and what triggers it. This is essential for several reasons:

- \* Understanding customer needs: Identifying the triggering stakeholder helps to understand their specific needs and expectations, which drives the design and optimization of the value stream.
- \* Defining scope and boundaries: Knowing the trigger helps to define the starting and ending points of the value stream, ensuring that it encompasses all the necessary activities to deliver the desired value.
- \* Measuring effectiveness: With a clear trigger, it becomes possible to measure the effectiveness of the value stream by tracking how well it meets the needs of the triggering stakeholder.

### NEW QUESTION # 98

What process turns a set of business capabilities into a structure that communicates the right amount of detail to different stakeholder groups?

- **A. Mapping**
- B. Stratification
- C. Layering
- D. Categorization

**Answer: A**

Explanation:

Mapping is the process that turns a set of business capabilities into a structure that communicates the right amount of detail to different stakeholder groups. Here's a detailed explanation:

- \* Definition of Mapping:
- \* Mapping: In the context of business architecture, mapping refers to the process of visually representing the relationships between business capabilities and other elements such as processes, value streams, and organizational units. This helps in communicating the structure and interactions within the business.
- \* Purpose:
- \* Communication: Mapping provides a clear and structured way to communicate the details of business capabilities to different stakeholder groups. It ensures that each group receives the appropriate level of detail needed for their role and decision-making.
- \* Alignment: Helps in aligning business capabilities with strategic goals, processes, and organizational structure, ensuring that the architecture supports the overall business strategy.
- \* TOGAF References:
- \* Phase B: Business Architecture: During this phase, mapping is used to represent business capabilities and their relationships with other business elements. This helps in creating a coherent and comprehensive business architecture.
- \* Capability Mapping: TOGAF emphasizes the use of capability mapping to understand and analyze how different capabilities support business processes and value streams.
- \* Benefits:
- \* Clarity and Understanding: Mapping provides a visual representation that enhances clarity and understanding of the business architecture. It helps stakeholders see the big picture and understand how different parts of the business fit together.
- \* Stakeholder Engagement: By providing the right amount of detail to different stakeholders, mapping ensures effective engagement

and collaboration across the organization.

In summary, mapping is the process that turns a set of business capabilities into a structure that communicates the right amount of detail to different stakeholder groups, facilitating clarity, understanding, and alignment.

#### NEW QUESTION # 99

Which of the following best describes the purpose of a Compliance Assessment?

- A. To provide a high-level view of the end architecture product.
- **B. To govern the architecture throughout its implementation process.**
- C. To ensure that architecture information is communicated to the right stakeholders at the right time.
- D. To show progression of change from the Baseline Architecture to the Target Architecture.

**Answer: B**

#### NEW QUESTION # 100

When considering the scope of an architecture, the architect considers the level of detail for the architecting effort. What is this dimension of the scope called?

- A. The project
- B. The extent
- **C. The depth**
- D. The breadth

**Answer: C**

#### NEW QUESTION # 101

Complete the sentence. The purpose of the Preliminary Phase is to:

- A. Identify the stakeholders and their requirements.
- B. Define the enterprise strategy.
- C. Describe the target architecture.
- **D. Architect an Enterprise Architecture Capability.**

**Answer: D**

Explanation:

In the TOGAF ADM, the Preliminary Phase sets up the architecture capability within the organization, establishing architecture governance, defining architecture principles, and setting up necessary processes and tools. This phase is crucial for laying the foundation before formal architecture development begins.

References: TOGAF ADM Preliminary Phase.

The Preliminary Phase is the first phase in the TOGAF Architecture Development Method (ADM). It sets the foundation for successful architecture development within an organization. The primary purpose of this phase is to:

- \* Establish an Enterprise Architecture practice: This involves defining the organizational structure, processes, and resources needed to support architecture activities.
- \* Tailor TOGAF to the organization's needs: TOGAF is a flexible framework. The Preliminary Phase allows for adapting the ADM and other TOGAF components to fit the specific context and requirements of the organization.
- \* Secure senior management commitment: Gaining support from leadership is crucial for the success of any enterprise architecture initiative. This phase helps to ensure that key stakeholders understand and endorse the architecture development process.
- \* Define the scope and approach: This includes determining the initial scope of the architecture work, identifying relevant architecture domains, and selecting appropriate methods and tools

#### NEW QUESTION # 102

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