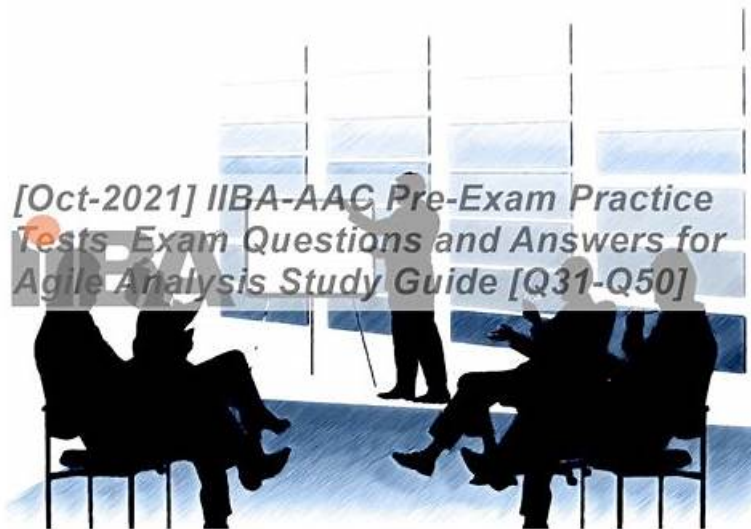


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## IIBA Agile Analysis Certification Sample Questions (Q148-Q153):

### NEW QUESTION # 148

At the Initiative Horizon, we see the concept of adaptive planning expressed when a solution owner:

- A. Ensures technical documentation is updated in response to changes
- B. Uses feedback to make decisions about remaining solution components or initiatives
- C. Seeks guidance and direction from senior stakeholders for remaining work
- D. Meets with stakeholders to gather feedback about delivered solution components

**Answer: B**

Explanation:

Explanation/Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-Member-Copy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf) (29)

### NEW QUESTION # 149

After some debate the delivery team decides to use the product roadmap because it will help them:

- A. Align strategy to goals
- B. Align increments with product vision
- C. Maintain defined scope
- D. Keep the team on schedule

**Answer: A**

Explanation:

Reference: <https://www.modernanalyst.com/Resources/Articles/tabid/115/ID/3129/10-Tips-for-Creating-an-Agile-Product-Roadmap.aspx>

### NEW QUESTION # 150

One agile principle the team adopts is to consider the capabilities of the technology, skills of the team, and time to deliver the solution. The goal of this is:

- A. Communicating the architecture design
- B. Understanding What is Doable
- C. Deciding the architecture to be implemented
- D. Stimulating collaboration among stakeholders

**Answer: B**

### NEW QUESTION # 151

Initiatives have been aligned to business goals and there is good alignment across initiatives. A similar activity is completed by the delivery team to:

- A. Apply frameworks to goals
- B. Align releases to backlog priorities
- C. Trace stories to features
- D. Relate goals to backlog sequencing

**Answer: D**

Explanation:

Just as strategic leadership aligns initiatives with organizational goals, the delivery team must relate those goals to backlog sequencing. This ensures that the order in which user stories are developed is driven by the desired business outcomes rather than just technical convenience. By understanding the link between a specific goal (e.g., increasing customer retention) and a set of backlog items, the team can prioritize the stories that contribute most strongly to that goal first. This alignment maintains the integrity of the product vision throughout the delivery process. It allows the team to "Analyze to Determine What is Valuable" on a continuous basis, ensuring that every increment released provides measurable progress toward the initiative's success criteria and broader organizational objectives.

### NEW QUESTION # 152

When facing new competitive threats, getting real using examples at the strategy level addresses the risk of making poorly defined decisions by:

- A. Completing risk identification and assessment practices
- B. Thinking like the customer
- C. Constantly identifying and assessing changes and the impact of those changes
- D. Developing into a high performing team

**Answer: C**

Explanation:

===== In the Strategy Horizon , organizations often face external pressures such as new competitive threats. To mitigate the risk of making poorly defined or reactive decisions, the agile analysis principle of "Get Real Using Examples " is applied to identify and assess the impact of these changes. By using concrete examples of how a competitor's move or a market shift affects the organization ' s value proposition, stakeholders can better visualize the threat and its consequences. This practice moves analysis from abstract theory to tangible impact assessment, allowing the organization to pivot its strategy based on empirical evidence rather than guesswork. Constantly assessing these changes ensures that the portfolio of initiatives remains relevant and that the organization can sense and respond to threats in a timely, effective manner.

## NEW QUESTION # 153

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