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Which of the following is not a stage in an issue resolution process?

- a. Share the issue with stakeholders.
- b. Track the issue to closure. c. Escalate to the sponsor.
- d. Apply change control.

ANS: A

Which of the following are challenges for a project manager developing and leading a project team?

- 1) Issues and incompatibility amongst team members
 - 2) Getting the right skills and attributes amongst team members.
 - 3) Co-location of team members in the same geographic area
 - 4) Lack of accountability of team members
- a. 1, 2 & 3
 - b. 1, 2 & 4
 - c. 1, 3 & 4
 - d. 2, 3 & 4

ANS: C

Which of the following is an activity in a typical change control process?

- a. Recommendation.
- b. Justification.
- c. Planning.
- d. Continuous improvement

ANS: A

The purpose of quality assurance is to:

- a. provide confidence the project will satisfy the relevant quality standards.
- b. determine a set of procedures and standards for project management.
- c. inspect, measure and test deliverables and processes.
- d. define the scope and specifics of a project's deliverables

ANS: A

A project manager might use a PESTLE analysis in order to:

- a. mitigate all possible risks to the project.
- b. identify and mitigate factors that may affect the project.
- c. control technological change during the project.
- d. consider team social roles in early stages of the project

ANS: B

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APM APM-PFQ Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Understand the Roles and Responsibilities within Projects: The topic focuses on project management roles and responsibilities. Moreover, the topic covers roles such as the project sponsor, project manager, project governance, project team members, and end users.
Topic 2	<ul style="list-style-type: none">• Understand Project Management Planning: This topic explains how the deployment baseline differs between linear and iterative life cycles. Additionally, the topic outlines the stakeholders of a project management plan, the purpose, and the typical content of a business case.

Topic 3	<ul style="list-style-type: none"> Understand Project Risk and Issue Management in the Context of a Project: The topic defines the term risk and explains the purpose of risk management. It outlines the stages of a typical risk management process. It also describes the use of risk registers.
Topic 4	<ul style="list-style-type: none"> Understand Leadership and Teamwork within a Project: This topic defines the term leadership and explains how a project team leader can influence team performance.
Topic 5	<ul style="list-style-type: none"> Understand Project Management and the Operating Environment: It includes defining the term project and stating the differences between a project and business as usual. It also covers defining 'project management' and its key purpose.
Topic 6	<ul style="list-style-type: none"> Understand Project Life Cycles: This topic encompasses stating the phases of a typical linear project life cycle and an iterative project life cycle. It also includes defining the terms hybrid life cycle and 'extended project life cycle.
Topic 7	<ul style="list-style-type: none"> Understand Resource, Scheduling, and Optimisation in a Project: This topic delves into the purpose of scheduling, critical path analysis, and milestones. It also defines the term time boxing.

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APM Project Fundamentals Qualification (PFQ) Sample Questions (Q117-Q122):

NEW QUESTION # 117

What aspect is important to clarify when conducting scope definition?

- A. Who is going to perform the work.
- B. The number of products contained in the PBS,
- C. The boundaries and interfaces with adjacent projects.**
- D. When the work is going to be performed.

Answer: C

NEW QUESTION # 118

Which of these is a correct definition of an Estimate?

- A. A forecast of the probable time or cost of completing work**
- B. An educated guess that improves over time
- C. The use of a range of tools and techniques to produce forecasts of the probable time or cost of completing work
- D. An estimate is an approximation of project time and cost targets that forms the basis of the contract

Answer: A

NEW QUESTION # 119

What is the main reason for having an extended life cycle?

- A. Allow upfront planning for any supplemental activities and incorporate additional considerations for benefits realisation.**

- B. Allow extra funding to be applied to the project to ensure that sufficient resources exist to maximise benefits realisation.
- C. Allow time for stakeholders to decide how they will use the output to best effect that will realise benefits.
- D. Allow the project to have extra time to ensure that there is enough capacity to realise benefits.

Answer: A

NEW QUESTION # 120

Which of the following provides the project manager with a formal overview of project quality?

- A. Project definition reports.
- B. Historical experience.
- C. Design reviews
- D. **Quality audits.**

Answer: D

NEW QUESTION # 121

The main purpose of configuration management is to:

- A. maximise the impact of agreed enhancements on the project deliverables.
- B. ensure that the final product meets the strategic needs of the business.
- C. **provide control of the deliverables and avoid mistakes or misunderstandings.**
- D. minimise the impact of changes on the scope of the project.

Answer: C

NEW QUESTION # 122

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