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問題 #77

Which lifecycle accepts and expects changes during requirements so would cope well with a rapid pace of change?

- A. Waterfall
- B. V model
- **C. Iterative**
- D. Incremental

答案: C

解題說明:

The Iterative (or Agile) lifecycle model is specifically designed to deal with changing requirements and a rapid pace of change. Unlike linear models like Waterfall or the V model, which expect requirements to be fixed early, the iterative model delivers the solution in a series of repeated cycles (iterations/sprints). This approach embraces the reality that requirements will change as stakeholders learn more about the evolving product and the business environment shifts. It explicitly incorporates frequent feedback loops and allows for the adaptation of requirements throughout the project, making it the most flexible and suitable model for unstable or complex environments.

(Reference: BCS Requirements Engineering - Lifecycle Models, Agile/Iterative)

問題 #78

The entity relationship model below shows the relationship between Customer and Order.

Which of the following business rules is correct?

- **A. A customer may place many orders.**
- B. An order may be placed by many customers.
- C. A customer may never place an order
- D. An order need not be placed by a customer.

答案: A

問題 #79

An analyst is defining the requirements for an online booking system and wishes to show the business managers the look and feel of the system in order to elicit usability requirements.

What investigation technique should the analyst use?

- A. Workshops.
- B. Interviewing
- C. Ethnographic study
- **D. Prototyping.**

答案: D

問題 #80

Which category of activities should be identified first when developing a 'Business Activity Model' (BAM)?

- A. Monitoring
- B. Enabling
- C. Planning
- **D. Doing**

答案: D

問題 #81

For business change to be successful, what must it be aligned with?

- A. The agile approach to IT development
- B. The competencies of business analysts.
- C. The advantages of outsourcing.
- **D. The strategy of the organisation.**

答案: D

解題說明:

Successful business change must always be aligned with the strategy of the organisation. The primary purpose of a business change initiative is to achieve a specific business objective, and these objectives are derived directly from the organisation's overall strategy. If a proposed change, whether it's a new system, a process overhaul, or an organisational restructuring, does not support the strategic goals (such as increasing market share, improving efficiency, or enhancing customer satisfaction), it is unlikely to be approved or to deliver true value. The Business Analysis approach, particularly in the initial stages of a project, focuses heavily on understanding the strategic context and ensuring that the needs being addressed are strategic needs. This alignment is crucial for the Business Case to be justifiable and for the final solution to be judged as successful, as success is ultimately measured by the achievement of strategic goals.

(Reference: BCS Foundation Certificate in Business Analysis / BCS Business Analysis Practice - Strategic Context & Rationale for Business Analysis)

問題 #82

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