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CIPS Achieving Competitive Advantage Through the Supply Chain (L5M7) Sample Questions (Q35-Q40):

NEW QUESTION # 35

An organisation can leverage effective Supply Chain Management to deliver Competitive Advantage. What is meant by Competitive Advantage?

- A. Becoming the leader in the marketplace through working closely with the supply chain
- B. Outperforming competitors financially
- C. Cost savings by narrowing the supply chain
- D. A benefit that an organisation can use to outperform competitors in the marketplace

Answer: D

Explanation:

Competitive advantage is a distinct capability that allows an organisation to outperform its rivals, whether through cost efficiency, quality, innovation, or service.

Short cited term: "advantage that enables outperforming competitors" (L5M7 Study Guide, p. 2).

Reference: CIPS L5M7 Study Guide, p. 2.

NEW QUESTION # 36

In a confectionery factory, quality inspection occurs before packaging. If a product is found defective, which type of cost of quality is incurred?

- A. Prevention cost
- B. External failure cost
- C. Appraisal cost
- **D. Internal failure cost**

Answer: D

Explanation:

Defects discovered before dispatch are classified as internal failures, including rework, scrap, or re-inspection.

Short cited term: "internal failure = defects found before reaching customer." (L5M7 Study Guide, p. 128) Reference: CIPS L5M7 Study Guide, p. 128.

NEW QUESTION # 37

Sandy has been asked to collect primary data on manufacturing defects and their effect on profits. She decides to send a questionnaire to staff. Is this correct?

- A. Yes - staff will know all the answers
- **B. Yes - a questionnaire is a form of primary data**
- C. No - she should research online about defaults
- D. No - a questionnaire will not provide useful information

Answer: B

Explanation:

Primary data is information collected first-hand, including surveys, interviews, and questionnaires. Sandy's approach aligns with primary data collection methods.

Short cited extract: "Primary data: original research such as questionnaires and interviews." (L5M7 Study Guide, p. 141)

Reference: CIPS L5M7 Study Guide, p. 141.

NEW QUESTION # 38

RIDDOR statistics provide information on which of the following?

- A. Speed of production
- B. Financial standing
- C. Conformance with specification
- **D. Health and safety**

Answer: D

Explanation:

RIDDOR (Reporting of Injuries, Diseases and Dangerous Occurrences Regulations) relates to health and safety performance measurement-tracking workplace incidents and compliance.

Short cited extract: "RIDDOR statistics relate to health and safety reporting." (L5M7 Study Guide, p. 141) Reference: CIPS L5M7 Study Guide, p. 141.

NEW QUESTION # 39

An organisation with a market-orientated approach to competitive advantage would have which feature?

- A. Large workforce
- B. Detailed specifications
- C. High expectations of staff
- **D. The customer comes first**

Answer: D

Explanation:

A market-oriented approach centres on customer needs, designing offerings around satisfaction and experience rather than internal operations.

Short cited extract: "Market-oriented - focus on customer satisfaction and value creation." (L5M7 Study Guide, p.55)

Reference: CIPS L5M7 Study Guide, p.55.

NEW QUESTION # 40

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