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最新的 AACE Certification AACE-PSP 免費考試真題 (Q67-Q72):

問題 #67

If drafting of the product manual overruns its planned duration by 5 days, how many days may the manufacturing be delayed without affecting release of the product?

Product Development has established the following items with the duration required for each need to be accomplished in order for the release of a new product. Once Product testing is complete, both Release for Manufacture and Drafting of a product manual can proceed. Proofing and correction of the manual is required prior to printing. Manufacturing and printing of the manual are required to package and make the product available.

Activity	Description	Duration	Predecessors
1	Complete Product Testing	30	-
2	Release for Manufacture	0	A
3	Draft Product Manual	20	A
4	Manufacture Product	60	B
5	Proof Product Manual	10	C
6	Print Project Manual	20	E
7	Package Product	10	D, F
8	Product Available Date	0	G

- A. 15 days.
- **B. 0 days.**
- C. 5 days.
- D. 10 days.

答案： B

問題 #68

Identify the late finish to develop plans and specs.

Refer to the following table and diagram to answer the following questions. Consider this to be the entire network. The diagram is incomplete. This table represents activities, predecessors and durations for a hazardous waste incineration facility.

Activity	Description	Predecessors	Duration (months)
A	Develop information for public hearings	-	3
B	Hold public hearings	A	3
C	Develop draft plans and specifications	A	5
D	Contact stakeholders and others	A	7
E	Obtain permits	B, C	3
F	Order equipment for facility	B	4
G	Procure and prepare land	B	6
H	Construct facility	D, E, F & G	8
I	Approval of operating procedures	D	6
J	Install equipment, staff, facility	F	9



- A. 9 months.
- **B. 10 months.**
- C. 7 months.
- D. 8 months.

答案： B

解題說明：

* Late Finish Analysis for Activity C (Develop Plans and Specs):

Activity C duration is 5 months, starting after Activity A (3 months).

Late finish = Early start of successor (Activity E) = 10 months.

* Cross-Verification:

Based on backward pass calculations, Activity C must end by month 10 to not delay its successor.

* Verification with PSP Guidelines:

Late finish values are calculated during backward pass (Ref: PSP Study Guide, Chapter 2A: Backward Pass and Float Calculations).

問題 #69

If a new hammock activity covering activities 6001 through 6003 is developed, what are governing predecessor and successor activities?

- A. Predecessor is Activity 8001, successor is Activity 5001
- B. Predecessor is Activity 4001, successor is Activity 9003
- **C. Predecessor is Activity 4001. successor is Activity 9004**
- D. Predecessor is Activity 5001, successor is Activity 8001

答案： C

解題說明：

* A hammock activity encompasses a group of tasks (6001 through 6003), connecting them to a governing predecessor (4001) and successor (9004).

* The governing predecessor and successor are determined by examining logical dependencies in the schedule network.

* Reference: PSP Study Guide, Section 2.2.8 - Schedule Quality Analysis, addresses hammock activities and their integration into logical networks.

問題 #70

For which of these delays should an owner grant a time extension?

- A. Differing site conditions and centrifuge delay.
- B. Structural steel shop drawings.
- C. Shop drawings and centrifuge delay.
- D. Differing site conditions at parking structure.

答案: D

問題 #71

Determine the correct formula and date for the late finish for Activity 2001.

ID	Activity	Logic			Normal Schedule		Crashed Schedule	
		Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1001	General Conditions	1001	FF		1072	\$3,080,000	910	\$2,902,900
1001	INTERNATIONAL Preliminary Civil Work	1000	SS		85	\$563,000	67	\$728,000
		2001	FS					
		7001	FS					
2001	River Diversion Stage 1	2002	FS		92	\$150,000	75	\$190,000
2002	River Diversion Stage 2	2003	FS		38	\$25,000	28	35,000
2003	River Diversion Dam	2004	FS		15	\$18,000	11	\$20,000
2004	River Diversion to Pipeline	3001	FS		38	\$96,000	38	\$96,000
		7001	FS					
3001	Excavation, Dam Site	4001	SS	15	30	\$482,000	100	\$515,000
		4001	FF	15				
		5001	SS	65				
		5001	FF	65				
		7001	FS					
4001	Excavation, Spillway	5001	SS	45	152	\$608,000	118	\$692,000
		5001	FF	45				
		9001	FS					
5001	Drill and Grout Dam Site	6001	FS		102	\$637,000	92	\$650,000
6001	Rock Fill: to elevation 25	6002	FS		140	\$1,352,000	105	\$1,470,000
6002	Rock Fill: to elevation 38	6003	FS		115	\$969,000	95	\$1,125,000
6003	Rock Fill: to elevation 50	8001	FS	65	152	\$1,360,000	113	\$1,540,000
		9002	SS	65				
		9002	FF					
		9003	FS					
7001	Permanent Roads	11001	FS		48	\$180,000	38	\$205,000
8001	Valve House Embankment	9004	FS		28	\$28,000	22	\$36,000
9001	Spillway –	11001	FS		175	\$1,120,000	155	\$1,305,000
		9002	FS					

	Concrete	9003	FS					
9002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180	\$1,260,000	160	\$1,485,000
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000
9004	Valve House – Concrete	10002	FS	7	72	\$245,000	66	\$265,000
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	\$28,000	35	\$28,000
10001	Inlet Tower – Complete	11001	FS		25	\$147,000	25	\$147,000

- A. LS.2002 - 1 day -> 08-28-01.
- B. LS.2002 + 1 day -> 08-30-01.
- **C. LS.2002- 1 day-> 08-29-01.**
- D. LF.2001 - 1 day -> 08-28-01.

答案：C

解題說明：

* Activity Details (2001 - "River Diversion Stage 1"):

Successor: 2002 ("River Diversion Stage 2").

Relationship: Finish-to-Start (FS) with no lag.

Normal schedule duration for Activity 2001 = 92 days.

* Backward Pass Calculation for Late Finish (LF):

The Late Finish (LF) of Activity 2001 is derived from the Late Start (LS) of its successor, Activity 2002.

Formula: LF.2001 = LS.2002 - 1 day.

* Date Calculation:

Given: LS.2002 = 08-30-01 (as per data in the schedule).

LF.2001 = LS.2002 - 1 day = 08-30-01 - 1 day = 08-29-01.

* Cross-Verification with Answer Options:

Option A: Incorrect. Misrepresents the Late Finish formula.

Option C: Incorrect. Adds 1 day instead of subtracting.

Option D: Incorrect. Incorrect date application.

Option B: Correct. Matches both formula and calculation.

問題 #72

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