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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q94-Q99):

NEW QUESTION # 94

Which of the following is a benefit of Value Stream Mapping?

- A. It helps to assess an organization's effectiveness at creating, capturing, and delivering value for different stakeholders.
- B. It helps to identify value, duplication, and redundancy across the enterprise.
- C. It helps to ensure that investments and project initiatives are prioritized and funded at a level matching with their value.
- D. It highlights the value of individual work packages needed to develop the business architecture.

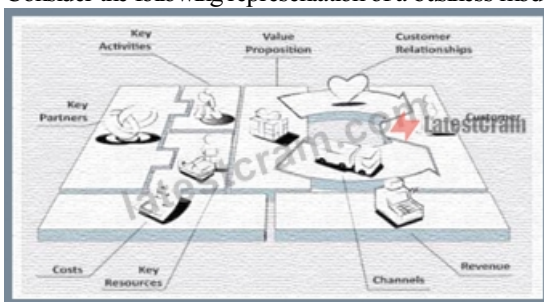
Answer: A

Explanation:

Value Stream Mapping (VSM) is a powerful tool used to assess an organization's effectiveness at creating, capturing, and delivering value for different stakeholders. It involves mapping out the entire process of value creation from end to end, identifying each step involved, and analyzing how value is added at each stage. VSM helps in identifying bottlenecks, inefficiencies, and opportunities for improvement, ultimately aiming to optimize the value delivery process to better meet stakeholder needs.

NEW QUESTION # 95

Consider the following representation of a business model:



Which of the following business models is this an example of?

- A. The Four Box Framework
- B. The Business Model Innovation factory
- C. The Business Model Cube

Answer: A

Explanation:

The provided representation of a business model appears to be a variant of the Business Model Canvas, which is a strategic management template for developing new or documenting existing business models. It is a visual chart with elements describing a firm's value proposition, infrastructure, customers, and finances. The model assists firms in aligning their activities by illustrating potential trade-offs. Since none of the options precisely match the Business Model Canvas and the Four Box Framework is conceptually closest to the Business Model Canvas, option B is the best available answer, albeit not a perfect match.

NEW QUESTION # 96

Which of the following is a derived relationship in an organization map?

- A. Capability
- B. Scope of enterprise
- C. Location
- D. Value flow

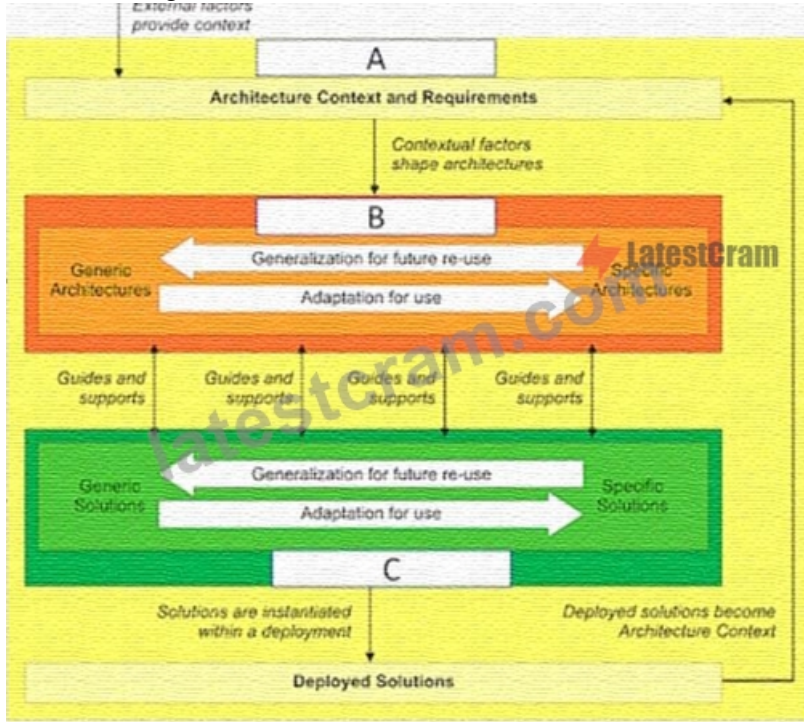
Answer: D

Explanation:

According to the TOGAF Series Guide: Organization Mapping, one of the derived relationships in an organization map is value flow¹. A value flow is a relationship that shows how value is exchanged between business units or other entities in an organization map¹. A value flow can be expressed as a verb phrase that indicates what type of value is transferred or shared between entities¹. For example, in an organization map for an online retailer, a possible value flow could be "Delivers products" between the Warehouse business unit and the Customer entity.

NEW QUESTION # 97

Consider the diagram.



What are the items labelled A, B and C?

- A. A-Enterprise Strategic Architecture, B-Segment Architecture, C-Solutions Architecture
- B. A-Enterprise Continuum, B-Architecture Continuum, C-Solutions Continuum
- C. A-Enterprise Architecture, B-Architecture Building Blocks, C-Solutions Building Blocks
- D. A-Architecture Vision, B-Business Architecture, C-Information Systems Architecture

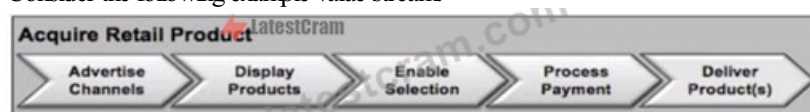
Answer: B

Explanation:

The diagram shows the Enterprise Continuum, which is a view of the Architecture Repository that provides methods for classifying architecture and solution artifacts as they evolve from generic Foundation Architectures to Organization-Specific Architectures⁴. The Enterprise Continuum comprises two complementary concepts: the Architecture Continuum and the Solutions Continuum. The Architecture Continuum shows the relationships among foundational frameworks, common system architectures, industry architectures, and enterprise architectures⁴. The Solutions Continuum shows the relationships among foundational solutions, common system solutions, industry solutions, and enterprise solutions⁴.

NEW QUESTION # 98

Consider the following example value stream:



What does this show?

- A. A decomposition into a sequence of value-creating stages.
- B. A series of five subprocesses that makeup the value stream

- C. The service "Acquire Retail Product" consists of five events
- D. The value stream consists of five business capabilities.

Answer: A

Explanation:

The example value stream shown, labeled "Acquire Retail Product," represents a decomposition into a sequence of stages that collectively create value. Each stage, such as "Advertise Channels," "Display Products," "Enable Selection," "Process Payment," and "Deliver Product(s)," is a step in the overall process that contributes to the final outcome, which in this case is the acquisition of a retail product by the customer. Value streams are utilized in business architecture to model the flow of value through an organization from the initial customer demand to the final delivery of the product or service.

NEW QUESTION # 99

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