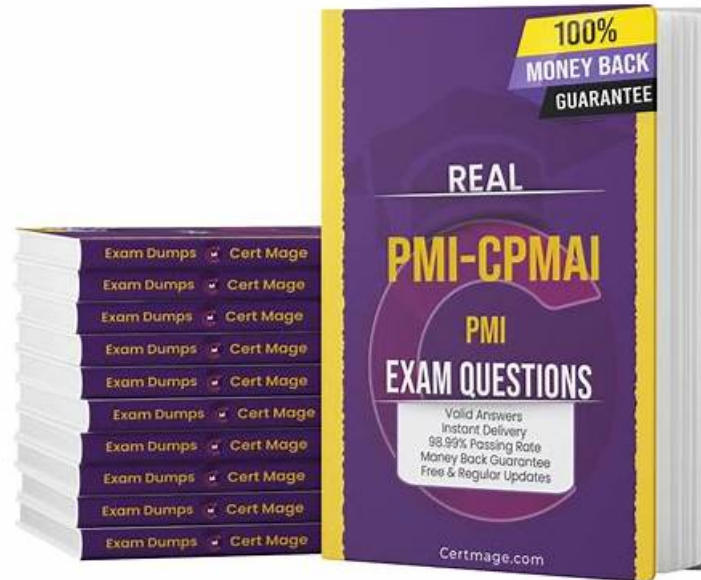


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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.
Topic 2	<ul style="list-style-type: none"> Iterating Development and Delivery of AI Projects (Phase IV): This section of the exam measures the skills of an AI Developer and covers the practical stages of model creation, training, and refinement. It introduces how iterative development improves accuracy, whether the project involves machine learning models or generative AI solutions. The section ensures that candidates understand how to experiment, validate results, and move models toward production readiness with continuous feedback loops.
Topic 3	<ul style="list-style-type: none"> Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.

PMI-CPMAI Exam Preparation: PMI Certified Professional in Managing AI & PMI-CPMAI Best Questions

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PMI Certified Professional in Managing AI Sample Questions (Q59-Q64):

NEW QUESTION # 59

An aerospace company is integrating AI for predictive maintenance. The project manager is concerned about potential delays due to external dependencies.

Which initial step should the project manager take?

- A. Implement just-in-time inventory
- **B. Engage with multiple suppliers**
- C. Increase resource allocation
- D. Establish contingency plans

Answer: B

NEW QUESTION # 60

Different AI project team members are responsible for various parts of the project, both cognitive and non-cognitive. The project manager needs to ensure effective accountability documentation.

Which method will help to ensure accurate documentation?

- **A. Using a centralized documentation system accessible to all team members**
- B. Implementing periodic documentation reviews by the project manager
- C. Assigning documentation responsibilities to a dedicated documentation team
- D. Creating separate documentation protocols for cognitive and non-cognitive parts

Answer: A

Explanation:

The PMI-CPMAI framework places strong emphasis on traceability, accountability, and documentation across the entire AI lifecycle—covering both cognitive (ML models, data pipelines) and non-cognitive components (traditional automation, rule engines, integration services). It explains that AI projects typically involve cross-functional roles—data scientists, ML engineers, domain experts, security, compliance, and operations—and that "clear accountability requires that decisions, changes, and artifacts be documented in a way that is shared, searchable, and version-controlled across the team." To achieve this, PMI-CPMAI recommends centralized documentation repositories (for example, a single documentation platform or system-of-record) where all contributors can log design decisions, assumptions, model versions, data lineage, approvals, and test results. Centralization reduces fragmentation, ensures a

"single source of truth," and supports audits, governance reviews, and handovers. Periodic reviews by the project manager improve quality but do not, by themselves, create systematic accountability. Splitting protocols for cognitive vs. non-cognitive parts can introduce silos and inconsistencies, and a separate documentation team may distance those doing the work from owning the records. By contrast, using a centralized documentation system accessible to all team members aligns directly with PMI-CPMAI's call for integrated, lifecycle-wide documentation: every role remains responsible for its own artifacts, but all content lives in a shared, governed environment, enabling accurate, up-to-date accountability documentation.

NEW QUESTION # 61

A financial services firm is operationalizing an AI-driven fraud detection system. The project manager needs to ensure the tool

complies with relevant data privacy laws while providing secure data access to only authorized personnel.
What is an effective technique to address these requirements?

- A. Developing a comprehensive data classification policy (DCP)
- B. Conducting a privacy impact assessment (PIA) to identify risks
- C. Implementing real-time data verification (RTDV) processes
- **D. Utilizing role-based access control (RBAC) to limit data access**

Answer: D

Explanation:

In an AI-driven fraud detection context, PMI-CP/CPMAI guidance on data governance stresses that compliance with privacy laws and the principle of "least privilege" must be enforced with technical access controls as well as policies. While a data classification policy and privacy impact assessments are important, they mainly describe and analyze risks; they do not by themselves prevent unauthorized access.

An effective technique that directly addresses "secure data access to only authorized personnel" is role-based access control (RBAC). RBAC ties access rights to defined roles (e.g., fraud analyst, data scientist, auditor), ensuring that users see only the data necessary for their job and nothing more. This supports compliance with privacy regulations that require data minimization, access limitation, and accountability. It also provides an auditable structure for who can access what, which is critical during regulatory reviews or incidents.

Within AI projects, RBAC should be applied across data stores, model monitoring dashboards, and operational interfaces so that sensitive transaction and identity data are protected end to end. Therefore, among the options presented, utilizing role-based access control (RBAC) to limit data access is the most direct and effective technique to satisfy both legal compliance and secure, authorized-only access.

NEW QUESTION # 62

A government agency plans to implement a new AI-driven solution for automating risk analysis. The project team needs to ensure that all stakeholders accept the solution and the project scope is well-defined. They must identify whether the AI approach is the best solution compared to traditional methods.

Which method meets this objective?

- **A. Performing a comprehensive AI go/no-go assessment focusing on technology and data factors**
- B. Developing a prototype using generative adversarial networks (GANs)
- C. Conducting a detailed analysis to evaluate other potential AI solutions
- D. Utilizing a hybrid approach combining cognitive and noncognitive parts to satisfy all parties

Answer: A

NEW QUESTION # 63

During the configuration management of an AI/machine learning (ML) model, the team has observed inconsistent performance metrics across different test datasets.

What will cause the inconsistency issue?

- **A. Incorrect data preprocessing steps**
- B. Low variance in the test results
- C. Insufficient model complexity
- D. Overfitting the training data

Answer: A

Explanation:

PMI-CPMAI highlights data pipelines and preprocessing as critical components of AI/ML configuration management. A core principle is that all evaluation datasets must be processed through consistent, validated preprocessing steps (cleaning, normalization, feature engineering, encoding, etc.). If different test datasets experience different preprocessing logic, parameter settings, or transformations, performance metrics will naturally appear inconsistent, not because of the model itself but because the inputs are not comparable.

The guidance notes that configuration management for AI must track not only model versions but also data transformations, feature pipelines, and parameter settings. Inconsistent metrics across test datasets are a classic symptom of mismatched preprocessing, such as applying different scaling, missing-value handling, text tokenization, or feature selection strategies across datasets. Overfitting and

model complexity affect generalization, but typically manifest as consistently poor performance on out-of-sample data, rather than erratic metrics between test sets prepared correctly.

Therefore, when a team observes inconsistent performance metrics across different test datasets, PMI-CPMAI would direct them to first check whether the data preprocessing steps are implemented correctly and consistently across those datasets. The likely cause of the inconsistency issue is incorrect (or inconsistent) data preprocessing steps.

NEW QUESTION # 64

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