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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q23-Q28):

NEW QUESTION # 23
How can a P3O directly support effective teamwork between Programme Managers located in different regions?

- A. Appoint a P3O Sponsor for each region
- B. Support the fast track mobilization of programs
- C. Implement the portfolio prioritization and optimization technique
- D. Implement standard collaborative tools

Answer: D

Explanation:

The P3O Foundation (2013) manual highlights that implementing standard collaborative tools directly supports effective teamwork among regionally dispersed Programme Managers. Section 6.2.2 states,
"Standard collaborative tools, such as information portals and shared workspaces, enable effective communication and coordination among distributed teams, including Programme Managers in different regions." This contrasts with appointing regional sponsors (A), which is a governance role, portfolio prioritization (B), which focuses on strategy, and fast-track mobilization (D), which aids initiation. The 2013 edition emphasizes technology's role in overcoming geographical barriers, ensuring real-time collaboration and consistency. This approach enhances team cohesion and efficiency, aligning with P3O's support function for distributed models.
Reference: P3O Foundation (2013) manual, Section 6.2.2, AXELOS.

NEW QUESTION # 24
What is used to measure the success of a P3O?

- A. Complexity modelling
- B. P3O Value Matrix
- C. Principles for extracting value
- D. Key Performance Indicators

Answer: D

Explanation:
The P3O Foundation (2013) manual specifies that Key Performance Indicators (KPIs) are used to measure the success of a P3O. Section 7.3.1 states, "Key Performance Indicators are employed to measure the success of a P3O, assessing its contribution to strategic objectives, risk balance, and benefits realization." This differs from value extraction principles (A), the P3O Value Matrix (B), which aids design, or complexity modelling (D), which analyzes systems. The 2013 edition highlights KPIs as a quantitative tool to evaluate P3O effectiveness, ensuring accountability and continuous improvement. This supports organizational decision-making and justification.
Reference: P3O Foundation (2013) manual, Section 7.3.1, AXELOS.

NEW QUESTION # 25
Which of the following statements about how a P3O should integrate with the wider organization are true?
1. Operates independently of other functions within the organization
2. Typically relies on dedicated full-time resources to provide financial functions needed

- A. Only 2 is true
- B. Both 1 and 2 are true
- C. Neither 1 or 2 is true
- D. Only 1 is true

Answer: C

Explanation:
The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time resources for financial functions, making both statements false. Section 5.1.2 states,
"The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework.
Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

NEW QUESTION # 26
Which is NOT a specific area where KPIs should be set as a minimum to measure a P3O model's success?

- A. Enhanced contribution to strategic objectives
- B. Improved portfolio balance in terms of overall risk
- C. Reduced cost of skilled resources
- D. Overall programme success rates in relation to benefits realization

Answer: C

Explanation:
The P3O Foundation (2013) manual specifies that KPIs for measuring P3O success should focus on strategic and performance outcomes, not cost reduction of skilled resources. Section 7.3.1 states, "Key Performance Indicators for a P3O should include enhanced contribution to strategic objectives, improved portfolio risk balance, and programme success in benefits realization." Reduced cost of skilled resources (A) is not listed as a minimum KPI, as it relates to operational efficiency rather than the P3O's core success metrics. The 2013 edition prioritizes outcome-based measures to align with strategic goals, ensuring the P3O' s value is assessed through effectiveness (B, C, D) rather than cost savings. This focus supports robust governance and decision-making.
Reference: P3O Foundation (2013) manual, Section 7.3.1, AXELOS.

NEW QUESTION # 27
What question regarding business change governance support and enablement relates to 'business change design'?

- A. Are we getting the business benefits?
- B. Are we getting things done well?
- C. Are we doing things the right way?
- D. Are we doing the right things?

Answer: D

Explanation:
The question "Are we doing the right things?" relates to business change design, per the P3O Foundation (2013) manual. Section 2.2.2 states, "Business change design addresses the question 'Are we doing the right things?' by ensuring initiatives align with strategic objectives." This differs from benefits realization (A), efficiency (C), or process correctness (D), which address other governance aspects. The 2013 edition links this question to the P3O's role in validating strategic alignment, a key design phase concern. This ensures change initiatives are prioritized correctly, supporting effective governance.
Reference: P3O Foundation (2013) manual, Section 2.2.2, AXELOS.

NEW QUESTION # 28
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