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Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.
Topic 2	<ul style="list-style-type: none">Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.

Topic 3	<ul style="list-style-type: none"> • Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.
Topic 4	<ul style="list-style-type: none"> • Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.
Topic 5	<ul style="list-style-type: none"> • Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively.

Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q10-Q15):

NEW QUESTION # 10

For a business transformation programme, which of scenarios will lead to high probability of success?

- A. New products or services
- B. Internal, external and customer behavior
- C. Process change affecting technology and structures
- D. Changing historical work practices

Answer: C

NEW QUESTION # 11

Which of following is part of critical benefits validation test?

- A. Currency
- B. Availability
- C. Attribution
- D. Accurate

Answer: C

Explanation:

The four critical tests for benefits validation are Description, Observable outcomes, Attribution, and Measurement. "Attribution" assesses whether the programme is genuinely responsible for the benefit. The MSP Practitioner confirms, "Four tests of business validation are: Description, Observable outcomes, Attribution and Measurement," emphasizing the importance of validating benefits to ensure they result directly from programme activities.

NEW QUESTION # 12

Which of the following statements best defines 'MSP Principles'?

- A. Common factors of success derived from lessons learned in programmes that had both positive and negative results
- B. Temporary flexible organization created to coordinate, direct and oversee implementation of set of related projects
- C. Allow organizations to put in place right leadership, delivery team, robust organization structures and controls
- D. Provides a route through lifecycle of a from its conception through to delivering new capability

Answer: A

NEW QUESTION # 13

One of the outcomes from the programme is 'customers buy package deals'. However, this outcome cannot be fully achieved until the end of Tranche 3 when training for the call centre staff is complete. Some senior managers think that this could be delivered more quickly, but the Call Centre Manager does not want their staff members affected by too many changes at the same time, so that they can continue to meet the needs of existing customers. The programme manager has designed the tranche structure to take this into account.

Is this tranche design an appropriate application of the 'bring pace and value' principle, and why?

- A. Yes, because the programme manager should be empowered to design the delivery plan to meet the business needs
- B. No, because the BCM should be responsible for deciding when the transition to new ways of working should start
- **C. Yes, because the timing of delivery must consider the needs of normal business-as-usual activities**
- D. No, because the priority of the programme is to deliver the vision and benefits as early as possible

Answer: C

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The principle of 'Bring pace and value' in MSP 5th Edition emphasizes that a programme should be structured to deliver value as early as possible while maintaining a sustainable pace of change. A critical aspect of this principle is the recognition of the "capacity for change" within the business-as-usual (BAU) environment. If a programme attempts to move too quickly, it risks overwhelming the operational teams, leading to a dip in performance or a complete failure to adopt the new ways of working.

In this scenario, the Call Centre Manager highlights a valid concern regarding the volume of change (change fatigue) and the need to maintain existing customer service levels. Option A is the correct application of the principle because MSP explicitly states that the design of tranches and the timing of "landing points" must be balanced against the organization's ability to absorb change. Delivering "pace" does not mean reckless speed; it means the optimal speed that maximizes cumulative value without breaking the operational backbone of the company. By designing the tranche structure to accommodate the call centre's capacity, the programme manager ensures that when the change is finally implemented in Tranche 3, it is more likely to be successful and sustainable. This avoids the "value leakage" that occurs when changes are forced upon a business that is not ready to receive them.

NEW QUESTION # 14

When approval to proceed is given at the end of Defining a Programme, what does this mean?

- **A. The approval authorizes the work of all projects in the first tranche of programme.**
- B. The approval only acknowledges that the documents developed so far are acceptable.
- C. The approval authorizes the start of the first project in the first tranche only.
- D. The approval authorizes the SRO to proceed with the whole programme.

Answer: A

Explanation:

Approval to proceed at this stage authorizes work on all projects within the first tranche of the programme.

The MSP Practitioner explains: "Approval to proceed is for first tranche, at end of that tranche, Go/No Go decision will be taken for next tranche," meaning that the programme is phased with controlled progression through tranches rather than approval for the entire programme upfront.

NEW QUESTION # 15

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