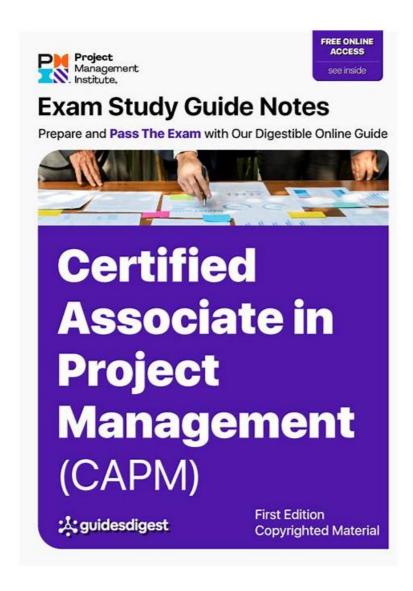
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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q239-Q244):

NEW QUESTION #239

A project lifecycle is defined as:

- A. a collection of generally sequential and sometimes overlapping project phases.
- B. a recognized standard for the project management profession.
- C. the application of knowledge, skills, tools, and techniques to project activities to meet the project requirements.
- D. a process required to ensure that the project includes all the work required, and only the work required, to complete the project successfully.

Answer: A

Explanation:

Section: Volume E

Explanation:

2.4 Project Life Cycle

A project life cycle is the series of phases that a project passes through from its initiation to its closure. The phases are generally sequential, and their names and numbers are determined by the management and control needs of the organization or organizations involved in the project, the nature of the project itself, and its area of application. The phases can be broken down by functional or partial objectives, intermediate results or deliverables, specific milestones within the overall scope of work, or financial availability. Phases are generally time bounded, with a start and ending or control point. A life cycle can be documented within a methodology. The project life cycle can be determined or shaped by the unique aspects of the organization, industry, or technology employed. While every project has a definite start and a definite end, the specific deliverables and activities that take place in between will vary widely with the project. The life cycle provides the basic framework for managing the project, regardless of the specific work involved.

NEW QUESTION #240

A project manager is experiencing a project with a high degree of change. Which type of stakeholder engagement does this project require?

- A. Engaging only with decision makers
- B. Escalating to the sponsors
- C. Engaging regularly with stakeholders
- D. Discussing with management

Answer: C

Explanation:

Section: Volume E

Explanation/Reference: https://opentextbc.ca/projectmanagement/chapter/chapter-5-project-stakeholders-project-management/

NEW OUESTION #241

Which item is a cost of conformance?

- A. Training
- B. Scrap
- C. Liabilities
- D. Lost business

Answer: A

Which of the following is a tool or technique used in the Acquire Project Team process?

- A. Issue log
- B. Training
- C. Negotiation
- D. Networking

Answer: C

NEW QUESTION # 243

When a project is undertaken to reduce defects in a product or service, the objective of the project is to create a /an:

- A. portfolio
- B. improvement
- C. result
- D. program

Answer: B

NEW QUESTION #244

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