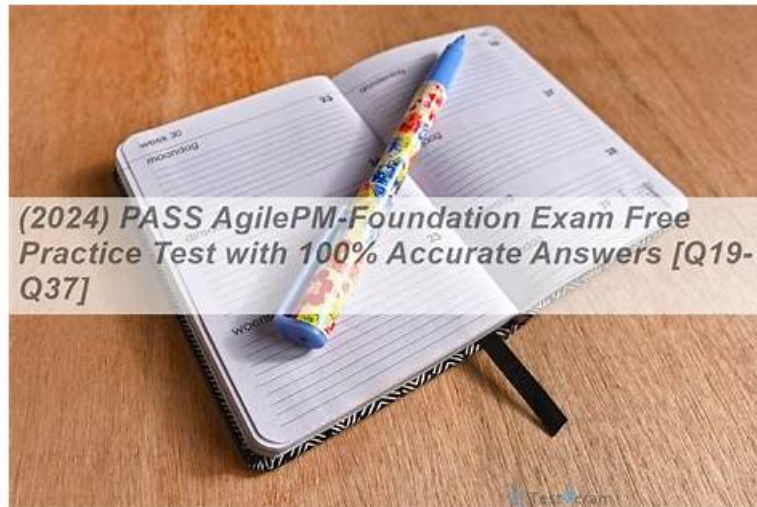


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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q129-Q134):

NEW QUESTION # 129

Which statement applies to the DSDM process?

- A. Does not require the elaboration of supporting products for complex projects
- B. Provides an approach that can be used for all projects without change

- C. DSDM projects can deliver the phases in the DSDM process in any order
- **D. Can be configured and calibrated to cater for light or strong governance**

Answer: D

Explanation:

The DSDM process can indeed be configured and calibrated to cater for a range of projects, from those requiring light governance to those needing stronger governance¹. This flexibility allows the DSDM process to be tailored to the specific needs of the project, ensuring that the right balance between control and agility is achieved¹.

NEW QUESTION # 130

What DSDM product is identified as a governance product because it may be used for purposes such as prioritization of a project within a portfolio?

- A. Prioritized Requirements List
- **B. Terms of Reference**
- C. Business Case
- D. Feasibility Assessment

Answer: B

NEW QUESTION # 131

According to the DSDM principle 'Never Compromise Quality', when should the overall level of quality to be delivered within the solution be agreed?

- A. Whenever the level of solution quality is known.
- **B. At the start of the project**
- C. During evolutionary development
- D. When the Business Advisor is available

Answer: B

Explanation:

According to the DSDM principle 'Never Compromise Quality,' the overall level of quality to be delivered within the solution should be agreed at the start of the project⁵. This principle ensures that quality is not compromised to recover from deviations; instead, the scope of the project will be dynamic⁶.

NEW QUESTION # 132

Which of the following helps to build competence in collaboration?

Rewarding individual efforts

No blame culture

Asking for help

Setting clear goals

- A. 1, 2, 4
- B. 1, 2, 3
- **C. 2, 3, 4**
- D. 1, 3, 4

Answer: C

Explanation:

AgilePM advocates collaboration as a core value, stressing "working together towards a shared goal." Competence in collaboration grows in cultures that remove fear, encourage learning, and align on purpose. A no-blame culture fosters psychological safety so issues surface early and teams can inspect and adapt without defensiveness. Asking for help is encouraged through active business involvement and empowered, multi-disciplinary teams; it reduces decision latency and improves quality. Setting clear goals-e.g., business outcomes, Definition of Done, and prioritized objectives-creates shared focus, enabling constructive cooperation and trade-offs. By contrast, rewarding individual efforts tends to optimize locally, fragment accountability, and discourage knowledge sharing;

AgilePM favors team-based achievement and collective ownership. Agile guidance repeatedly links effective collaboration with facilitation, frequent reviews/demonstrations, and visible progress measures that are team-centered, not individualized. Therefore, the options that genuinely build collaboration are 2, 3, and 4, making D correct.

NEW QUESTION # 133

Which of the following is an important way a change manager supports sponsors in their role?

- A. Protect them from the demands of line leaders.
- **B. Offer them feedback and coaching.**
- C. Prepare the change vision for them.
- D. Gain the commitment of other executive leaders.

Answer: B

Explanation:

* Feedback and Coaching: Sponsors play a critical role in change, and change managers support them by providing feedback and coaching to help them lead effectively. This builds their confidence and ensures alignment with the change vision.

* Other Options:

* A: Sponsors should prepare the vision themselves.

* B: Sponsors themselves lead commitment-building efforts.

* D: Protecting sponsors isn't an effective strategy; engaging them is key.

Key AgilePM Concepts Referenced:

* Sponsor Engagement: AgilePM Handbook, Chapter 6, Section 6.2.

NEW QUESTION # 134

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