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The CCBA certification is intended for experienced business analysts who have experience in various domains of business analysis. Certification of Capability in Business Analysis (CCBA) certification validates the skills and knowledge of professionals in the areas of business analysis planning and monitoring, elicitation, requirements management and communication, and solution assessment and validation. IIBA CCBA is an intermediate-level certification that helps professionals demonstrate their expertise in the field of business analysis.

>> CCBA Exam Sample Questions <<

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The CCBA certification exam covers a wide range of topics related to business analysis, including requirements analysis and design, stakeholder management, business analysis planning and monitoring, solution evaluation, and more. CCBA Exam is designed to evaluate a candidate's ability to apply these concepts and techniques in real-world scenarios. CCBA exam consists of 130 multiple-choice questions, and candidates have three hours to complete it.

IIBA Certification of Capability in Business Analysis (CCBA) Sample Questions (Q559-Q564):

NEW QUESTION # 559
As a business analyst in your organization, you must understand the difference between operative rules and structural rules. What is the difference between structural rules and operative rules?

- A. Operative rules are rules that the organization chooses to enforce as a matter of policy. Structural rules are intended to help determine when something is or is not true, or when things fall into a specific category.
- B. Structural rules are rules that the organization chooses to enforce as a matter of policy. Operative rules are intended to help determine when something is or is not true, or when things fall into a specific category.
- C. Operative rules are rules that describe the organizational process assets of the organization. Structural rules are policies that restrict the authority of each line of business.
- D. Operative rules are rules that define how an organization operates. Structural rules define the boundaries of the structure, business units, and departments within the organization.

Answer: A

Explanation:
Operative rules are the policies of the organization. Structural rules create categories of things, actions, and departments within an entity.
Answer A is incorrect. This is not a valid statement about structural rules and operative rules.
Answer C is incorrect. This is not a valid statement about structural rules and operative rules.
Answer D is incorrect. This is not a valid statement about structural rules and operative rules.

NEW QUESTION # 560
There are four inputs to the plan business analysis activities. Which one of the following is not an input to the plan business analysis activities process?

- A. Organizational process assets
- B. List of identified risks
- C. Stakeholder list, roles, and responsibilities
- D. Business analysis approach

Answer: B

Explanation:
Explanation/Reference:
Risk identification is not an input to the plan business analysis activities. The four inputs to the plan business analysis activities are organizational process assets, business analysis approach, stakeholder list, roles, and responsibilities, and the business analysis performance assessment.
B is incorrect. The organizational process assets are inputs to the plan business analysis
activities.
C is incorrect. The business analysis approach is an input to the plan business analysis activities.
A is incorrect. The stakeholder list, roles, and responsibilities is one of the four inputs to the plan
business analysis approach.

NEW QUESTION # 561
You are the business analyst for your organization and you're working with your manager to discuss the constraints and assumptions that may affect the requirements. Your manager wants to know from where you've derived the list of constraints and assumptions. What's the best answer as to where assumptions and constraints are identified?

- A. Assumptions and constraints are identified through elicitation from stakeholders.
- B. Assumptions and constraints are identified through risk identification and analysis.
- C. Assumptions and constraints are identified through a review of project requirements.
- D. Assumptions and constraints are identified through document analysis.

Answer: A,B,D

Explanation:
A: Assumptions and constraints are identified through a review of project requirements: This is an incorrect answer, as it implies that the assumptions and constraints are already known and documented in the project requirements. However, assumptions and constraints are factors that affect the project requirements, not the other way around. Therefore, they should be identified before or during the requirements analysis, not after.
B: Assumptions and constraints are identified through elicitation from stakeholders: This is a correct answer, as it describes one possible source of identifying assumptions and constraints.

Elicitation is the process of discovering, exploring, and communicating the needs and expectations of the stakeholders. During elicitation, the business analyst can ask the stakeholders about their assumptions and constraints regarding the project scope, schedule, budget, quality, risks, etc.

C: Assumptions and constraints are identified through risk identification and analysis: This is a correct answer, as it describes another possible source of identifying assumptions and constraints. Risk identification and analysis is the process of determining the potential threats and uncertainties that may affect the project's objectives, scope, schedule, cost, or quality. During risk identification and analysis, the business analyst can identify the assumptions and constraints that may introduce or increase the risks for the project.

D: Assumptions and constraints are identified through document analysis: This is a correct answer, as it describes yet another possible source of identifying assumptions and constraints. Document analysis is the process of reviewing and analyzing existing documentation, such as policies, procedures, standards, regulations, contracts, etc. During document analysis, the business analyst can identify the assumptions and constraints that are imposed by the organization or the external environment.

NEW QUESTION # 562

As a business analyst, you must identify activities in your business analysis approach. Which one of the following is useful for identifying activities?

- A. Project management input
- B. A list of deliverables
- C. BABOK
- D. WBS

Answer: D

Explanation:
Explanation
A work breakdown structure (WBS) is a tool that decomposes the project scope into smaller, manageable components. A WBS is useful for identifying activities in the business analysis approach, as it helps to define the tasks, dependencies, and resources required for each deliverable. A WBS also helps to estimate the effort, duration, and cost of the business analysis work, as well as to monitor and control the progress and quality of the deliverables. A WBS is different from project management input, which is an input to the business analysis approach, not a tool for identifying activities; BABOK, which is a guide that provides the best practices and standards for business analysis, not a tool for identifying activities; and a list of deliverables, which is an output of the business analysis approach, not a tool for identifying activities. References:
CCBA Handbook, page 15
[BABOK Guide], page 38
[Business Analysis for Practitioners: A Practice Guide], page 42
[Business Analysis: The Question and Answer Book], page 28

NEW QUESTION # 563

A business analyst (BA) is working on a set of tasks to establish a governance process for the project. The BA intends to identify who has authority and responsibility to propose changes, who should be involved in the change discussions, and how changes will be documented and communicated. Which of the following are the inputs that would help the BA complete the task?

- A. Business analysis approach and stakeholder engagement approach
- B. Governance approach and stakeholder engagement approach
- C. Governance approach and business analysis approach
- D. Stakeholder engagement approach and information management approach

Answer: A

Explanation:
The scenario describes a task that involves establishing a governance process for the project, which is a part of the business analysis planning and monitoring knowledge area. According to the CCBAHandbook and the IIBA website, the inputs for this task are the business analysis approach and the stakeholder engagement approach12. The business analysis approach defines the activities, tasks, techniques, deliverables, and roles and responsibilities for the business analysis work. The stakeholder engagement approach defines the strategies and plans for engaging and communicating with stakeholders throughout the project. These inputs provide the BA with the necessary information and guidance to identify and document the governance process for the project.

NEW QUESTION # 564

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