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1. Consider the following statements:  
1. A whole corporation or a division of a corporation  
2. A government agency or a single government department  
3. Partnerships and alliances of businesses working together, such as a consortium or supply chain

What are those examples of according to the TOGAF Standard?

A. Organizations  
B. Architectures Scopes  
C. Business Units  
D. Enterprises

**Answer:** D

**Explanation:**

According to the TOGAF Standard, an enterprise is defined as any collection of organizations that has a common set of goals and/or a single bottom line<sup>1</sup>. The examples given in the question are all types of enterprises that can be the subject of enterprise architecture<sup>1</sup>.

2. In what TOGAF ADM phase is the information map linked to other business blueprints?

A. Phase B  
B. Phase E  
C. Phase A  
D. Preliminary Phase

**Answer:** B

**Explanation:**

Phase E Explanation of Correct Answer. In Phase E (Opportunities and Solutions) of the TOGAF ADM, the information map is linked to other business blueprints such as the Business Capability Map, the Value Stream Map, and the Business Process Model<sup>2</sup>. This helps to identify and prioritize opportunities for business improvement and transformation<sup>2</sup>.

3. Which of the following best describes the relationship between business models and business architecture?

A. Business Architecture provides a conceptual summary view, whereas business models support in-depth analysis.  
B. Business Architecture breaks a business model down into the core functional elements that describe how the business works.  
C. Business models are useful for impact analysis, however Business Architecture is needed for scenario analysis.  
D. Business model development is a prerequisite for a Business Architecture development.

**Answer:** B

**Explanation:**

A business model describes how an organization creates, delivers, and captures value for its stakeholders<sup>3</sup>. A business architecture breaks a business model down into the core functional elements that describe how the business works, such as the value proposition, the customer segments, the channels, the revenue streams, the cost structure, the key resources, the key activities, and the key partnerships<sup>3</sup>.

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## The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Enterprise Architecture and the TOGAF Standard: In this topic of the OGBA-101 exam, TOGAF business architects learn about the contents of the TOGAF framework, the TOGAF Architecture Development Method (ADM), and the TOGAF Library.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>Development of a Business Architecture: This topic explains how a Business Architecture is developed with the TOGAF ADM.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>TOGAF ADM: This topic of the OGBA-101 exam gives TOGAF business architects an introduction to the TOGAF ADM, its objectives, and usage.</li></ul>
Topic 4	<ul style="list-style-type: none"><li>TOGAF Business Scenario method: The focal point of this OGBA-101 Exam Topic is the application of the TOGAF Business Scenario method.</li></ul>
Topic 5	<ul style="list-style-type: none"><li>Introduction to TOGAF Business Architecture Foundation: This topic gives aspiring TOGAF business architects basic knowledge about the Business Architecture Foundation.</li></ul>
Topic 6	<ul style="list-style-type: none"><li>Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.</li></ul>
Topic 7	<ul style="list-style-type: none"><li>Information Mapping: The topic is all about applying information mapping when developing a TOGAF Business Architecture.</li></ul>

## The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q125-Q130):

### NEW QUESTION # 125

Consider the following business capability map. where cells of a model are given different colors to represent maturity levels (note the letters G, R, Y, P also denote the colors used = Green, Red, Yellow and Purple):

Which of the following best describes this technique?

- A. Gap Analysis
- B. Perspective Analysis
- C. Heat Mapping**
- D. Capability Mapping

**Answer: C**

Explanation:

The technique shown in the example is called heat mapping. It is a technique that can be used to show a range of different perspectives on a business capability map, such as maturity, effectiveness, performance, and value or cost contribution of each capability to the business. Different attributes determine the colors of each capability on the business capability map. Heat mapping can help to identify strengths, weaknesses, opportunities, and threats in the business architecture.

### NEW QUESTION # 126

Which of the following is a benefit of Value Stream Mapping?

- A. It helps to assess an organization's effectiveness at creating, capturing, and delivering value for different stakeholders.**
- B. It helps to ensure that investments and project initiatives are prioritized and funded at a level matching with their value.
- C. It highlights the value of individual work packages needed to develop the business architecture.
- D. It helps to identify value, duplication, and redundancy across the enterprise.

**Answer: A**

**NEW QUESTION # 127**

Which approach to model, measure, and analyze business value is primarily concerned with identifying the participants involved in creating and delivering value?

- A. Lean value streams
- B. Value streams
- **C. Value networks**
- D. Value chains

**Answer: C**

Explanation:

Value networks are primarily concerned with identifying the participants involved in creating and delivering value. They focus on the interactions between different stakeholders, including customers, suppliers, partners, and internal departments. This approach helps in understanding how value is exchanged and co-created across the network, highlighting the roles and relationships that contribute to the overall value delivery.

**NEW QUESTION # 128**

In which part of a business scenario are business capabilities and value streams modeled?

- A. When identifying the human actors
- **B. When identifying the business and technology environment**
- C. When identifying, documenting and ranking the problem
- D. When identifying and documenting desired outcomes

**Answer: B**

Explanation:

In a business scenario, business capabilities and value streams are modeled when identifying the business and technology environment. Here's a detailed explanation:

Business Scenarios in TOGAF:

Business scenarios are used to capture and describe the business requirements, providing a context for the architecture development. They help in understanding the business environment, identifying problems, and defining desired outcomes.

Identifying the Business and Technology Environment:

Business Capabilities: During this phase, the architect identifies the key business capabilities required to achieve the business objectives. These capabilities represent what the organization needs to be able to do.

Value Streams: Value streams are also identified and modeled to understand how value is delivered to customers and stakeholders. They provide a high-level view of the end-to-end processes that create value.

TOGAF ADM Reference:

Phase A: Architecture Vision: In this phase, understanding the business and technology environment is crucial for defining the architecture vision. Modeling business capabilities and value streams provides a foundation for this understanding.

Phase B: Business Architecture: This phase involves a detailed analysis of business capabilities and value streams to ensure that the architecture supports the business strategy and objectives.

Importance:

Contextual Understanding: By modeling business capabilities and value streams, architects gain a comprehensive understanding of the business and technology environment. This helps in aligning the architecture with business needs and ensuring that it supports value creation.

Strategic Alignment: Identifying and modeling these elements ensures that the architecture is aligned with the strategic goals of the organization and supports its key business activities.

In summary, business capabilities and value streams are modeled when identifying the business and technology environment, providing a comprehensive understanding of how the organization operates and how the architecture can support its objectives.

**NEW QUESTION # 129**

Consider the following output from Phase A:

What is this an example of?

□

- A. Capability Map
- B. Organization Map
- C. Process Map
- D. Value Stream Map

**Answer: A**

### Explanation:

The diagram provided illustrates a Capability Map. Here's why:

\* Focus on "what" the organization does: The diagram depicts various functions and activities that the organization performs, such as "Program/Human Resource Matching," "Employee Supply and Demand Mgmt," "Benefits Management," etc. These represent the capabilities of the organization, or what it is able to do.

\* Hierarchical structure: The capabilities are organized hierarchically, with broader functions like "HR Mgmt." encompassing more specific capabilities like "Position Advertising" and "Skills Assessment." This shows how different capabilities relate to each other and contribute to higher-level functions.

\* No specific process flow: Unlike a process map or value stream map, this diagram doesn't show a sequence of steps or flow of activities. It focuses on the capabilities themselves, not how they are executed

## NEW QUESTION # 130

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