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## ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>• Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>• Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.</li></ul>

Topic 3	<ul style="list-style-type: none"> <li>• <b>Governance Implementation Lifecycle:</b> In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>• <b>COBIT Basic Concepts:</b> IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>• <b>Implementing &amp; Optimizing I&amp;T Governance Overview:</b> Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.</li> </ul>
Topic 6	<ul style="list-style-type: none"> <li>• <b>The Governance System Design Workflow:</b> The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.</li> </ul>

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## ISACA COBIT Design and Implementation Certificate Sample Questions (Q17-Q22):

### NEW QUESTION # 17

Which of the following is a design factor workflow component for determining the initial scope of a governance system?

- A. Considering the enterprise's culture
- B. Considering the enterprise's market position
- C. Considering the risk profile of the IT portfolio
- **D. Considering the risk profile of the enterprise**

**Answer: D**

Explanation:

The COBIT 2019 Design Guide defines Step 2: Determine the Initial Scope of the Governance System, which explicitly includes considering the risk profile of the enterprise as a formal design factor. The enterprise risk profile identifies the types of IT-related risks that are most significant and therefore influence which governance and management objectives should be prioritized. Enterprise culture and market position are contextual elements but are not listed as formal design factors in the initial scoping workflow. Similarly, the risk profile of the IT portfolio is a narrower operational view, whereas COBIT requires an enterprise-wide perspective to ensure governance decisions reflect overall business exposure. By analyzing the enterprise risk profile early, governance designers can identify critical areas requiring stronger controls, assurance, or capability levels. This directly impacts the initial scope by determining which objectives fall inside or outside the governance system boundary.

Therefore, considering the enterprise risk profile is a core workflow component for determining the initial governance scope.

### NEW QUESTION # 18

Which of the following is an important component for an enterprise strategy archetype of cost leadership as defined by COBIT 2019?

- A. Skills and competencies
- **B. Support for the portfolio management role with an investment office**
- C. Enterprise architect
- D. Organizational structures

**Answer: B**

Explanation:

COBIT 2019 defines enterprise strategy archetypes as a formal design factor used to tailor governance systems. One of these archetypes is cost leadership, which emphasizes operational efficiency, predictable outcomes, cost control, and disciplined investment decisions.

The Design Guide explains that for cost leadership strategies, governance systems must strongly support portfolio management and investment decision-making to ensure that resources are allocated efficiently and that spending aligns with enterprise priorities. An investment office or equivalent function enables structured evaluation, prioritization, and control of I&T-enabled investments, which is critical for maintaining low operational costs.

While skills, organizational structures, and enterprise architecture are relevant across all strategies, they are not distinguishing components for cost leadership. What differentiates cost leadership is the governance focus on financial discipline, value tracking, and investment optimization.

Therefore, support for the portfolio management role through an investment office is the most important and distinguishing component aligned with a cost leadership strategy in COBIT 2019.

### NEW QUESTION # 19

Which of the following involves numeric mapping tables created for each of the design factors?

- A. A qualitative approach
- B. An architecture design approach
- C. A risk-based approach
- **D. A quantitative approach**

**Answer: D**

Explanation:

In the COBIT 2019 Design Guide, it is clearly stated that:

"The more quantitative approach involves numeric mapping tables created for each design factor. The mapping tables quantify the descriptive values associated with each design factor, in order to indicate their correlation with governance and management objectives." These mapping tables typically contain values ranging from zero (0) to four (4), where four indicates maximum relevance of a governance or management objective with that particular design factor value, and zero indicates no relevance.

Reference:COBIT 2019 Design Guide, Section 4.3.1

### NEW QUESTION # 20

The mapping between the IT risk categories in COBIT 2019 and the governance and management objectives expresses the extent to which each of the objectives can be considered:

- **A. As a control for each risk scenario**
- B. As a risk tolerance level for each risk
- C. As an objective for each risk scenario
- D. As a risk appetite score for each objective

**Answer: A**

Explanation:

COBIT 2019 explicitly maps IT risk categories to governance and management objectives to demonstrate which objectives mitigate

or control specific risk scenarios. This mapping does not redefine objectives as risks, nor does it assign risk appetite or tolerance values. Instead, it shows the degree of control coverage each objective provides for identified IT risk categories.

The Governance and Management Objectives publication clarifies that objectives function as controls or mitigations that reduce either the likelihood or impact of risk events. This relationship supports risk-informed governance design by enabling enterprises to select and prioritize objectives based on their risk exposure.

Risk appetite and tolerance are enterprise-level decisions established by governance bodies, not attributes of individual objectives. Likewise, objectives are not risk scenarios themselves. Therefore, the mapping's purpose is to illustrate control relevance, helping enterprises design governance systems that effectively address their risk profile.

#### NEW QUESTION # 21

A CEO of a domestic enterprise plans to expand its operations globally. The CEO has selected enterprise goals using the COBIT goals cascade and has tasked the CIO with tailoring COBIT as required. After selecting the relevant alignment goals, which of the following should be the CIO's NEXT priority?

- A. Design factors
- B. Organizational structure
- C. Management objectives
- D. Management activities

**Answer: A**

Explanation:

In the COBIT 2019 framework, after selecting the relevant alignment goals, the CIO's next priority should be identifying and understanding the design factors. Design factors are crucial as they influence the tailoring of the governance system to align with the specific needs and context of the enterprise.

The COBIT 2019 Design Guide emphasizes that design factors impact the governance and management objectives and help in customizing the COBIT framework. The selection and analysis of design factors ensure that the governance system is practical and relevant to the enterprise's environment.

Design Factors in COBIT 2019 include:

- \* Enterprise Strategy: Different strategies (e.g., growth, innovation, cost leadership) require different governance approaches.
- \* Enterprise Goals: Aligning IT-related goals with overall enterprise goals.
- \* Risk Profile: Understanding the risk appetite and tolerance.
- \* I&T-Related Issues: Identifying issues specific to information and technology.
- \* Threat Landscape: Assessing external and internal threats.
- \* Compliance Requirements: Meeting legal, regulatory, and contractual obligations.
- \* Role of IT: Determining IT's role in the enterprise (e.g., support, factory, turnaround, strategic).
- \* Sourcing Model: Whether IT services are in-house, outsourced, or a combination.
- \* IT Implementation Methods: Traditional, agile, or hybrid methods used in IT initiatives.
- \* Technology Adoption Strategy: How quickly the enterprise adopts new technologies.
- \* Enterprise Size: The size of the enterprise can affect governance and management practices.

The process of tailoring COBIT involves:

- \* Analyzing Design Factors: Understanding and documenting the enterprise's design factors.
- \* Designing the Tailored Governance System: Based on the analyzed design factors, select and
- \* customize the governance and management objectives.

COBIT 2019 Implementation Guide References:

- \* COBIT 2019 Framework: Introduction and Methodology, Chapter 4. This chapter provides an overview of the COBIT goals cascade and the importance of aligning enterprise goals with IT-related goals.
- \* COBIT 2019 Design Guide, Chapter 2. This chapter describes design factors in detail and their role in tailoring the governance system.
- \* COBIT 2019 Implementation Guide, Chapter 3. This chapter outlines the steps for implementing a tailored COBIT governance system, emphasizing the importance of understanding and leveraging design factors.

Thus, the CIO should prioritize understanding the design factors to ensure the tailored COBIT governance system aligns with the enterprise's specific context and requirements. This approach ensures the governance system is both effective and efficient, addressing the unique challenges and opportunities of the enterprise.

#### NEW QUESTION # 22

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