

# Peoplecert MSP-Practitioner Questions - To Pass Exam Easily [2026]

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## MSP Exam With Complete Questions And Answers 2024

What is the purpose of the Programme Communication Plan? - correct answer. It sets out the timetable for managing stakeholder engagement

What are the Assurance Management Principles? - correct answer. Integrated - this is about how assurance reviews should be scheduled to support decision-making, from the start of the programme to the realization of the benefits.

- Linked to major decision points - for example, reviews at the end of a tranche.
- Risk-based - for example assurance activities should be focused on the areas of greatest risk
- Action and intervention - assurance is most effective when follow-up actions are taken to resolve serious issues identified through the planned assurance activity. These actions, in turn, may be the subject of further reviews.

What is the relationship between a Programme Mandate and a Programme Brief? - correct answer. The programme mandate is confirmed and then expanded into a Programme brief.

What is a Vision Led Programme? - correct answer. Comes into existence to deliver a clearly defined vision.

Sponsoring Group Responsibilities - correct answer. Specific responsibilities include the following:

- Establishing the organizational context for the programme.
- Authorise the programme mandate and the progression into Defining a Programme.
- Authorize funding.
- Resolve strategic and directional issues between programmes.
- Confirming the organization's strategic direction.
- They participate in 'end-of-tranche' reviews and approve the progress of the programme against the strategic objectives.
- Leading by example.
- As well as providing continued commitment and endorsement to the programme at communication events, they should:
- Support the senior responsible owner.
- Act as the programme's 'champion'.

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## Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> <li>Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.</li> </ul>
Topic 6	<ul style="list-style-type: none"> <li>Governance and Control: Gain an in-depth understanding of programme governance, including setting up and maintaining governance structures, accountability mechanisms and assurance processes to deliver programme success.</li> </ul>
Topic 7	<ul style="list-style-type: none"> <li>Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.</li> </ul>

## Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q124-Q129):

### NEW QUESTION # 124

Who is accountable for approval to proceed?

- A. Programme board
- B. Sponsoring Group
- C. Group of directors
- D. SRO**

**Answer: D**

### NEW QUESTION # 125

Through which document programmes establish the context in which risks will be identified and assessed and responses planned and implemented?

- A. Quality and assurance plan
- B. Programme plan
- C. Risk register**
- D. Issue register

**Answer: C**

Explanation:

The Risk Register is the key document where programmes establish the context for risk identification, assessment, and response planning. It captures all identified risks along with their evaluation and mitigation measures. The MSP Practitioner notes, "All the above information is part of Risk register," indicating that the Risk Register consolidates risk-related data essential for proactive management and decision-making throughout the programme lifecycle.

**NEW QUESTION # 126**

Which of the following is Not one of MSP defined levels of stakeholder engagement?

- A. Active Consultation
- B. Maintain Interest
- C. Keep informed
- D. **Formally Approve**

**Answer: D****NEW QUESTION # 127**

Select the best option defined by following sentence: 'Action of carrying out the coordinated organization, direction and implementation of dossier of projects and transformation activities to achieve desired outcomes'

- A. Organizational Management
- B. Project Management
- C. **Programme Management**
- D. Portfolio Management

**Answer: C**

Explanation:

Programme Management is defined as "the action of carrying out the coordinated organization, direction and implementation of a dossier of projects and transformation activities to achieve outcomes and realize benefits of strategic importance to business." This definition emphasizes the coordinated approach to managing multiple related projects and transformation activities together, rather than in isolation, to ensure strategic objectives are met and benefits are realized. It distinguishes programme management from project management, which focuses on individual projects, and portfolio management, which handles selection and prioritization rather than delivery.

**NEW QUESTION # 128**

Programme needs to create a working environment that is both robust and flexible enough to be able to cope with frequent and sometimes radical changes of boundary. Which programme management principle suggests this?

- A. Adding value
- B. Leading change
- C. **Remaining aligned with corporate strategy**
- D. Envisioning and communicating better future

**Answer: C****NEW QUESTION # 129**

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