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Topic	Details
Topic 1	<ul style="list-style-type: none">Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively.
Topic 2	<ul style="list-style-type: none">Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.

Topic 3	<ul style="list-style-type: none"> Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.
Topic 4	<ul style="list-style-type: none"> Risk and Issue Management: Acquire advanced knowledge of identifying, assessing and managing risks and issues that can impact a programme's success.

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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q128-Q133):

NEW QUESTION # 128

Who is accountable for confirming programme closure?

- A. Sponsoring group
- B. Programme Manager
- C. SRO**
- D. BCM

Answer: C

Explanation:

The Senior Responsible Owner (SRO) is accountable for confirming programme closure. This responsibility involves assessing whether the programme's Business Case objectives and benefits have been satisfactorily met or if the programme is no longer viable. The MSP Practitioner states: "SRO will confirm programme closure if business case is satisfied or unviable." The SRO ensures that all closure criteria, including benefit realization, risk mitigation, and stakeholder expectations, are addressed before formally closing the programme.

While the Programme Manager manages the operational closure tasks and the Sponsoring Group provides governance oversight, ultimate closure accountability rests with the SRO to ensure a controlled and successful programme conclusion aligned to strategic goals.

The Business Change Manager (BCM) supports by confirming benefits status but does not hold closure authority.

This clarity in accountability prevents premature or inappropriate programme termination and ensures a thorough and accountable close-out process.

NEW QUESTION # 129

Which of following is not a principal control for managing the tranches?

- A. Dependency management**
- B. Business Case
- C. Benefit Review
- D. Business Case

Answer: A

NEW QUESTION # 130

The project manager for the Customer Processes Project has heard a rumour that Web 'n' Go is having financial difficulties. If this company becomes bankrupt, they will not be able to supply the agreed customer web-based portal services which are required to enable the single customer services call centre. The programme manager has added this risk to the programme risk register. Is this action by the programme manager an appropriate application of the 'design' theme, and why?

- A. Yes, because projects should escalate risks that could affect the project's objectives to the programme manager
- B. No, because this is just a rumour and no action is needed until Web 'n' Go is actually bankrupt
- **C. No, because the vision and target operating model should be developed as part of the 'design' theme**
- D. Yes, because the web-based portal services are needed to reduce staff levels and associated costs

Answer: C

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

This question tests the boundary between the Design Theme and the Risk Theme. While the programme manager is doing the right thing by recording a risk (as it affects a critical capability), the question asks if this is an application of the Design Theme.

In MSP 5th Edition, the Design Theme specifically covers the creation and maintenance of the Vision, the Benefit Framework, and the Target Operating Model. It is about defining what is being built. The Risk Theme

, on the other hand, is about managing the uncertainties that might prevent the design from being realized.

Option C is the correct answer because the scenario describes an act of Risk Management, not an act of Design. While the bankruptcy of a supplier would definitely impact the programme's ability to achieve its design, the act of putting it on a risk register is a procedural step within the Risk Theme. The Design Theme's primary purpose is to ensure the programme is designed to deliver the required transformation. A rumour about a supplier's bankruptcy is a classic external risk that sits firmly within the risk management framework.

NEW QUESTION # 131

The project team working on the Training Project in Tranche 3 needs to understand the new processes and knowledge required by staff members to develop a coherent set of training materials. The project team also needs to know the skills and qualifications for each role, and any new processes. The project manager is concerned that some of the documentation provided is outdated and does not now reflect the current processes being developed.

Which aspect of information management, if applied correctly, is MOST LIKELY to address these concerns?

- A. Integrity
- **B. Version control**
- C. Access control
- D. Storage

Answer: B

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Knowledge Theme in MSP 5th Edition emphasizes the importance of managing information effectively to support decision-making and delivery. Information management ensures that data is reliable, accessible, and accurate. When a project team is dealing with "outdated" documentation that fails to reflect "current processes," the fundamental failure lies in the tracking of changes and the identification of the most recent authorized state of the information.

Option D, Version Control, is the specific aspect of information management designed to address this issue.

Version control involves identifying different iterations of a document and ensuring that users are working with the correct, most up-to-date version. In a complex programme like UU's, where processes are evolving across multiple projects and tranches, robust version control is essential to prevent rework and ensure that training materials (and other outputs) are aligned with the actual capabilities being delivered. While Integrity (Option B) is about the accuracy of the data itself, version control is the mechanism that manages the lifecycle of that data and prevents the use of obsolete information. Effective version control ensures that the "current processes" being developed are captured in a way that is visible and verifiable for all dependent projects, such as the Training Project.

NEW QUESTION # 132

Who is accountable for confirming programme closure?

- A. Sponsoring group
- B. Programme Manager
- C. SRO
- D. BCM

Answer: C

NEW QUESTION # 133

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