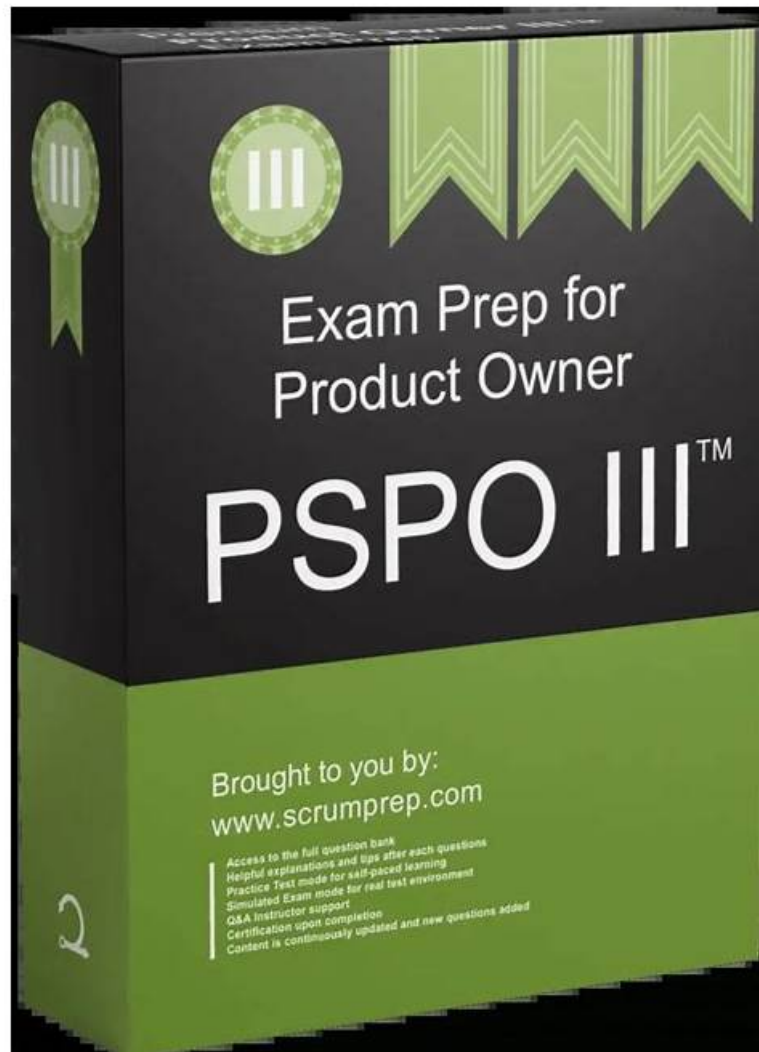


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Scrum Professional Scrum Product Owner III Sample Questions (Q63-Q68):

NEW QUESTION # 63

You are a Product Owner for an organization that develops and builds products for clients. A potential client insists on having a fixed-date, fixed-scope, fixed-budget project. How would you respond?

What is one advantage and one disadvantage of running projects that have a fixed date, scope, and budget?

Answer:

Explanation:

Response for fixed-date, fixed-scope, and fixed-budget:

1. Learn and understand why the date, scope, and budget is fixed
2. Help the stakeholders understand that there are levels of uncertainty when working on complex adaptive problems. For example, the cone of uncertainty
3. When expectations are clear and everyone is on the same page, collaboratively come up with different options. For example, funding releases or Sprints in order to manage expectations One advantage of a fixed date, scope, and budget:

The date, scope, and budget constraints are known upfront

One disadvantage of a fixed date, scope, and budget:

Flexibility and agility is reduced and the risk of building something users don't want increases

For this answer, it is explored the differences between traditional and agile product development, observe that is important to describe advantages and disadvantages for the traditional format as it also can create value, and remember, there is no silver-bullet for a product development, neither traditional or agile, the main gain is that an agile approach support rapid adaptation and better team collaboration

NEW QUESTION # 64

In the context of Scrum, which of the following are considered feedback loops?
(choose all that apply)

- A. Release planning
- B. Sprint Retrospective
- C. Sprint Review
- D. Daily Scrum

Answer: B,C,D

Explanation:

Release planning is not an event in Scrum

NEW QUESTION # 65

True or False: The Product Owner is responsible for selecting enough work for the Sprint.

- A. False, it is the Scrum Master,s responsibility.
- B. True, but only after confirming the Scrum Team,s capacity for the Sprint.
- C. True.
- D. True, as to what was committed to the stakeholders for the Sprint.
- E. False.
- F. False, the Project Manager is responsible for the capacity and workload.

Answer: E

Explanation:

Scrum Guide

Sprint Planning initiates the Sprint by laying out the work to be performed for the Sprint. This resulting plan is created by the collaborative work of the entire Scrum Team

NEW QUESTION # 66

It is the Product Owner's responsibility to write acceptance criteria for all User Stories so that he can validate when an item is fully done.

(choose the best answer)

- A. True
- B. It depends
- C. False

Answer: C

Explanation:

Acceptance criteria and User Stories are complementary techniques that help to capture customer's requirements, however, they are not part of Scrum.

NEW QUESTION # 67

Which of the following would NOT be discussed at the Sprint Retrospective?

(Choose two answers)

- A. The Definition of Done.
- B. The features delivered in the Sprint.
- C. Improvements to the working process.
- D. Sprint Backlog for the upcoming Sprint.

Answer: B,D

Explanation:

Scrum Guide

The purpose of the Sprint Retrospective is to plan ways to increase quality and effectiveness.

The Scrum Team inspects how the last Sprint went with regards to individuals, interactions, processes, tools, and their Definition of Done. Inspected elements often vary with the domain of work. Assumptions that led them astray are identified and their origins explored. The Scrum Team discusses what went well during the Sprint, what problems it encountered, and how those problems were (or were not) solved.

The Scrum Team identifies the most helpful changes to improve its effectiveness. The most impactful improvements are addressed as soon as possible. They may even be added to the Sprint Backlog for the next Sprint.

NEW QUESTION # 68

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