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The MSP Foundation Exam is designed for individuals who are responsible for managing programs or who are interested in pursuing careers in program management. MSP-Foundation exam covers a range of topics, including MSP principles, governance, leadership, benefits management, stakeholder engagement, and risk management. MSP-Foundation Exam comprises 75 multiple-choice questions, and candidates have 60 minutes to complete it. The passing score for the exam is 50% or more.

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## **100% Pass Quiz 2026 Useful Peoplecert MSP-Foundation: MSP Foundation Exam (5th Edition) Real Question**

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their careers in program and project management.

## Peoplecert MSP Foundation Exam (5th Edition) Sample Questions (Q98-Q103):

### NEW QUESTION # 98

Which statement about knowledge is CORRECT?

- A. It is a delivery mode that enables identification of waste and the work to eliminate this
- **B. It usually only becomes explicit when there is an investment of effort**
- C. It provides confidence to the sponsoring group that the programme will meet its objectives
- D. It is an activity that is required to achieve some aspect of the programme

**Answer: B**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

Knowledge in MSP includes both explicit and tacit forms. Tacit knowledge is typically unstructured and not easily articulated, and often only becomes explicit when deliberate effort is made to capture or document it.

MSP Foundation, 5th Edition describes:

"Tacit knowledge usually only becomes explicit when individuals invest effort in capturing and sharing it." Therefore, option C is correct.

### NEW QUESTION # 99

Which is a purpose of the dependency network diagram?

- A. To show how dependent the programme is on the support from a specific stakeholder
- **B. To show how the start of transition depends on the completion of several project outputs**
- C. To show how a programme depends on a specific risk impact occurring
- D. To show what reports the programme will depend on to make key decisions

**Answer: B**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

A dependency network diagram shows the sequence and interdependencies between outputs and transition events-highlighting how one activity's timing or completion affects another.

As per MSP Foundation, 5th Edition:

"It visually represents how the successful start of transition activities depends on the delivery of specific project outputs and changes in capability." Thus, option C is correct.

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### NEW QUESTION # 100

How does the 'knowledge' theme apply the principle 'lead with purpose'?

- A. By encouraging a culture of continual improvement demonstrating the value added by programme management
- B. By giving knowledge to people, so that teams from multiple organizations work effectively together
- C. By making knowledge as clear as possible so that teams can adapt to new experiences
- **D. By effectively creating and sharing knowledge, so that everyone can do their best work**

**Answer: D**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

The 'lead with purpose' principle is about ensuring clarity of vision and empowering teams to act in alignment with it. The 'knowledge' theme supports this by ensuring that all participants have access to the information and learning needed to perform their roles effectively and purposefully.

MSP Foundation, 5th Edition states:

"Effective knowledge management enables individuals and teams to do their best work in support of the programme's purpose."

Thus, the correct answer is D.

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### NEW QUESTION # 101

Which activity occurs during the 'design the outcomes' process?

- A. The programme mandate is developed into a coherent programme brief
- **B. A plan is designed of how the outcomes will be achieved through delivery of projects**
- C. Each individual benefit is described in a detailed benefits profile
- D. A plan is developed to ensure that capability is delivered at an appropriate pace

**Answer: B**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

The "Design the Outcomes" process focuses on creating a vision and target operating model that describes how the outcomes and benefits will be achieved. It includes designing a coherent plan for delivering these outcomes through various projects and enabling activities.

MSP Foundation, 5th Edition states:

"Design the outcomes defines how the outcomes will be achieved and measured, and describes the delivery architecture, including the set of projects and other work that will deliver the capabilities." Thus, option D is correct.

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### NEW QUESTION # 102

Which role would be MOST LIKELY to initiate assurance reviews of project performance?

- A. Senior responsible owner
- **B. Programme manager**
- C. Business change manager
- D. Programme office

**Answer: B**

### NEW QUESTION # 103

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