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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q71-Q76):

NEW QUESTION # 71

What can be used to assess and document the current state of PPM functions?

- A. P3O vision
- B. Complexity modelling
- **C. P3M3 assessments**
- D. Capacity planning for resource management

Answer: C

Explanation:

The P3O Foundation (2013) manual identifies P3M3 assessments as the tool to assess and document the current state of PPM functions. Section 6.1.2 states, "P3M3 assessments are used to evaluate and document the current maturity and capability of PPM functions within an organization, providing a baseline for improvement." This differs from capacity planning (A), complexity modelling (B), or P3O vision (C), which serve other purposes. The 2013 edition highlights P3M3's role in benchmarking, supporting P3O's implementation by identifying gaps. This ensures a data-driven approach to enhancing PPM maturity.

Reference: P3O Foundation (2013) manual, Section 6.1.2, AXELOS.

NEW QUESTION # 72

Which P3O capability is MOST likely to result in being able to stop inappropriate programmes?

- A. Reduction in resource
- B. Increased ability to bundle related requests for change for programmes
- C. Reduction in overheads dealing with conflicting resources
- D. Ongoing alignment of programmes with strategic objectives and targets

Answer: D

Explanation:

The P3O Foundation (2013) manual indicates that ongoing alignment with strategic objectives is the capability most likely to stop inappropriate programmes. Section 2.2.3 states, "Ongoing alignment of programmes with strategic objectives and targets enables the P3O to identify and terminate initiatives that no longer support organizational goals." This contrasts with resource reduction (A), overhead reduction (C), or bundling requests (D), which address efficiency or coordination rather than strategic fit. The 2013 edition emphasizes this alignment as a core P3O function, ensuring resources focus on value-adding initiatives. This capability enhances governance effectiveness.

Reference: P3O Foundation (2013) manual, Section 2.2.3, AXELOS.

NEW QUESTION # 73

Which of the following statements about how a P3O should integrate with the wider organization are true?

1. Operates independently of other functions within the organization
2. Typically relies on dedicated full-time resources to provide financial functions needed

- A. Only 1 is true
- B. Both 1 and 2 are true
- C. Only 2 is true
- D. Neither 1 or 2 is true

Answer: D

Explanation:

The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time resources for financial functions, making both statements false. Section 5.1.2 states, "The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework.

Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

NEW QUESTION # 74

Which P3O model features a single permanent office providing strategic planning and portfolio support?

- A. Virtual Office
- B. P3O model with Hub Portfolio Offices
- C. Flexible resource pool
- D. Organization Portfolio Office

Answer: D

Explanation:

The Organization Portfolio Office (OPO) is a single permanent office designed to provide strategic planning and portfolio support, as per the P3O Foundation (2013) manual. Section 5.3.2 states, "The Organization Portfolio Office is a centralized, permanent entity that delivers strategic planning, portfolio prioritization, and oversight across the organization." This contrasts with Hub Portfolio Offices (A), which are decentralized with local support, Virtual Offices (C), which are temporary and flexible, and Flexible Resource

Pools (D), which focus on resource allocation rather than strategic functions. The 2013 edition highlights the OPO's role in aligning the entire change portfolio with organizational strategy, making it the correct model for this purpose. This centralized approach ensures consistent governance and decision-making.

Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 75

Which is a delivery support function?

- A. Provide a flexible resource pool
- B. Train and coach PPM staff
- C. Report portfolio performance through management dashboards
- D. Develop standard processes for producing Business Cases

Answer: C

Explanation:

The P3O Foundation (2013) manual identifies reporting portfolio performance through management dashboards as a delivery support function. Section 7.2.1 states, "Delivery support functions include reporting portfolio performance using management dashboards to provide real-time insights to stakeholders." This differs from training (B), resource provision (C), or process development (D), which are capacity or strategic functions. The 2013 edition emphasizes this reporting role to support ongoing project and programme delivery, ensuring visibility and control. This enhances operational effectiveness.

Reference: P3O Foundation (2013) manual, Section 7.2.1, AXELOS.

NEW QUESTION # 76

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