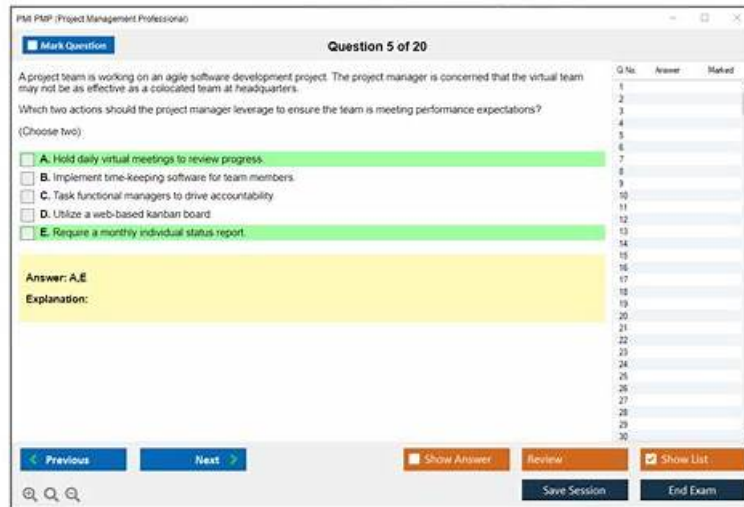


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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q71-Q76):

NEW QUESTION # 71

Which of the following best describes "value engineering"?

- A. Reviewing project design and construction for cost-saving alternatives without compromising function
- B. Reducing the project schedule by adding labor
- C. Eliminating structural components to reduce cost
- D. Increasing the project scope to add value

Answer: A

Explanation:

Value engineering is a systematic method to improve the value of a project by analyzing functions and identifying cost-saving alternatives without sacrificing performance or quality. It encourages collaboration between design and construction teams and is often conducted during design development or early construction documents phase. ARE 5.0 PjM highlights value engineering as a

risk and cost management tool.

NEW QUESTION # 72

□ Prior to the project kick-off, the architect requests to add an additional week of review time to the schedule for each design submission for coordination with their consultants. Based on the schedule provided, what is the earliest start date for construction with the additional review periods?

- A. October 11
- **B. October 25**
- C. November 1
- D. October 4

Answer: B

Explanation:

There are three phases with design submissions:

SD 30%

DD 60%

CD 90%

Adding 1 extra week for review to each of those phases results in 3 additional weeks total.

Original end of Bidding/Negotiation = October 4 # Add 3 weeks = October 25 Coordinating review time with consultants is a best practice and should be reflected in planning deliverables.

Reference: NCARB ARE 5.0 Handbook - PJM Content Area 3: Project Work Planning AIA Best Practices on project scheduling

NEW QUESTION # 73

□ Design Firm ABC is awarded two projects, but they do not have enough staff to support the execution of both projects due to unexpected staffing issues. ABC is deciding if they need to hire staff from an outside firm to execute the projects. Which one of the following sets of staff members would adequately support ABC's staffing needs?

- A. 2 Designers
- B. 1 Designer, 1 Drafter
- **C. 1 Lead Architect, 1 Drafter**
- D. 2 Drafters

Answer: C

Explanation:

Comprehensive Detailed Explanation:

From the schedule:

Total lead architect hours needed = $16 + 24 = 40$ hrs/week

Firm ABC only has 50% of 1 Lead Architect = 20 hrs/week # Needs 20 hrs more Total drafter hours needed = $80 + 80 = 160$

hrs/week Firm ABC has 3 Drafters at 100% = $3 \times 40 = 120$ hrs/week # Needs 40 hrs more Thus, the firm needs 1 Lead Architect (for 20 hrs) and 1 Drafter (for 40 hrs) from the augmenting firm to meet the requirement.

References:

NCARB ARE 5.0 PJM Handbook - Staffing plans and workload balancing

NEW QUESTION # 74

During the predesign phase of a project, the architect discovers that the owner's budget is insufficient to meet the program requirements.

Which of the following should the architect do?

- A. Scale down the program to meet the budget.
- **B. Inform the owner that the project as budgeted is not feasible.**
- C. Recommend that the owner complete the project in two phases.
- D. Advise the owner to increase the budget.

Answer: B

Explanation:

Comprehensive Detailed Explanation:

During the predesign or programming phase, it is the architect's responsibility to advise the owner when the scope and budget are misaligned. The correct professional approach is to notify the owner that the program cannot be met within the current budget. Solutions (phasing or budget increase) may be discussed after this acknowledgment. The architect should not unilaterally scale down the program without owner input.

References:

NCARB ARE 5.0 Handbook - Budget evaluation in Programming/Predesign

NEW QUESTION # 75

Which project delivery method allows the owner to engage the architect, contractor, and key consultants in a single collaborative contract?

- A. Design-Build
- **B. Integrated Project Delivery (IPD)**
- C. Design-Bid-Build
- D. Construction Manager at Risk (CMAR)

Answer: B

Explanation:

Integrated Project Delivery (IPD) is a project delivery method characterized by a single, multiparty contract involving the owner, architect, contractor, and key consultants. IPD promotes early collaboration, shared risk/reward, and transparency to optimize project outcomes. This contrasts with traditional methods like Design-Bid-Build where contracts are separate. ARE 5.0 PjM includes IPD as a critical topic, focusing on teamwork, roles, and responsibilities unique to this delivery method.

NEW QUESTION # 76

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