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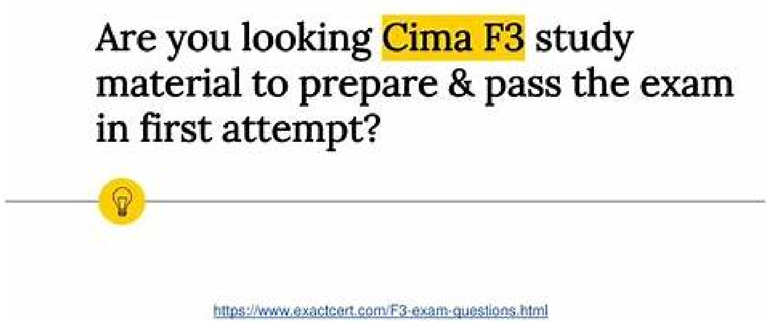

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CIMA F3 Financial Strategy Sample Questions (Q178-Q183):

NEW QUESTION # 178
Which THREE of the following are likely to be strategic reasons for a horizontal acquisition?

- A. Reduction of competition
- B. Acquisition of an undervalued company
- C. To achieve economies of scale
- D. Reduction of risk by building a larger portfolio
- E. To secure key parts of the value chain

Answer: A,B,C

NEW QUESTION # 179
A company has a loss-making division that it has decided to divest in order to raise cash for other parts of the business.
The losses stem from a combination of a lack of capital investment and poor divisional management.
The loss-making division would require new capital investment of at least $20 million in order to replace worn out and obsolete

assets.
If this investment was carried out, the present value of the future cashflows, excluding the investment expenditure, is expected to be $15 million.
Which TWO of the following divestment methods are most likely to be suitable for the company?

- A. Trade sale
- B. Management buy-out
- C. Liquidation
- D. Spin-off
- E. De-merger

Answer: A,C

NEW QUESTION # 180
Extracts from a company's profit forecast for the next financial year as follows:
Since preparing the forecast, the company has decided to return surplus cash to shareholders by a share repurchase arrangement.
The share repurchase would result in the company purchasing 20% of the 1,250 million ordinary shares currently in issue and canceling them.
Assuming the share repurchase went ahead, the impact on the company's forecast earnings per share will be an increase of:

- A. $0.125
- B. $0.175
- C. $0.200
- D. $0.100

Answer: D

Explanation:
Earnings attributable to ordinary shareholders = profit after preference dividend = $500m.
Current number of shares = 1,250m.
Current EPS = 500 / 1,250 = $0.40 per share.
Share repurchase: 20% of 1,250m = 250m shares bought back and cancelled.
New number of shares = 1,250m # 250m = 1,000m shares.
Assuming profit is unchanged:
New EPS = 500 / 1,000 = $0.50 per share.
Increase in EPS = 0.50 # 0.40 = $0.10 # $0.100.

NEW QUESTION # 181
The competition authorities are investigating the takeover of Company Z by a larger company, Company Y.
Both companies are food retailers.
The takeover terms involve using a part cash, part share exchange means of payment.
Company Z is resisting the bid, arguing that it undervalues its business, while lobbying extensively among politicians to sway public opinion against the bidder.
Which of the following actions by Company Y is most likely to persuade the competition authorities to approve the acquisition?

- A. Company Y undertakes to pass on any cost savings to customers.
- B. Company Y increases the cash element of its bid offer.
- C. Company Y agrees to dispose of specified outlets which geographically overlap those of Company Z.
- D. Company Y guarantees to preserve employment at its cental distribution depot.

Answer: C

Explanation:
Competition authorities focus primarily on market structure and competition, not on whether the bid is generous or on employment promises. Their concern is: Will this merger substantially lessen competition?
In food retailing, a key issue is local market concentration - for example, a single group owning too many supermarkets in particular towns or regions. A classic remedy is for the bidder to divest overlapping outlets so that effective competition remains.
B). Agreeing to dispose of specified outlets which overlap geographically directly addresses the competition authority's main concern and is the standard structural remedy used in practice.

A (more cash) is irrelevant to competition issues.
C (job guarantees) is mainly a political/employment concern, not an antitrust one.
D (promise to pass on cost savings) is difficult to monitor and enforce and is normally viewed as less credible than structural remedies.
So the action most likely to persuade the competition authorities is B.

NEW QUESTION # 182
Which THREE of the following long term changes are most likely to increase the credit rating of a company?

- A. A decrease in the (Net debt) / (Earnings before interest, tax, depreciation and amortisation) ratio.
- B. An increase in the free cashflow generated from operations.
- C. An increase in the interest cover ratio.
- D. A decrease in the dividend cover ratio.
- E. A decrease in the (Book value of debt) / (Book value of equity) ratio.

Answer: A,B,C

Explanation:
We're looking for long-term changes that would improve a company's credit rating (i.e. reduce perceived credit risk and increase capacity to service debt):
A). Increase in interest cover (EBIT / interest) # higher coverage, safer for lenders # positive.
B). Decrease in (Net debt)/(EBITDA) # lower leverage relative to earnings # positive.
C). Increase in free cash flow from operations # more internally generated cash to pay interest and repay debt # positive.
D). Decrease in (Book debt)/(Book equity) is also a good sign in reality, but the question restricts us to three; exam focus is usually on coverage and cash flow-based ratios, so A, B and C are the best three.
E). Decrease in dividend cover (earnings / dividend) means paying a larger proportion of earnings out as dividends # less retained profit and weaker protection for creditors # negative for credit rating.
So the three most likely to improve the rating: A, B, C.

NEW QUESTION # 183
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