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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q16-Q21):

NEW QUESTION # 16

Which is NOT a Scrum Value?

- A. Openness
- B. Commitment

- C. Focus
- **D. Drive**

Answer: D

Explanation:

Comprehensive and Detailed Explanation (concise, policy-compliant):

Scrum is built on five explicit values that guide behavior and decisions: Commitment, Focus, Openness, Respect, and Courage.

These values support Scrum's empirical foundations—transparency, inspection, and adaptation—by fostering trust, candor, and accountability within the team and with stakeholders. "Commitment" underscores owning goals and the Definition of Done; "Focus" directs effort toward Sprint and Product Goals; "Openness" encourages visibility of work and issues; "Respect" sustains a collaborative, professional environment; and "Courage" enables tackling hard problems and being transparent about progress and impediments. "Drive" is not one of the five Scrum values. While individual motivation matters, Scrum emphasizes collective commitment and sustainable pace over generic notions of "drive." Therefore, among the options provided, Drive is the one that is not a Scrum value.

NEW QUESTION # 17

Which of the following statements about stakeholder identification are true?

- * Stakeholder identification is based on the anticipated impact of change.
- * Stakeholder identification begins with stakeholder mapping.

- A. Neither 1 nor 2 is true.
- B. Only 2 is true.
- **C. Both 1 and 2 are true.**
- D. Only 1 is true.

Answer: C

Explanation:

* Statement 1: Correct. Identifying stakeholders involves analyzing who will be impacted by the change and their level of influence.

* Statement 2: Correct. Stakeholder mapping is a tool used to visualize and prioritize stakeholders based on their influence and interest.

Key AgilePM Concepts Referenced:

* Stakeholder Mapping and Identification: AgilePM Handbook, Chapter 5, Section 5.5.

NEW QUESTION # 18

Which statement applies to the DSDM process?

- A. DSDM projects can deliver the phases in the DSDM process in any order
- B. Provides an approach that can be used for all projects without change
- C. Does not require the elaboration of supporting products for complex projects
- **D. Can be configured and calibrated to cater for light or strong governance**

Answer: D

Explanation:

The DSDM process can indeed be configured and calibrated to cater for a range of projects, from those requiring light governance to those needing stronger governance¹. This flexibility allows the DSDM process to be tailored to the specific needs of the project, ensuring that the right balance between control and agility is achieved¹.

NEW QUESTION # 19

When building a change delivery scorecard, which of the different views on value are achieved through a measurable increase in sales?

- A. Learning & Growth.
- B. Internal.
- **C. Financial.**
- D. Customer.

Answer: C

Explanation:

* Financial: A measurable increase in sales reflects improved financial performance, making it a financial metric. Financial views in a change delivery scorecard often include profitability, revenue growth, and ROI-all of which are influenced by sales increases.

* Customer, Internal, Learning & Growth: These are equally important views but do not directly relate to sales performance. For instance:

* Customer View: Focuses on customer satisfaction and loyalty.

* Internal View: Addresses process efficiency.

* Learning & Growth View: Pertains to employee development and organizational innovation.

Key AgilePM Concepts Referenced:

* Scorecard and Value Metrics: AgilePM Handbook, Section 2.5.3.

NEW QUESTION # 20

Identify the missing word in the following sentence.

The Business Sponsor is known as the project [?] because they are committed to the solution and the delivery approach.

- A. Governor
- **B. Champion**
- C. Visionary
- D. director

Answer: B

Explanation:

The missing word in the sentence is "Champion". The Business Sponsor is known as the project Champion because they are committed to the solution and the delivery approach³⁴. This role is crucial as it provides the strategic direction and controls the funding/budget for the project¹.

NEW QUESTION # 21

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