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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q12-Q17):

NEW QUESTION # 12

What role normally facilitates the Daily Stand.up?

- A. Technical Advisor
- **B. Team Leader**
- C. Project manager
- D. Business Advisor

Answer: B

NEW QUESTION # 13

When would stopping a project demonstrate good financial governance?

- **A. When the Business Sponsor cannot justify further funding in business terms**
- B. When the Solution Architect thinks the business solution has been optimized
- C. When the Scrum Teams are failing to collaborate effectively and productivity declines
- D. When the Project Manager reports a predicted overspend or late completion

Answer: A

Explanation:

AgilePM requires continued business justification. The Business Sponsor owns the investment decision and ensures funding remains warranted by expected benefits, value, and risk. If, at any point, the Sponsor cannot justify further funding in business terms—for example, the benefits have diminished, risk has escalated beyond tolerance, or opportunity costs are too high—stopping the project (or pivoting) is sound financial governance. Reports of overspend, lateness, or team dysfunction (options C and D) are important signals, but they trigger re-planning and decision-making; they are not, by themselves, the governance criterion. Architectural opinions (A) do not substitute for business justification. The decisive governance action is to halt funding when the Business Case no longer holds, safeguarding organizational resources.

NEW QUESTION # 14

If two separate development teams are required to work on the same project, how will this be managed?

- A. Each team will have a different Business Visionary
- B. There will be two projects with different project roles
- C. Each team will need a different Scrum Master
- **D. Both teams can share the same Product Owner**

Answer: D

Explanation:

Comprehensive and Detailed 150-300 words Explanation (paraphrased from Scrum & AgilePM practice):

When multiple teams build a single product within one project, effective backlog ownership and value alignment are critical. Scrum practice and AgilePM when combined with Scrum supports one Product Owner for the product, even when several teams deliver increments in parallel. A single Product Owner preserves a single ordered Product Backlog, unified priorities, and consistent acceptance criteria, minimizing conflicts and dependency churn. Each team may have its own Scrum Master to optimize facilitation and impediment removal locally, but the essential management mechanism for cross-team coherence is shared product ownership (one Product Owner) paired with lightweight cross-team planning and frequent integration. Splitting into two separate projects (with separate roles) for one product typically fragments value flow and complicates governance. Likewise, mandating different Business Visionaries per team dilutes accountability for the product outcome. Hence, the preferred and most effective approach is that both teams share the same Product Owner to maintain a single value and prioritization voice.

NEW QUESTION # 15

What does DSDM refer to the Minimum Usable Subset?

- A. All requirements in the functional specification
- B. Those requirements that have passed user acceptance testing
- C. The Must, Should and Could have requirements
- **D. The Must Have requirements**

Answer: D

Explanation:

In DSDM, the Minimum Usable Subset refers to the "Must Have" requirements as defined by the MoSCoW prioritization¹. This subset ensures that the project delivers the core functionalities that are critical for the system to be considered useful and viable².

NEW QUESTION # 16

Which of the following statements about positive characteristics of an effective change team (Lencioni) are true?

* Members should be encouraged to draw attention to colleagues' failures to meet commitments.

* Conflict should be avoided to maintain good relationships.

- A. Only 1 is true.
- B. Only 2 is true.
- C. Neither 1 nor 2 is true.
- D. Both 1 and 2 are true.

Answer: C

Explanation:

* Statement 1: Incorrect. While accountability is important, it should be addressed constructively, not by drawing attention to failures in a punitive way.

* Statement 2: Incorrect. Constructive conflict is essential for innovation and problem-solving.

Avoiding conflict entirely can lead to unresolved issues and reduced performance.

Key AgilePM Concepts Referenced:

* Team Dynamics and Conflict Management: AgilePM Handbook, Chapter 5, Section 5.5.

NEW QUESTION # 17

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