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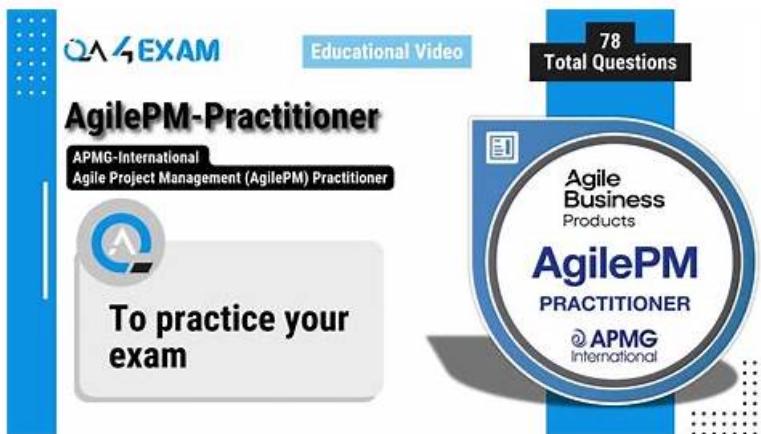
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APMG-International AgilePM-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	• People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.
Topic 2	• Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.
Topic 3	• Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.

Topic 4	• Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.

APMG-International Agile Project Management (AgilePM) Practitioner Exam Sample Questions (Q109-Q114):

NEW QUESTION # 109
Answer the following question about how risks will be reduced on the Hoy Hall Hotel project through successful application of the DSDM Principles.

Column 1 lists a selection of project risks identified on the Hoy Hall Hotel project. Column 2 is a list of the DSDM Principles. For each risk in Column 1, select from Column
2 the DSDM Principle which, if applied appropriately, would MOST help to reduce or mitigate that risk.
Each selection from Column 2 can be used once, more than once or not at all.

#	Column 1		Column 2
1.	The 'Hoy for Hoy Hall' Action Group may cause delay to the project if they are not kept updated on how the finished rooms are going to look.	A.	Focus on the business need
		B.	Deliver on time
2.	Timber Tigers will ensure that the front rooms are finished and approved by the end of Timebox A.	C.	Collaborate
3.	The Architecture Angels IT support team may require more detail up front in order to approve the initial design for the new online reservation system.	D.	Never compromise quality
		E.	Build incrementally from firm foundations
4.	The morale of the Solution Development Team may be adversely affected if the external web design specialist is not a team player.	F.	Develop iteratively
		G.	Communicate continuously and clearly
5.	Empowering the Solution Development Team to manage themselves on a day-to-day basis may result in the Project Manager losing sight of what activities are being carried out, by whom and when.	H.	Demonstrate control

Answer:

Explanation:

Explanation:

Here are the DSDM Principles that would most help to reduce or mitigate the listed risks:
* The 'Hoy for Hoy Hall' Action Group may cause delay to the project if they are not kept updated on how the finished rooms are going to look.
* G. Communicate continuously and clearly
* Timber Tigers will ensure that the front rooms are finished and approved by the end of Timebox A.
* E. Build incrementally from firm foundations
* The Architecture Angels IT support team may require more detail up front in order to approve the initial design for the new online reservation system.
* A. Focus on the business need
* The morale of the Solution Development Team may be adversely affected if the external web design specialist is not a team player.
* C. Collaborate
* Empowering the Solution Development Team to manage themselves on a day-to-day basis may result in the Project Manager losing sight of what activities are being carried out, by whom and when.
* H. Demonstrate control

NEW QUESTION # 110

Using the Project Scenario and the additional information provided for
this question in the Scenario Booklet, answer the following question
about assigning the Agile Project Management team roles within this
project.
Lines 1 to 5 in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate option, from options A to E. that applies. Each option can be used once, more than once or not at all.

Option	Assertion	Reason	
A	True	True	AND the reason explains the assertion
B	True	True	BUT the reason does not explain the assertion
C	True	False	
D	False	True	
E	False	False	

Answer:

Explanation:

Option	Assertion	Reason	
A	True	True	AND the reason explains the assertion
B	True	True	BUT the reason does not explain the assertion
C	True	False	
D	False	True	
E	False	True	

Explanation:
The activities from Column 1 should be performed in the following steps from Column 2, according to the iterative development process:
* Create the data entry screen for entering coffee bar details needed for a quotation.Selection: B.
ActionExplanation: Creating the data entry screen is part of the 'Action' step in iterative development, where the actual product or a part of it is being constructed.
* Enter numbers into a text-only field to see how the web page behaves.Selection: A. Thought Explanation: Testing how the web page behaves by entering data is part of the 'Thought' step, which includes reviewing and evaluating the work done, testing, and reflecting on the outcomes.
* Discuss the requirements of the new coffee bar insurance web page and agree which data fields are important.Selection: C.
ConversationExplanation: Discussing and agreeing on the requirements is part of the 'Conversation' step, which involves interactions between team members and stakeholders to understand and define what needs to be built.

NEW QUESTION # 111

The Timebox to deliver the online reservation system through the Hoy Hall website has experienced a major issue. During Timebox C a test was completed to simulate an attack on the financial element of the online reservation system, with the intention of finding security weaknesses. It was found that it was potentially possible to gain access to the system, its functionality and data. Further work is therefore needed to meet the information security elements of a customer financial transaction.

Answer the following question about the actions to be taken by each role.

Column 1 describes a list of actions related to dealing with the security issue with the hotel reservation system. Column 2 lists the key roles. For each action in Column 1, select from Column 2 the role that should carry out the action.

Each selection from Column 2 can be used once, more than once or not at all.

Column 1

* Advise how the legislation on the transfer of data will affect the requirements and the system.
* Agree the changes needed to the corporate technical architecture with the Architecture Angels IT support team.
* Ensure the information security vulnerability is communicated to the AA Head Office IT Director.
* Evaluate the impact of proposed security controls on the business and decide on the most suitable solution.
* Reprioritise the requirements on the Prioritised Requirements List associated with the security issue.

Column 2

* Project Manager
* Business Sponsor
* Business Visionary
* Technical Coordinator
* Business Analyst
* Team Leader
* Business Ambassador
* Solution Developer

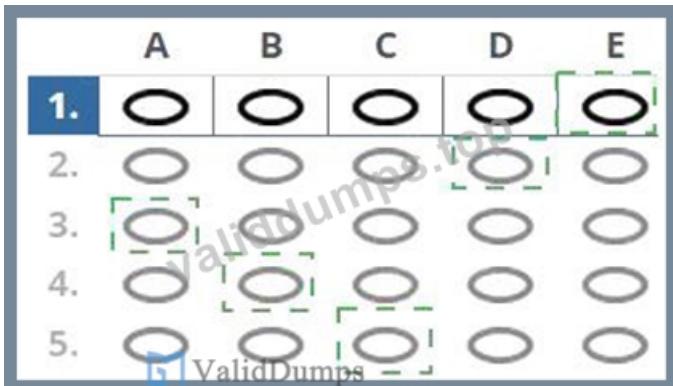| #	Column 1		Column 2
1.	Advise how the legislation on the transfer of data will affect the requirements and the system.	A.	Project Manager
		B.	Business Sponsor
2.	Agree the changes needed to the corporate technical architecture with the Architecture Angels IT support team.	C.	Business Visionary
3.	Ensure the information security vulnerability is communicated to the AA Head Office IT Director.	D.	Technical Coordinator
		E.	Business Analyst
4.	Evaluate the impact of proposed security controls on the business and decide on the most suitable solution.	F.	Team Leader
		G.	Business Ambassador
5.	Reprioritise the requirements on the Prioritised Requirements List associated with the security issue.	H.	Solution Developer

	A	B	C	D	E
1.	O	O	O	O	O
2.	O	O	O	O	O
3.	O	O	O	O	O
4.	O	O	O	O	O
5.	O	O	O	O	O

Answer:

Explanation:

Explanation:
* Advise how the legislation on the transfer of data will affect the requirements and the system.
* E. Business Analyst
* Agree the changes needed to the corporate technical architecture with the Architecture Angels IT support team.
* D. Technical Coordinator
* Ensure the information security vulnerability is communicated to the AA Head Office IT Director.
* A. Project Manager
* Evaluate the impact of proposed security controls on the business and decide on the most suitable solution.
* B. Business Sponsor
* Reprioritise the requirements on the Prioritised Requirements List associated with the security issue.
* C. Business Visionary

Rationale:
* A Business Analyst typically has the expertise to understand and communicate how data transfer legislation impacts system requirements.
* The Technical Coordinator is usually responsible for technical decisions, including those that impact the technical architecture, and would work closely with the IT support team to agree on changes.
* The Project Manager should ensure that key information, such as security vulnerabilities, is communicated to senior management, in this case, the IT Director.
* The Business Sponsor, who is ultimately responsible for the project from a business perspective, would evaluate the impact of security measures on the business.
* The Business Visionary is often tasked with understanding the strategic view of the project requirements and would be suited to reprioritize requirements, especially those with significant implications like security issues.

NEW QUESTION # 112

To ensure that the UniCo change programme is successful, the Chief Executive Officer (CEO) knows that correctly assigning the key change roles will be essential.
Within Sales, which 2 people would be the BEST candidates to use as change agents, based on the descriptions given?

- A. The Sales Administrator, who ensures that the sales processes run smoothly and works with all levels of Sales staff.
- B. One of the existing members of the Sales staff, who is resistant to the change but is diligent and responsible in all tasks.
- C. The Sales Director, who is keen to sell mobile applications to clients and manages the department.
- D. One of the new members of the Sales staff, who has previous experience selling mobile applications.
- E. One of the existing long-standing members of the Sales staff, who is good at getting things done across the organization.

Answer: D,E

Explanation:
Comprehensive and Detailed Step-by-Step Explanation
In this question, the change agent is someone within the Sales team who can facilitate and champion the change process. An ideal change agent should possess:
* Influence and credibility within the team.
* A positive attitude toward the change.
* Specific skills or experience relevant to the change initiative.
1. Why B (Long-Standing Staff Member) is Correct
* This individual has a proven track record of getting things done across the organization, suggesting they have credibility, influence, and relationships with other teams.
* Their long-standing experience makes them a trusted figure, capable of motivating their peers to engage with the change program.
2. Why D (New Member with Relevant Experience) is Correct

* This person brings previous experience in selling mobile applications, which aligns directly with the change initiative's goals of transitioning to mobile applications.
* Their background can help guide other team members, offering practical insights and building confidence in the new focus.
3. Analysis of Incorrect Options
* Option A (Sales Director):
* While the Sales Director has a strategic role in driving the change program, they are not the best fit for a change agent because they are likely focused on leadership and decision-making rather than day-to-day advocacy within the team.
* Change agents are typically positioned closer to their peers.
* Eliminate.
* Option C (Resistant Staff Member):
* Although diligent and responsible, resistance to the change indicates that this individual may not be the best advocate for the initiative.
* A change agent must actively support and promote the change, which may be difficult if they are resistant.
* Eliminate.
* Option E (Sales Administrator):
* The Sales Administrator plays a critical operational role in ensuring smooth processes but does not appear to have the influence or strategic insight necessary to serve as a change agent.
* Eliminate.
4. Practical Implications
* The selection of change agents like the long-standing staff member (B) ensures credibility and trust among peers.
* Including a new team member with relevant expertise (D) provides fresh perspectives and demonstrates that the organization values practical knowledge in driving the change forward.

NEW QUESTION # 113
Column 1 is a list of individuals from within the Xan Insurance Company and their key responsibility within the Web project.
For each individual in Column 1, select from Column 2 the Agile Project Management team role they are fulfilling. Each selection from Column 2 can be used once, more than once or not at all.
Column 1
Manager of Web & Digital
Media - will oversee and report
progress on the delivery of the
overall system.
Finance Director - has
budgetary control and will
release finance for the project
subject to expected benefits.
Sales Manager - will formulate
design options for new
business processes that do not
adversely affect business as
usual.
Operations Manager - oversees
the design and integrity of the
technical aspects of the
solution.
Column 2
* Business Sponsor
* Business Analyst
* Business Ambassador
* Business Advisor
* Solution Developer
* Technical Coordinator
* DSDM Coach
* Project Manager

Answer:

Explanation:

Explanation:
Based on the Agile Project Management roles and the responsibilities outlined for each individual in the XAN Insurance Company Web Project scenario, the following selections can be made:
* Manager of Web & Digital Media - will oversee and report progress on the delivery of the overall system.Selection: H. Project ManagerExplanation: The Manager of Web & Digital Media's role of overseeing and reporting on the project's progress aligns with the responsibilities of a Project Manager in an Agile setting, who is responsible for ensuring that the project meets its objectives and is delivered on time.
* Finance Director - has budgetary control and will release finance for the project subject to expected benefits.Selection: A. Business SponsorExplanation: The Finance Director's control over the budget and the decision to release funds based on the expected benefits align with the role of a Business Sponsor, who is typically responsible for the project's budget and ensuring that it delivers value to the business.
* Sales Manager - will formulate design options for new business processes that do not adversely affect business as usual.Selection: B. Business AnalystExplanation: The Sales Manager's responsibility for formulating design options for new business processes mirrors the role of a Business Analyst in Agile Project Management, who works to understand the business needs, assess the impact of changes, and ensure the solution meets business requirements.
* Operations Manager - oversees the design and integrity of the technical aspects of the solution.
Selection: F. Technical CoordinatorExplanation: The Operations Manager's focus on the technical design and integrity of the solution corresponds to the role of a Technical Coordinator in Agile projects, who ensures that the technical aspects of the project align with the business needs and technical standards.

NEW QUESTION # 114
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