

# AgilePM-Practitioner Prüfungsfragen

## Prüfungsvorbereitungen, AgilePM-Practitioner Fragen und Antworten, Agile Project Management (AgilePM) Practitioner Exam



Suchen Sie nach die geeignetsten Prüfungsunterlagen der APMG-International AgilePM-Practitioner? Sorgen Sie noch um das Ordnen der Unterlagen? ExamFragen als ein professioneller Lieferant der Software der IT-Zertifizierungsprüfung haben Ihnen die umfassendsten Unterlagen der APMG-International AgilePM-Practitioner vorbereitet. Jetzt können Sie Zeit fürs Suchen gespart und direkt auf die APMG-International AgilePM-Practitioner Prüfung vorbereiten!

### APMG-International AgilePM-Practitioner Prüfungsplan:

| Thema   | Einzelheiten                                                                                                                                                                                                                                                                                                  |
|---------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Thema 1 | <ul style="list-style-type: none"> <li>Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.</li> </ul>                        |
| Thema 2 | <ul style="list-style-type: none"> <li>Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.</li> </ul>                                                       |
| Thema 3 | <ul style="list-style-type: none"> <li>People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.</li> </ul> |
| Thema 4 | <ul style="list-style-type: none"> <li>Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.</li> </ul>                                                                          |

## AgilePM-Practitioner Testengine & AgilePM-Practitioner Vorbereitungsfragen

ExamFragen zusammengestellt APMG-International AgilePM-Practitioner Fragen und Antworten mit originalen Prüfungsfragen und präzisen Antworten, wie sie in der eigentlichen Prüfung erscheinen. Wir aktualisieren regelmäßig diese qualitativ hochwertigen AgilePM-Practitioner Prüfung Agile Project Management (AgilePM) Practitioner Exam. ExamFragen ernennt nur die besten und kompetentesten Autoren für unsere Produkte, daher sind die AgilePM-Practitioner Prüfungsfragen und Antworten (Agile Project Management (AgilePM) Practitioner Exam) aus ExamFragen sicherlich perfekt.

### APMG-International Agile Project Management (AgilePM) Practitioner Exam AgilePM-Practitioner Prüfungsfragen mit Lösungen (Q63-Q68):

#### 63. Frage

When preparing for the workshop, which 2 items should the Workshop Facilitator be provided with?

- A. Hints and tips on how to influence and persuade others.
- **B. Background to the disagreement and the reasons for this.**
- C. A step-by-step guide to running an effective workshop.
- **D. An understanding of the decision-making process.**
- E. Empowerment to discuss any wider project issues that may arise during the workshop.

**Antwort: B,D**

Begründung:

The two items that the Workshop Facilitator should be provided with when preparing for the workshop are:

\*B. An understanding of the decision-making process. This will help the facilitator guide the discussion and help the group reach a consensus.

\*C. Background to the disagreement and the reasons for this. This will help the facilitator understand the context of the disagreement and facilitate a more effective discussion.

Please note that while hints and tips on how to influence and persuade others (option A), empowerment to discuss any wider project issues that may arise during the workshop (option D), and a step-by-step guide to running an effective workshop (option E) could be helpful, they are not as crucial as understanding the decision-making process and the background to the disagreement for this specific workshop.

#### 64. Frage

The Change Manager is looking to develop the change agent network that will support the changes related to the Operational delivery processes workstream.

Which action is MOST likely to promote success in the induction of the change agent network to the Operational delivery processes workstream?

- A. Allocate bonus payments to change agents who deliver quicker than planned.
- B. Negotiate that the change agents have direct authority to implement changes.
- C. Transfer the change agents for a short period to help the other three workstreams.
- **D. Ensure that the CEO, as Sponsor, allows time to get to know the change agents.**

**Antwort: D**

Begründung:

Comprehensive and Detailed Step-by-Step Explanation

1. Understanding the Role of Induction in Building a Strong Change Agent Network The induction process is critical in equipping change agents with the knowledge, relationships, and context needed to succeed in driving organizational change. Successful induction aligns the agents with the program's objectives and ensures they feel supported.

2. Why B (CEO's Role in Supporting the Network) is Correct

\* Visibility and Support: The CEO's involvement reinforces the importance of the change initiative and gives change agents confidence that their efforts are recognized at the highest levels of the organization.

\* Building Relationships: Allowing the CEO to interact with the change agents fosters trust and a sense of shared purpose, motivating the agents to deliver effectively.

\* Strategic Alignment: The CEO's involvement ensures that the change agents understand the broader organizational vision and their role in achieving it.

\* Empowerment: Personal interaction with the CEO can inspire agents to take ownership of their roles, aligning their work with the organization's strategic priorities.

### 3. Analysis of Incorrect Options

\* Option A (Bonus Payments for Speed):

\* Speed does not necessarily equate to success in complex organizational changes. The focus should be on ensuring alignment and quality of change delivery, not just timelines.

\* Eliminate.

\* Option C (Transfer to Other Workstreams):

\* While cross-functional experience is valuable, transferring agents temporarily during induction may confuse their focus and dilute their effectiveness in their primary workstream.

\* Eliminate.

\* Option D (Authority to Implement Changes):

\* Providing authority is important, but during induction, the focus should be on understanding roles and responsibilities. Authority without adequate induction can lead to poorly managed changes.

\* Eliminate.

### 4. Practical Implications of Selecting Option B

\* Improves Commitment: The CEO's involvement demonstrates organizational commitment to the change agents, improving morale and engagement.

\* Ensures Alignment: This approach ensures that agents are fully aligned with the program's goals and priorities.

\* Facilitates Collaboration: The CEO's support helps establish a culture of collaboration and accountability across the network.

## 65. Frage

Answer the following question about the agile change practices that are being used by the Change Manager.

Column 1 lists statements made by the change team. For each statement in Column 1, select from Column 2 the relevant agile change practice being used.

Each selection from Column 2 can be used once, more than once or not at all.

### Column 1

\* A new company logo, which maintains features of the existing UniCo logo, but also represents expertise in innovative solutions and mobile applications, is needed as a high priority for the rebranding of UniCo.

\* Next time we work with the Sales Team we will need to schedule the fast-track training of the Sales staff more carefully as taking a member of staff away from the sales work caused operational issues.

3. Gaining access rights to make amendments to UniCo's new finance system is currently causing issues and holding up the updates to enable the system to work with the new processes.

\* The company procedures for delivering large-scale computer systems will need to be revised to reflect the new processes for mobile applications, taking an estimated 60 days of effort.

| Column 2 |                |  |
|----------|----------------|--|
| A.       | Stand-Ups      |  |
| B.       | Retrospectives |  |
| C.       | Change Backlog |  |

  

|    | A                     | B                     | C                     |
|----|-----------------------|-----------------------|-----------------------|
| 1. | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| 2. | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| 3. | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| 4. | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |

**Antwort:**

**Begründung:**

|    | A                     | B                     | C                                |
|----|-----------------------|-----------------------|----------------------------------|
| 1. | <input type="radio"/> | <input type="radio"/> | <input checked="" type="radio"/> |
| 2. | <input type="radio"/> | <input type="radio"/> | <input type="radio"/>            |
| 3. | <input type="radio"/> | <input type="radio"/> | <input type="radio"/>            |
| 4. | <input type="radio"/> | <input type="radio"/> | <input type="radio"/>            |

Explanation:

Column 1 & Matches from Column 2

- \* A new company logo, which maintains features of the existing UniCo logo, but also represents expertise in innovative solutions and mobile applications, is needed as a high priority for the rebranding of UniCo. Answer: C (Change Backlog) Explanation: This represents a prioritized task to meet a strategic goal (rebranding). Such items are typically tracked and managed in a Change Backlog in Agile practices, enabling the team to prioritize and focus on delivering value.
- \* Next time we work with the Sales Team, we will need to schedule the fast-track training of the Sales staff more carefully, as taking a member of staff away from the sales work caused operational issues. Answer: B (Retrospectives) Explanation: The statement reflects a learning from past actions to improve future efforts, which is the essence of a Retrospective in Agile. Retrospectives are designed to reflect on what went well, what didn't, and what can be improved.
- \* Gaining access rights to make amendments to UniCo's new finance system is currently causing issues and holding up the updates to enable the system to work with the new processes. Answer: A (Stand-Ups) Explanation: This statement describes a blocker or impediment being identified. Stand-Ups are daily meetings where team members discuss progress, share updates, and raise blockers for resolution.
- \* The company procedures for delivering large-scale computer systems will need to be revised to reflect the new processes for mobile applications, taking an estimated 60 days of effort. Answer: C (Change Backlog) Explanation: Revising procedures is a substantial task that needs to be prioritized and tracked. This is managed through the Change Backlog, where such larger initiatives are broken into smaller deliverables and scheduled appropriately.

Final Answer Table

Column 1 (Statement)

Column 2 (Answer)

- C (Change Backlog)
- B (Retrospectives)
- A (Stand-Ups)

A (Stand-Ups)

4.

C (Change Backlog)

Explanation Based on Agile Practices

\* Change Backlog: Used to manage prioritized tasks and ensure alignment with business goals.

\* Retrospectives: Provide a mechanism for teams to reflect on their work and identify improvements.

\* Stand-Ups: Help highlight blockers and ensure continuous progress in iterative cycles.

## 66. Frage

The project is now in the second week of Timebox C. This is the final Timebox of Project Increment 1 and is scheduled to take one month. The plan is to open Hoy Hall to the public at the end of this Increment. A Must Have requirement of Timebox C is the implementation of a hotel reservation system.

At the Daily Stand-up, the Software Developer working on the reservation system reported that the framework for the system is now complete and ready for content.

However, this work cannot progress further due to a disagreement over the content. The Marketing Director insists the system is to hold professional photos and video tours of the facilities and grounds. These require a lot of storage space and regular updates. The IT Operations Manager insists the system is to take less than 5GB of storage space on the company server and require minimal maintenance.

The Team Leader has arranged a Facilitated Workshop to discuss the content and agree the way forward.

Remember to limit your answers to the number of selections requested in each question.

Which 2 individuals should the Facilitator invite to participate in the Workshop?

- A. Representative for Earth Excavations (Solution Developer)
- B. IT Operations Manager (Solution Development Team)
- C. Marketing Director (Business Visionary)
- D. Representative for Timber Tigers (Solution Developer)
- E. Chief Executive (Steering Group)

**Antwort: B,C**

Begründung:

The Facilitator should invite the following two individuals to participate in the Workshop:

D: IT Operations Manager (Solution Development Team) E. Marketing Director (Business Visionary) The rationale for this selection is that the disagreement is between the Marketing Director, who wants the reservation system to have professional photos and video tours (which impacts how the system will be used by potential customers and affects marketing strategy), and the IT Operations Manager, who is concerned with the system's technical limitations and maintenance. Both of these individuals are key to resolving the issue at hand, as they represent the conflicting requirements that need to be reconciled for the project to move forward.

## 67. Frage

Which 2 statements explain why the Architecture Angels' Chief Accountant would be an appropriate Business Ambassador?

- A. Has been authorised by the Architecture Angels' Marketing Director to take decisions on behalf of the business areas.
- B. Has been with the company for six months so is keen to make an impression.
- C. Runs a personal refurbishment project in any spare time so will be able to interact with the technical staff.
- D. Has three Accounts Clerks as staff.
- E. Understands the financial realities about what can be afforded and what is needed.

**Antwort: A,E**

## 68. Frage

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