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APMG-International Agile Project Management (AgilePM) Practitioner Exam Sample Questions (Q123-Q128):

NEW QUESTION # 123

Which 2 actions should the Team Leader take to implement the new Must Have requirement?

- A. Add the additional tasks required to create the financial transaction functionality to the Timebox Plan.
- B. Source and hire a web developer with experience in developing online financial transaction functionality.
- C. Consolidate and circulate an agenda for the workshop.
- D. Discuss the development interfaces and dependencies with the Solution Development Team to ensure the associated Timebox is appropriate.
- E. Agree to de-scope Should Have and/or Could Have requirements to allow for the new Must Have functionality.

Answer: A,D

NEW QUESTION # 124

Which 2 statements represent appropriate entries for the Development Approach Definition?

- A. The Sales Manager will introduce an awards or bonus scheme, designed to create competition between the sales assistants.
- B. Accessibility and performance of the new online quotation area is to be tested using a tool called Sitebeam.
- C. Once deployed, the number of policies sold through traditional telephone sales will be compared with the number of sales processed online through the website.
- D. The Finance Director has requested a detailed report be produced after 12 weeks, showing costs to date and forecast cost to complete.
- E. An easy to use web development tool called 'WebMatrix' is to be used to develop and maintain the website extension.

Answer: B,E

Explanation:

For the XAN Insurance Company Web Project, the Development Approach Definition document should outline the methodologies, tools, and techniques to be used during the development process of the project. It focuses on how the project will be executed in terms of technical and management practices.

Selected Statements for the Development Approach Definition:

C; An easy to use web development tool called 'WebMatrix' is to be used to develop and maintain the website extension.

E; Accessibility and performance of the new online quotation area is to be tested using a tool called Sitebeam.

C: This statement directly specifies a tool (WebMatrix) that will be used for web development and maintenance in the project. It is a clear choice regarding the technical approach and infrastructure, making it suitable for inclusion in the Development Approach Definition.

E: Mentioning Sitebeam as a tool for testing accessibility and performance outlines specific methods for ensuring quality and usability in the development process. It provides actionable information on how testing will be conducted, fitting the criteria for the Development Approach Definition.

Why Other Statements Are Excluded:

A: Introducing an awards or bonus scheme to create competition among sales assistants pertains more to internal sales team management and motivation strategies rather than the technical or methodological approach to developing the project.

B: Comparing traditional telephone sales with online sales is related to the project's performance measurement and post-implementation review, not the development approach or methodology used during the project.

D: The request from the Finance Director for a detailed cost report is related to project financial management and monitoring. While important, it does not detail the technical or methodological approach to developing the project's deliverables.

NEW QUESTION # 125

Using the Project Scenario and the additional information provided for this question in the Scenario Booklet, answer the following question about assigning the Agile Project Management team roles within this project.

Lines 1 to 5 in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate option, from options A to E, that applies. Each option can be used once, more than once or not at all.

Option	Assertion	Reason	
A	True	True	AND the reason explains the assertion
B	True	True	BUT the reason does not explain the assertion
C	True	False	
D	False	True	
E	False	False	

Answer:

Explanation:

Option	Assertion	Reason	
A	True	True	AND the reason explains the assertion
B	True	True	BUT the reason does not explain the assertion
C	True	False	
D	False	True	
E	False	False	

Explanation:

The activities from Column 1 should be performed in the following steps from Column 2, according to the iterative development process:

* Create the data entry screen for entering coffee bar details needed for a quotation. Selection: B.

ActionExplanation: Creating the data entry screen is part of the 'Action' step in iterative development, where the actual product or a part of it is being constructed.

* Enter numbers into a text-only field to see how the web page behaves. Selection: A. Thought Explanation: Testing how the web page behaves by entering data is part of the 'Thought' step, which includes reviewing and evaluating the work done, testing, and reflecting on the outcomes.

* Discuss the requirements of the new coffee bar insurance web page and agree which data fields are important. Selection: C.

ConversationExplanation: Discussing and agreeing on the requirements is part of the 'Conversation' step, which involves interactions between team members and stakeholders to understand and define what needs to be built.

NEW QUESTION # 126

During Timebox A, the Local Planning Authority Officer was sometimes asked to attend the Daily Stand-up meeting as a temporary Specialist team member, to represent any Planning Authority issues.

Is this an appropriate application of Agile Project Management for this project?

- A. No, because NOT all members of the Solution Development Team will attend the Daily Stand-up.
- B. Yes, because each team member will have an opportunity to highlight any Planning Authority issues that may otherwise hinder their progress.
- C. No, because only members of the Solution Development Team should be permitted to attend Daily Stand-up meetings.
- D. Yes, because all stakeholders should attend the Daily Stand-up meetings.

Answer: D

NEW QUESTION # 127

The Timebox to deliver the online reservation system through the Hoy Hall website has experienced a major issue. During Timebox C a test was completed to simulate an attack on the financial element of the online reservation system, with the intention of finding security weaknesses. It was found that it was potentially possible to gain access to the system, its functionality and data. Further work is therefore needed to meet the information security elements of a customer financial transaction.

Answer the following question about the actions to be taken by each role.

Column 1 describes a list of actions related to dealing with the security issue with the hotel reservation system.

Column 2 lists the key roles. For each action in Column 1,

select from Column 2 the role that should carry out the action.

Each selection from Column 2 can be used once, more than once or not at all.

Column 1

- * Advise how the legislation on the transfer of data will affect the requirements and the system.
- * Agree the changes needed to the corporate technical architecture with the Architecture Angels IT support team.
- * Ensure the information security vulnerability is communicated to the AA Head Office IT Director.
- * Evaluate the impact of proposed security controls on the business and decide on the most suitable solution.
- * Reprioritise the requirements on the Prioritised Requirements List associated with the security issue.

Column 2

- * Project Manager
- * Business Sponsor
- * Business Visionary
- * Technical Coordinator
- * Business Analyst
- * Team Leader
- * Business Ambassador
- * Solution Developer

#	Column 1
1.	Advise how the legislation on the transfer of data will affect the requirements and the system.
2.	Agree the changes needed to the corporate technical architecture with the Architecture Angels IT support team.
3.	Ensure the information security vulnerability is communicated to the AA Head Office IT Director.
4.	Evaluate the impact of proposed security controls on the business and decide on the most suitable solution.
5.	Reprioritise the requirements on the Prioritised Requirements List associated with the security issue.

Column 2
A. Project Manager
B. Business Sponsor
C. Business Visionary
D. Technical Coordinator
E. Business Analyst
F. Team Leader
G. Business Ambassador
H. Solution Developer

	A	B	C	D	E
1.	☐	☐	☒	☐	☐
2.	☐	☐	☐	☐	☐
3.	☐	☐	☐	☐	☐
4.	☐	☐	☐	☐	☐
5.	☐	☐	☐	☐	☐

Answer:

Explanation:

	A	B	C	D	E
1.	☐	☐	☐	☒	☐
2.	☐	☐	☐	☐	☐
3.	☐	☐	☐	☐	☐
4.	☐	☐	☐	☐	☐
5.	☐	☐	☐	☐	☐

Explanation:

- * Advise how the legislation on the transfer of data will affect the requirements and the system.
- * E. Business Analyst
- * Agree the changes needed to the corporate technical architecture with the Architecture Angels IT support team.
- * D. Technical Coordinator
- * Ensure the information security vulnerability is communicated to the AA Head Office IT Director.
- * A. Project Manager
- * Evaluate the impact of proposed security controls on the business and decide on the most suitable solution.
- * B. Business Sponsor
- * Reprioritise the requirements on the Prioritised Requirements List associated with the security issue.
- * C. Business Visionary

Rationale:

- * A Business Analyst typically has the expertise to understand and communicate how data transfer legislation impacts system requirements.
- * The Technical Coordinator is usually responsible for technical decisions, including those that impact the technical architecture, and would work closely with the IT support team to agree on changes.
- * The Project Manager should ensure that key information, such as security vulnerabilities, is communicated to senior management, in this case, the IT Director.
- * The Business Sponsor, who is ultimately responsible for the project from a business perspective, would evaluate the impact of security measures on the business.
- * The Business Visionary is often tasked with understanding the strategic view of the project requirements and would be suited to reprioritize requirements, especially those with significant implications like security issues.

NEW QUESTION # 128

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