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## APMG-International AgilePM-Practitioner Exam Syllabus Topics:

| Topic | Details |
|-------|---------|
| Topic 1 | • Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks. |
| Topic 2 | • People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners. |
| Topic 3 | • Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes. |
| Topic 4 | • Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing. |

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## APMG-International Agile Project Management (AgilePM) Practitioner Exam Sample Questions (Q61-Q66):

**NEW QUESTION # 61**
What action should the Project Manager take to plan the deployment activities?

- A. Create a plan of activities to deploy the solution at the end of Timebox C.
- B. Prepare a Timebox Plan for the next Development Timebox.
- C. Update the Timebox Plan for Timebox C with the activities required to deploy the solution.
- D. Check the Delivery Plan for deployment activities and update as required.

**Answer: D**

**NEW QUESTION # 62**
Sales staff are unhappy that they have been told that they will lose the Sales relaxation area completely to make space for the new Selco staff. The Sales staff are considering consulting their Union about escalating their discontent.
Which 2 actions by the Sales Director are the MOST appropriate when responding to this type of resistance?

- A. Organize a Sales discussion group to look at alternative relaxation facilities that could be provided to the Sales staff.
- B. Provide a farewell gathering in the relaxation area to enable staff to remember past stories about the area.
- C. Delay information on the impact of the Selco relocation on Sales staff until just before the relocation move occurs.
- D. Exert pressure on the Sales management team to make sure any resistance is kept 'quiet'.
- E. Arrange joint workshops for Sales and Selco staff to develop ideas and comment on layout options.

**Answer: A,E**

Explanation:
Comprehensive and Detailed Step-by-Step Explanation:
Context from the UniCo Scenario:
The Sales staff feel their working environment is being disrupted due to the integration of Selco staff. The loss of their relaxation area has led to discontent and potential escalation through their Union. Addressing this resistance requires creating opportunities for engagement, collaboration, and exploring alternatives to ensure both parties feel valued in the change process.
Analysis of Each Option:
* A. Arrange joint workshops for Sales and Selco staff to develop ideas and comment on layout options.
* Why Correct: Joint workshops encourage collaboration and allow both Sales and Selco staff to voice their concerns and contribute to finding a mutually beneficial solution. This action aligns with AgilePM's focus on building engagement and transparency in managing resistance.
* B. Delay information on the impact of the Selco relocation on Sales staff until just before the relocation move occurs.
* Why Incorrect: Withholding information undermines transparency, erodes trust, and increases resistance. AgilePM promotes early communication and engagement to prevent escalation of issues.
* C. Exert pressure on the Sales management team to make sure any resistance is kept 'quiet'.
* Why Incorrect: Suppressing resistance is counterproductive and creates further mistrust.
AgilePM encourages open dialogue to address resistance constructively rather than avoiding or silencing it.
* D. Provide a farewell gathering in the relaxation area to enable staff to remember past stories about the area.
* Why Incorrect: While this action acknowledges staff sentiment, it does not address the root cause of resistance or provide a tangible solution to the problem. AgilePM emphasizes taking practical steps to remove barriers to acceptance.
* E. Organize a Sales discussion group to look at alternative relaxation facilities that could be provided to the Sales staff.
* Why Correct: A discussion group allows Sales staff to explore alternative solutions collaboratively. It helps them feel involved and

valued in the process, reducing resistance and aligning with AgilePM's principle of stakeholder engagement.
Why A and E Are Correct:
* Workshops (A):
* Promote collaboration and shared ownership of the solution, reducing conflict and building trust between Sales and Selco staff.
* Discussion Groups (E):
* Provide an avenue for Sales staff to voice their concerns and explore practical alternatives, demonstrating that their input is valued.
References to AgilePM Framework:
* Stakeholder Engagement and Transparency:
* Encouraging open dialogue and shared decision-making reduces resistance. (AgilePM Practitioner Guide, Chapter 8: Stakeholder Engagement)
* Collaborative Problem-Solving:
* Using workshops and discussion groups aligns with AgilePM's focus on fostering collaboration and trust during change. (AgilePM Practitioner Guide, Chapter 6: Facilitating Change)
* Addressing Resistance:
* AgilePM emphasizes understanding the root causes of resistance and actively involving stakeholders in solutions. (AgilePM Practitioner Guide, Chapter 10: Preparing for Change)

## NEW QUESTION # 63

Which 2 statements represent appropriate entries for the Development
Approach Definition?

- A. Accessibility and performance of the new online quotation area is to be tested using a tool called Sitebeam.
- B. The Finance Director has requested a detailed report be produced after
  12 weeks, showing costs to date and forecast cost to complete.
- C. Once deployed, the number of policies sold through traditional telephone sales will be compared with the number of sales processed online through the website.
- D. An easy to use web development tool called 'WebMatrix' is to be used to develop and maintain the website extension.
- E. The Sales Manager will introduce an awards or bonus scheme, designed to create competition between the sales assistants.

**Answer: A,D**

Explanation:
For the XAN Insurance Company Web Project, the Development Approach Definition document should outline the methodologies, tools, and techniques to be used during the development process of the project. It focuses on how the project will be executed in terms of technical and management practices.
Selected Statements for the Development Approach Definition:
C; An easy to use web development tool called 'WebMatrix' is to be used to develop and maintain the website extension.
E; Accessibility and performance of the new online quotation area is to be tested using a tool called Sitebeam.
C: This statement directly specifies a tool (WebMatrix) that will be used for web development and maintenance in the project. It is a clear choice regarding the technical approach and infrastructure, making it suitable for inclusion in the Development Approach Definition.
E: Mentioning Sitebeam as a tool for testing accessibility and performance outlines specific methods for ensuring quality and usability in the development process. It provides actionable information on how testing will be conducted, fitting the criteria for the Development Approach Definition.
Why Other Statements Are Excluded:
A: Introducing an awards or bonus scheme to create competition among sales assistants pertains more to internal sales team management and motivation strategies rather than the technical or methodological approach to developing the project.
B: Comparing traditional telephone sales with online sales is related to the project's performance measurement and post-implementation review, not the development approach or methodology used during the project.
D: The request from the Finance Director for a detailed cost report is related to project financial management and monitoring. While important, it does not detail the technical or methodological approach to developing the project's deliverables.

## NEW QUESTION # 64

If the team cannot agree the system content, which 2 actions should the Workshop Facilitator take?

- A. Agree to disagree, and close the workshop acknowledging that all participants are entitled to their own view.
- B. Prepare a report describing the outcome of the workshop.

- C. Facilitate the creation of a list of actions to be carried out after the workshop, to resolve the issue.
- D. Present own interpretation of what the system should include.
- E. Present the group with a predefined specification of what should be included.

**Answer: B,C**

Explanation:
The two actions that the Workshop Facilitator should take if the team cannot agree on the system content are:
* C. Facilitate the creation of a list of actions to be carried out after the workshop, to resolve the issue. This will ensure that the disagreement does not stall the project and that there is a clear plan for how to move forward.
* E. Prepare a report describing the outcome of the workshop. This will provide a record of the discussion and any decisions made, which can be useful for future reference and for keeping stakeholders informed.
Please note that while presenting their own interpretation of what the system should include (option A) or presenting the group with a predefined specification of what should be included (option B) might seem like potential solutions, these actions could bias the discussion and may not lead to a solution that meets all stakeholders' needs. Agreeing to disagree and closing the workshop (option D) could leave the issue unresolved, which could cause problems later in the project. The facilitator's role is to guide the discussion and help the team reach a consensus, not to impose their own views or prematurely end the discussion.

**NEW QUESTION # 65**
Using the additional information provided for this question in the Scenario Booklet, answer the following questions about the requirement for a fire exit from the upstairs of the building.
What is an appropriate reason to classify the need for a secondary exit from the upstairs of the building as a Must Have requirement?

- A. A secondary exit from the upstairs of the building would help ease congestion in busy periods during festivals.
- B. Provision of a secondary exit from the upstairs of the building will ensure compliance with national fire safety regulations.
- C. The requirement for a secondary exit from the upstairs of the building has to be made a higher priority in order to be moved to an earlier Timebox.
- D. A secondary exit from the upstairs of the building will provide a shorter and more direct route into the garden than the main stairway.

**Answer: B**

Explanation:
A: Provision of a secondary exit from the upstairs of the building will ensure compliance with national fire safety regulations.
Rationale:
Compliance with national fire safety regulations is non-negotiable and would be a legal requirement for the operation of the hotel. Therefore, any features required to meet these regulations would automatically be classified as "Must Have" due to their mandatory nature for safety and legal operation.

**NEW QUESTION # 66**
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